



AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS

Tuesday, April 28, 2026

4:30 PM

Modular C Classroom

600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. McDougall, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board’s part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

OLD BUSINESS

III. * **Proposed Action - Approve Minutes**

S. McDougall

- April 28, 2026, Regular Meeting

A

NEW BUSINESS

- | | | | |
|-------|---|---------------------------------|--------|
| IV. | Chief of Staff Report
*Proposed Action - Approve Recommendations of the Medical Executive Committee <ul style="list-style-type: none">▪ ROLL CALL | S. Khalil, MD
Chief of Staff | B |
| V. | District Board Chair Monthly Report | S. McDougall | verbal |
| VI. | CEO Monthly Report | M. Finney | verbal |
| VII. | *Proposed Action – Approve Resolution No. 2026-07 and Transfer Agreement <ul style="list-style-type: none">▪ ROLL CALL | M. Finney | C |
| VIII. | * Proposed Action – Approve the Annual Liability Insurance Renewals with BETA <ul style="list-style-type: none">▪ ROLL CALL | R. Marshall | D |
| IX. | * Proposed Action – Approve the Annual Insurance Renewals <ul style="list-style-type: none">▪ Property and Casualty Programs▪ ROLL CALL | R. Marshall | E |
| X. | Committee Reports: <ul style="list-style-type: none">• Finance Committee * Proposed Action – Approve April 2026 Financial Statement (Unaudited) <ul style="list-style-type: none">▪ ROLL CALL | R.Rader/
R. Marshall | F |
| XI. | *Proposed Action - Approve Policies and Procedures <ul style="list-style-type: none">▪ ROLL CALL | Staff | G |

***** ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION** S. McDougall

- Proposed Action – Approve Medical Staff Credentialing
(*Health & Safety Code §32155; and Evidence Code §1157*)
- Receive Quarterly Security and Emergency Preparedness Report
(*Health & Safety Code §32155*)

XII. ADJOURN TO THE CLOSED SESSION OF THE HEALTHCARE DISTRICT BOARD

*** The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.**

San Gorgonio Memorial Healthcare District
Board of Directors Regular Meeting
May 26, 2026

RECONVENE TO OPEN SESSION

***** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION**

S. McDougall

XIII. General Information

XIV. Future Agenda Items

XV. Adjournment

S. McDougall

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on May 22, 2026, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (*Government Code Section 54954.2*).

Executed at Banning, California on May 22, 2026



Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

April 28, 2026

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, April 28, 2026, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Pat Brown, Doris Foreman, Shannon McDougall (C), Ron Rader, Lanny Swerdlow

Members Absent: None

Required Hospital: Michele Finney (CEO), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Compliance and Privacy), Annah Karam (CHRO), Ryan Marshall (CFO), Angie Brady (CNO)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Call To Order	Chair Shannon McDougall called the meeting to order at 5:04 pm.													
Public Comment	No public comment.													
OLD BUSINESS														
Proposed Action - Approve Minutes March 3, 2026 and March 31, 2026.	Chair McDougall asked for any changes or corrections to the minutes of the following meetings: <ul style="list-style-type: none"> • March 3, 2026, Special Meeting • March 31, 2026, Regular Meeting <p>There were none.</p>	The minutes presented for approval will stand correct.												
NEW BUSINESS														
Chief of Staff Report Proposed Action – Approve Recommendations of the Medical Executive Committee	Sherif Khalil, MD, Chief of Staff, briefly reviewed the Medical Executive Committee report as included on the board tablets. BOARD MEMBER ROLL CALL: <table border="1" style="margin-left: 20px;"> <tr> <td>Brown</td> <td>Yes</td> <td>Foreman</td> <td>Yes</td> </tr> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Swerdlow</td> <td>Yes</td> <td colspan="2">Motion carried.</td> </tr> </table>	Brown	Yes	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the recommendations of the Medical Executive Committee Report (memorandum).
Brown	Yes	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
District Board Chair Monthly Report	No formal report.													
CEO Monthly Report	Michele Finney, CEO, reported that there has been legislative progress on supportive bills. Three key bills, including the distressed hospital loan and physician employment by districts, advanced from													

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
	<p>Assembly Appropriations Committee. Michele also reported on the employee retention tax credit status. The IRS review period ended April 16, with ongoing follow-ups via Congressman Ruiz’s office. Positive signs emerged as the first hospital reportedly received funds, encouraging continued pursuit of this credit. In addition to that, Michele discussed the preparation for the rural health transformation fund. The hospital is preparing to apply for a share of the \$233 million multi-year grant fund approved by CMS for rural health initiatives. Applications open in July, with award decisions near October.</p>													
<p>Proposed Action – Adopt Resolution No. 2026-06</p>	<p>Resolution No. 2026-06 adds Chris Bjornberg, CEO, as an authorized signer on District accounts.</p> <p>BOARD MEMBER ROLL CALL:</p> <table border="1" data-bbox="407 787 1214 892"> <tr> <td>Brown</td> <td>Yes</td> <td>Foreman</td> <td>Yes</td> </tr> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Swerdlow</td> <td>Yes</td> <td colspan="2">Motion carried.</td> </tr> </table>	Brown	Yes	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		<p>M.S.C., (Rader/Foreman), the SGMHD Board of Directors voted to Adopt Resolution No. 2026-06.</p>
Brown	Yes	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
<p>Measure H Report</p>	<p>The Measure H Report was provided as informational.</p>													
<p>Proposed Action – Approve 03-31-2026 Quarterly Investment Report</p>	<p>The quarterly investment report was presented as included on the board tablets.</p> <p>BOARD MEMBER ROLL CALL:</p> <table border="1" data-bbox="407 1245 1214 1350"> <tr> <td>Brown</td> <td>Yes</td> <td>Foreman</td> <td>Yes</td> </tr> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Swerdlow</td> <td>Yes</td> <td colspan="2">Motion carried.</td> </tr> </table>	Brown	Yes	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		<p>M.S.C., (Swerdlow/Foreman), the SGMHD Board of Directors approved the 03-31-2026 Quarterly Investment Report.</p>
Brown	Yes	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
<p>Proposed Action – Approve the March 2026 Financial Report</p>	<p>Ryan Marshall, CFO, reviewed the March 2026 Finance Report as included on board tablets.</p> <p>BOARD MEMBER ROLL CALL:</p> <table border="1" data-bbox="407 1612 1214 1717"> <tr> <td>Brown</td> <td>Yes</td> <td>Foreman</td> <td>Yes</td> </tr> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Swerdlow</td> <td>Yes</td> <td colspan="2">Motion carried.</td> </tr> </table>	Brown	Yes	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		<p>M.S.C., (Rader/Brown), the SGMHD Board of Directors approved the March 2026 Financial Report as presented.</p>
Brown	Yes	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Proposed Action – Approve Policies and Procedures	<p>There were thirty-one (31) policies and procedures included on the board tablets presented for approval by the Board.</p> <p>BOARD MEMBER ROLL CALL:</p> <table border="1" data-bbox="407 436 1214 541"> <tr> <td>Brown</td> <td>Yes</td> <td>Foreman</td> <td>Yes</td> </tr> <tr> <td>McDougall</td> <td>Yes</td> <td>Rader</td> <td>Yes</td> </tr> <tr> <td>Swerdlow</td> <td>Yes</td> <td colspan="2">Motion carried.</td> </tr> </table>	Brown	Yes	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		<p>M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the policies and procedures as submitted.</p>
Brown	Yes	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
Adjourn to Closed Session	<p>Chair McDougall reported the items to be reviewed and discussed and/or acted upon during Closed Session will be:</p> <ul style="list-style-type: none"> ➤ Proposed Action–Approve Medical Staff Credentialing. ➤ Receive Quarterly Physical Environment/Life Safety/Utility Management Report <p>The meeting adjourned to Closed Session at 5:21 pm.</p>													
Reconvene to Open Session	<p>The meeting was reconvened to Open Session at 5:24 pm.</p> <p>Chair McDougall reported on the actions taken/information received during closed session as follows:</p> <ul style="list-style-type: none"> ➤ Approved Medical Staff Credentialing ➤ Received Quarterly Physical Environment/Life Safety/Utility Management Report 													
General Information	<ul style="list-style-type: none"> • None 													
Future Agenda Items	<ul style="list-style-type: none"> • None 													
Adjournment	<p>The meeting was adjourned at 5:25 pm.</p>													

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

TAB B

SAN GORGONIO MEMORIAL HOSPITAL
Medical Staff Services Department

M E M O R A N D U M

DATE: May 20, 2026

TO: Chair
Governing Board

FROM: Sherif Khalil, M.D., Chairman
Medical Executive Committee

SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

At the Medical Executive Committee meeting held on this date, the following items were approved and recommended for final approval by the Governing Board:

Approval Item(s):

None

TAB C

Palm Springs Behavioral Health IOP Transition Proposal

San Geronio Memorial Healthcare District
Board Presentation

Opening Statement

- The recommendation before the Board is intended to ensure continuity of behavioral health services for patients currently receiving care through the Palm Springs Behavioral Health Intensive Outpatient Program (IOP) while addressing long-term operational and financial sustainability challenges associated with the current model.
- Leadership has conducted a strategic assessment of the program's geographic alignment, operational performance, market overlap, financial viability, and future resource requirements.
- Following this evaluation, Administration recommends approval of a transition and merger of the Palm Springs IOP patient services with Coachella Valley Behavioral Health, operated by Acadia Healthcare.

Strategic Considerations

Operational & Financial Realities

Current IOP model is financially challenged and difficult to sustain

Annual Metrics:

- 112 annual patients
- 19,146 annual visits
- ~\$904K net revenue
- ~\$1.3M direct expenses
- ~\$400K annual operating loss

Lease renewal would add an additional \$40K in annual rent.

Resource Stewardship

- Approval of the recommendation would eliminate ongoing operational losses associated with the current model.
- The transition would allow SGMH to redirect resources toward core services and strategic priorities within the District and hospital service area.
- The proposal would also reduce exposure related to lease liabilities, malpractice costs, automobile liabilities, and associated insurance expenses.

Commitment to Patients

- Continuity of care remains the highest priority in this recommendation.
- Acadia/CVBH has agreed to assume care of all patients currently receiving services through the Palm Springs IOP program.
- Transition planning would include coordinated patient handoffs, clinical communication, scheduling support, and continuity of treatment planning.
- Patients would continue receiving services through an already licensed and operational behavioral health IOP provider.

Organizational Capabilities

- Acadia Healthcare is the nation's largest provider of inpatient behavioral health services, operating 274 behavioral health facilities across 39 states and Puerto Rico.
- In California, Acadia operates:
 - ✓ Coachella Valley Behavioral Health
 - ✓ Pacific Grove Hospital
 - ✓ San Jose Behavioral Health
- Coachella Valley Behavioral Health is an 80-bed inpatient psychiatric hospital that also operates PHP and IOP behavioral health programs for adults.
- Transportation services are available for patients within a 25–30-mile radius as needed.

Workforce Considerations

- Leadership recognizes the importance of supporting affected employees through this transition.
- Acadia/CVBH has indicated willingness to offer employment opportunities to some current associates.
- Additional opportunities within SGMH and affiliated organizations will also be explored where appropriate.
- Eligible associates would receive severance benefits and transition support consistent with applicable policies.

Clarification of Transaction Structure

- This recommendation does not involve an asset purchase or asset transfer.
- No real property or operating assets are being sold.
- The proposal is strictly intended to facilitate continuity of patient care through an orderly transition of services.
- SGMH would subsequently relinquish the month-to-month lease and remove the Palm Springs location from licensure following the regulatory notice period.

Required Notifications

Should the Board approve the recommendation:

SGMH would provide all required 90-day regulatory notices including:

- ✓ California Department of Public Health
- ✓ Riverside County Behavioral Health
- ✓ Patients
- ✓ Staff
- ✓ Payors

Administration Recommendation

- Approve of the transition and merge Palm Springs IOP services with CVBH.
- Relinquish Palm Springs leased location and licensure.
- Preserve patient access while improving strategic alignment.

Closing Statements

- This recommendation reflects a careful balance of patient access, operational stewardship, workforce support, and long-term strategic alignment.
- Leadership believes this approach preserves continuity of behavioral health services for patients while positioning SGMH to focus resources on sustainable services aligned with the District's mission and geographic service area.
- Administration respectfully requests Board discussion and direction regarding the proposed recommendation

Thank You

RESOLUTION 2026-07
THE BOARD OF DIRECTORS
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT

WHEREAS, the San Gorgonio Memorial Healthcare District (“**Hospital**”) provides intensive adult outpatient psychiatric services at its Behavioral Health Center located at 1751 N. Sunrise Way, Suite G, Palm Springs, California (“**BHC**”).

WHEREAS, in light of operational deficits it is in the best interest of the Hospital to discontinue services at and close the BHC.

WHEREAS, the Hospital wants to provide for the safe and orderly transfer of BHC patients to Indio Behavioral Health Hospital d.b.a. Coachella Valley Behavioral Health which operates behavioral health centers in the Palm Springs and Indio communities (“**CVBH**”).

BE IT RESOVED, that Hospital hereby approves and directs the CEO of the Hospital to close the BHC in accordance with applicable laws and regulations and upon transfer of existing patients to CVBH.

BE IT FURTHER RESOLVED, that the Hospital CEO or the Chair or Vice-Chair of the District is authorized to finalize and execute on behalf of the Hospital a Transfer Agreement with CVBH consistent with the terms of the attached Transfer Agreement.

* * * * *

PASSED AND ADOPTED this 26th day of May 2026, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAINING:

By _____
Chair, Board of Directors
San Gorgonio Memorial Health Care
District

I hereby certify that the foregoing resolution was duly adopted at a meeting of the Board of Directors of the San Gorgonio Memorial Health Care District held on the 28th day of April 2026.

By _____
Secretary, Board of Directors
San Gorgonio Memorial Health Care
District

TAB D

San Gorgonio Memorial Health Care District and San Gorgonio Memorial Hospital

To: Finance Committee, Board of Directors, and District Board

Agenda Items for May 26, 2026 Finance & Board Meetings

Subject:

Annual Liability Insurance Renewals with BETA; Professional & General, Directors and Officers, Employment Practices, and Auto, plus Worker's Compensation Insurance.

Annual Insurance Renewals:

- 1) Professional and General Liability
- 2) Directors and Officers Liability
- 3) Employment Practices Liability
- 4) Auto Liability
- 5) Workers' Compensation

The District's broker for these coverages is Jim Sprague, Vice President of James+Gable Insurance Brokers. Jim and his team work on the District's behalf with the BETA Healthcare Group, a Risk Management Authority Public Agency. San Gorgonio's Executive team has met twice with Mr. Sprague and reviewed the renewal in detail.

SGMHD and the Hospital have been insured with BETA for many years, and have benefited from competitive premiums, comprehensive coverages, and excellent customer service from a firm which specializes in District, Public Agency, and Non-Profit Healthcare providers.

BETA continues to have an extensive Quality Improvement and Performance program which is customized especially for Hospitals, and the favorable results of such programs have resulted in the overall competitive and comprehensive product. Their Workers' Compensation program is specifically designed for hospital workers and has an excellent overall track record in this arena.

The renewal premiums are provided in the Attachment.

Recommendation: That the respective insurance coverages be renewed with BETA as presented for Board action which will allow for the binding of coverage prior to the July 1, 2026 renewal date.

2026 Insurance Renewals

Executive Summary

Line of Coverage	Carrier	Policy Term	Limits	Deductible	2025-2026 Expiring	2026-2027 Renewals
Professional & General Liability	BETA	7/1/26 - 7/1/27	\$20M/\$30M	\$25,000	\$1,215,031	\$1,215,031
Directors & Officers Liability	BETA	7/1/26 - 7/1/27	\$10M	\$50,000	\$190,172	\$197,779
Employment Practices Liability	BETA	7/1/26 - 7/1/27	\$10M	\$100,000	Incl. w/ D&O	Incl. w/ D&O
Auto Liability	BETA	7/1/26 - 7/1/27	\$20M	\$500	\$66,065	\$64,765
Workers' Compensation	BETA	7/1/26 - 7/1/27	Statutory	\$0	\$694,785	\$648,746
					\$2,166,053	\$2,126,321

Renewal Notes

- Insured Entities: San Gorgonio Memorial Hospital, San Gorgonio Memorial Hospital Foundation, and San Gorgonio Memorial Healthcare District
- Key Renewal Pricing Factors:
 - Exposure changes: patient census, payroll growth, employee count, and vehicle fleet
 - Claims Experience: Premium is developed based on 10 years of claims experience with a focus on the most recent five years
 - Premium = Carrier Rate x Exposures

Renewal Highlights

- Professional Liability Insurance:
 - BETA's OB Risk Management Initiative was validated again for renewal with a premium credit of \$75,467
 - BETA's ED Risk Management Initiative was validated again for renewal with a premium credit of \$40,902
 - BETA's HEART Risk Management Initiative was validated again for renewal with a premium credit of \$114,141
 - Validation of BETA HEART ensures participation in the Inland Empire Health Plan Pay for Performance incentive for 2026
 - 2025 IEHP Pay for Performance incentive was \$345,000
 - Competitive Due Diligence: Broker quoted 11 hospital professional liability insurance carriers, and BETA remained the most competitive
- Workers' Compensation Insurance:
 - Favorable claims experience led to a premium reduction of approximately \$50,000
 - Competitive Due Diligence: Broker quoted 9 hospital workers' compensation insurance carriers, and BETA remained the most competitive

TAB E

San Geronio Memorial Health Care District and San Geronio Memorial Hospital

To: Finance Committee, Board of Directors, and District Board

Agenda Items for May 26, 2026 Finance Committee and Board Meetings

Subject: Annual Insurance Renewals – Alliant Insurance Services, Inc.

A) Property and Casualty Programs

- 1) All Risk Property Coverage including Business Interruption Coverage, Flood Coverage (Earthquake Coverage excluded)
- 2) Boiler and Machinery
- 3) Pollution
- 4) Cyber , Excess Cyber
- 5) Cyber Boost
- 6) Deadly Weapon
- 7) Crime
- 8) Foundation Crime
- 9) Fiduciary Liability (renewed January 2026 for \$5,428)
- 10) Underground Storage Tanks Pollution (renewed March, 2026 for \$1,269)

Property and Casualty Program – The Districts’ Broker, Courtney Ramirez, Senior Vice President of the Public Entity Division of Alliant Insurance Services, and her team, have represented SGMHD for several years, and have obtained coverages available to Public Entities via the Hospital All Risk Property Program (HARPP). The HARPP program continues to provide the best combination of affordability and comprehensive coverages for the District and Hospital. Ms. Ramirez reports that this HAARP program is still the best option for SGMHD.

The renewal packet is projected as follows:

All Risk Coverage (the majority of the package): Price increase not to exceed 5.0%;

Other Renewals (Cyber, Deadly Weapons, Fiduciary Liability: Price increase not to exceed 10.0%

(See attached Alliant Renewal Schedule Summary)

Recommendations: That the proposed Property and Casualty Programs renewals be adopted at the not-to-exceed limits as outlined in the attached Renewal Schedule Option 2 renewal package be approved at an overall cost of \$571,847.74. Note: As in all previous years, we have declined Terrorism Risk Insurance option offered by the Federal Government (see attached explanation).

Final note: In order to secure these insurance coverages before the June 30 deadline, this action will authorize Michele Finney, Interim CEO or Christopher Bjornberg, CEO to bind the final offers prior to the deadline.



San Geronio Memorial Hospital Year Over Year Premium

Effective Date	Expiration Date	Coverage	Policy Number	Insurance Company	Limits	Deductible/SIR	25/26 Premium (Includes Taxes and Fees)	RECOMMENDED RENEWAL PROGRAM			Notes
								26/27 PRELIMINARY Budget Estimates	Premium Difference Compared to Expiring	% Prem Variance	
7/1/2025	7/1/2026	APIP – “All Risk” Property Program TIV: \$244,914,337 as of June 30, 2025	APIP2025 (Dec 08) 0704	Various Companies	\$250,000,000 All Perils Per Occurrence \$10,000,000 Flood Limit - Per Occurrence and in the Annual Aggregate Not Covered Per Occurrence and in the Annual Aggregate for scheduled locations in Flood Zones A & V (inclusive of all 100 year exposures) Not Covered Earthquake Shock Various Sub-limits Apply	\$25,000 “All Risk” - Per Occurrence \$100,000 All Flood Zones Per Occurrence excluding Flood Zones A&V Various Deductibles Apply	\$ 377,449.59	\$ 402,148.89	\$ 24,699.30	6.54%	Updated TIV for 26/27 = \$248,515,128. TIV is up 1.47% NTE Rate increase of +5%
		APIP – Boiler & Machinery	APIP2025 (Dec 08)	Various Companies	\$200,000,000 Boiler Explosion and Machinery Breakdown as respects Combined Property Damage and Business Interruption / Extra Expense. Various Sub-limits Apply	\$25,000 (unless a more specific deductible applies, generally based on the size of the object) Various Deductibles Apply	Included in Property above	Included in Property above	Included in Property above	Included in Property above	
		APIP – Pollution	ISPILLSCAZ08005	Ironshore Specialty Insurance Company	\$25,000,000 Policy Program Aggregate \$2,000,000 Per Pollution Incident \$2,000,000 Per Named Insured Aggregate \$2,000,000 Per JPA/Pool Aggregate Various Sub-limits Apply	\$50,000 Each Pollution Incident After July 1, 2021 \$500,000 Each Pollution Incident Prior to July 1, 2021 3 Days Business Interruption Waiting Period Various Deductibles Apply	Included in Property above	Included in Property above	Included in Property above	Included in Property above	
		APIP – Cyber	FN2505500	Lloyd’s of London - Beazley Syndicates 2623 - 623 - 100% Liberty Surplus Insurance Corporation (Ironshore) Associated Industries Insurance Company, Inc. (AmTrust Financial) Westchester Surplus Lines Insurance Company (Chubb) 100% MRS 457 at Lloyd’s (Munich RE)	\$75,000,000 Annual Policy and Program Aggregate Limit of Liability, all Members/Insureds combined \$2,000,000 Annual Aggregate Limit of Liability for each Member/Insured \$500,000 Breach Response Costs Various Sub-limits Apply	\$50,000 Per Incident, Claim or Loss for each Member/Insured 8 Hour waiting period for Dependent / Business Interruption Loss	Included in Property above	Included in Property above	Included in Property above	Included in Property above	
7/1/2025	7/1/2026	Excess APIP Cyber	PLMCBXQXFJIY35004	Palomar Excess and Surplus Insurance Company	\$2,000,000 Excess Aggregate Limit Excess of \$2,000,000 Various Sub-limits Apply	None	\$ 59,265.78	\$ 65,192.36	\$ 5,926.58	10.00%	10% Increase, plus any variances



San Gorgonio Memorial Hospital Year Over Year Premium

Effective Date	Expiration Date	Coverage	Policy Number	Insurance Company	Limits	Deductible/SIR	25/26 Premium (Includes Taxes and Fees)	RECOMMENDED RENEWAL PROGRAM			Notes
								26/27 PRELIMINARY Budget Estimates	Premium Difference Compared to Expiring	% Prem Variance	
7/1/2025	7/1/2026	APIP Cyber BBR+Boost <i>(Claims Made & Reported)</i>	FN2505500-BBR	Lloyd's of London Syndicate AFB 2623, AFB 623	\$500,000 Breach Response Costs 500,000 Notified Individuals \$500,000 Legal, Forensic & Public Relations/Crisis Management \$2,000,000 Additional Breach Response Limit – Per Member / Insured \$2,000,000 Business Interruption Loss Resulting from Security Breach \$2,000,000 Business Interruption Loss Resulting from System Failure \$2,000,000 Cyber Extortion Loss \$2,000,000 Data Recovery Loss \$750,000 Dependent Business Loss Resulting from Dependent Security Breach \$100,000 Dependent Business Loss Resulting from Dependent System Failure	100 Notified Individuals \$10,000 Legal, Forensic & Public Relations/Crisis Management, but \$5,000 for Legal	\$ 70,609.94	\$ 77,670.93	\$ 7,060.99	10.00%	10% Increase, plus any variances
7/1/2025	7/1/2026	Deadly Weapon Response Program (ADWRP)	PJ25000500111	Underwriters at Lloyd's of London, Syndicate 2623 AFB/ 0623 AFB	\$500,000 Each and Every Deadly Weapon Event including Claim Expenses \$500,000 Annual Aggregate Various Sub-limits Apply Retroactive Date: 7/1/2021	\$10,000 Each and every Deadly Weapon Event including Claims Expenses \$2,500 for Counseling Services within Crisis Management Service Endorsement	\$ 7,490.87	\$ 8,239.96	\$ 749.09	10.00%	10% Increase, plus any variances
7/1/2025	7/1/2026	Crime - ACIP	01-801-75-06	National Union Fire Insurance Company of Pittsburgh, PA. (AIG)	\$5,000,000 for the following coverages: •Employee Theft Including Faithful Performance of Duty •Forgery or Alteration •Inside Premises Theft of Money and Securities •Inside Premises Robbery and Safe Burglary Other Property •Outside the Premises •Computer Fraud •Funds Transfer Fraud •Money Orders and Counterfeit Paper Currency	\$25,000	\$ 10,797.00	\$ 11,207.00	\$ 410.00	3.80%	



San Gorgonio Memorial Hospital Year Over Year Premium

Effective Date	Expiration Date	Coverage	Policy Number	Insurance Company	Limits	Deductible/SIR	25/26 Premium (Includes Taxes and Fees)	RECOMMENDED RENEWAL PROGRAM			Notes
								26/27 PRELIMINARY Budget Estimates	Premium Difference Compared to Expiring	% Prem Variance	
11/1/2025	11/1/2027	San Gorgonio Memorial Hospital Foundation Crime – (Non-Profit)	13404093	National Union Fire Insurance Company of Pittsburgh, PA. (AIG)	<p>\$2,000,000 for the following coverages:</p> <ul style="list-style-type: none"> •Employee Theft Including Faithful Performance of Duty •Forgery or Alteration •Inside the Premises - Theft of Money and Securities •Inside the Premises - Robbery or Safe Burglary of Other Property •Outside the Premises •Computer Fraud •Funds Transfer Fraud •Money Orders and Counterfeit Paper Currency <p>Various Sub-limits Apply</p>	\$12,500 Various Deductibles Apply	\$ 1,417.80	\$ 1,417.80	\$ -	0.00%	Annual Installment
1/18/2026	1/18/2027	Fiduciary Liability (FLIP) Pending or Prior Date: December 12, 2007	SFD31211240-07	Hudson Insurance Company	<p>\$1,000,000 Each Claim \$2,000,000 Aggregate \$1,000,000 Defense Outside the Limit(s)</p> <p>\$1,000,000 Settlor Coverage \$250,000 Trustee Claims Expenses Coverage / Defense of Non-Fiduciary Claims \$500,000 Voluntary Compliance Program Expenditures \$250,000 Reinstatement of Voluntary Compliance Program Expenditures \$1,000,000 HIPAA & HITECH Fines and Penalties \$250,000 PPACA Fines and Penalties \$250,000 ERISA Section 502(c) Civil Penalties \$250,000 IRC Section 4975 Penalties \$0 Coverage for Claims of Equitable Relief and Surcharges \$1,000,000 Death Master File Penalties (Section 203 of the Budget Act of 2013) \$100,000 Miscellaneous/Other Penalties \$100,000 Benefit Overpayments</p> <p>Various Sub-limits Apply</p>	\$15,000 Retention	\$ 5,428.00	\$ 5,970.80	\$ 542.80	10.00%	



San Gorgonio Memorial Hospital Year Over Year Premium

Effective Date	Expiration Date	Coverage	Policy Number	Insurance Company	Limits	Deductible/SIR	25/26 Premium (Includes Taxes and Fees)	RECOMMENDED RENEWAL PROGRAM			Notes
								26/27 PRELIMINARY Budget Estimates	Premium Difference Compared to Expiring	% Prem Variance	
3/1/2026	3/1/2027	Pollution Liability – UST / AST	G2469706A 016	ACE American Insurance Company	\$1,000,000 Per Storage Tank Incident Limit of Liability (Claims and Remediation Costs) \$2,000,000 Aggregate (Claims and Remediation Costs) for all Storage Tank Incidents \$1,000,000 Aggregate for all Legal Defense Expenses for all Storage Tank Incidents \$3,000,000 Total Policy Aggregate for all Storage Tank Incidents \$1,000,000 Aboveground Storage Tank Aggregate Sublimit \$1,000,000 Underground Storage Tank Aggregate Sublimit	\$5,000 Per Storage Tank Incident	\$ 1,269.00	\$ -	\$ -	0.00%	
TOTAL							\$ 533,727.98	\$ 571,847.74	\$ 12,987.57	7.14%	

DISCLAIMER: These budget estimates are based on current market conditions and projections based on available data and current loss experience. These budget projections are not bindable quotes. They are subject to change if further losses are incurred or if there are sudden changes in the insurance market. The budget projections can increase or decrease once underwriters are able to complete a full review based on losses, exposure and market conditions at the time of quoting.

TAB F



**SAN GORGONIO MEMORIAL HOSPITAL
BANNING, CALIFORNIA**

Unaudited Financial Statements

for

TEN MONTHS ENDING APRIL 30, 2026

FY 2026

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by:

Daniel R. Heckathorne

Daniel R. Heckathorne

5/15/2026

Executive Director of Finance

San Gorgonio Memorial Hospital

Financial Report - Executive Summary – 05 15 26

For the Month of April 2026 and YTD Ten Months Ended April 30, 2026 (Unaudited)

Unfavorable Variances Show as (Negatives)

Monthly Profit/Loss (EBIDA) Summary Positive (comparisons to Budget)

INCOME STATEMENT - CURRENT MONTH	April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025	April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
NET INCOME	1,776,116	(1,807,934)	(3,584,050)	201.8%	(2,603,827)	795,893	30.6%
EBIDA	1,158,224	(1,515,773)	(2,673,997)	230.9%	(2,337,019)	821,246	35.1%

YTD Profit/Loss (EBIDA) Summary Positive (comparisons to Budget)

INCOME STATEMENT - 10 MONTHS YTD	April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025	April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
NET INCOME	(5,895,379)	(8,179,304)	(2,283,925)	-38.7%	(9,620,726)	1,441,422	15.0%
EBIDA	(4,853,374)	(7,433,958)	(2,580,584)	-53.2%	(8,724,909)	1,290,951	14.8%

Items of Note:

- Inpatient Days and Adjusted Patient Days were significantly over budget.
- Observation Count, Surgeries, and Deliveries were notably under budget
- April's statement included \$174,227 of Supplemental Funding revenues.
- Other Items of Note are outlined in the Extraordinary Items report on Page 4

Monthly Workloads – The following table illustrates the monthly Workload Units:

KEY WORKKLOAD UNITS - CURRENT MONTH	APRIL 2025 ACTUAL	APRIL 2026 ACTUAL	VARIANCE APRIL 2026 TO APRIL 2025	PER CENTAGE VARIANCE APRIL 2026 TO APRIL 2025	APRIL 2026 BUDGET	VARIANCE APRIL 2026 ACTUAL TO BUDGET	PER CENTAGE VARIANCE APRIL 2026 ACTUAL TO BUDGET
TOTAL ACUTE PATIENT DAYS	803	995	192	23.9%	894	101	11.3%
AVERAGE DAILY CENSUS	26.8	33.2	6.4	23.9%	29.8	3.4	11.3%
AVERAGE ACUTE LENGTH OF STAY	4.56	4.38	(0.2)	-3.9%	3.92	0.46	11.8%
PATIENT DISCHARGES	176	227	51	29.0%	228	(1)	-0.4%
ADJUSTED PATIENT DAYS	2,175	2,434	259	11.9%	2,149	285	13.3%
OBSERVATION COUNT	403	326	(77)	-19.1%	370	(44)	-11.8%
TOTAL EMERGENCY ROOM VISITS	3,550	3,420	(130)	-3.7%	3,477	(57)	-1.6%
AVERAGE EMERGENCY VISITS PER DAY	118.3	114.0	(4.3)	-3.7%	115.9	(2)	-1.6%
TOTAL SURGERIES (EXCLUDING G.I.'S)	91	78	(13)	-14.3%	85	(7)	-8.2%
DELIVERIES/BIRTHS	6	15	9	150.0%	24	(9)	-37.5%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY)	515	561	46	8.9%	570	(9)	-1.6%
CASE MIX INDEX	1.5332	1.5581	0.0248	1.6%	1.5868	(0.0287)	-1.8%

YTD Workloads – The following table illustrates the YTD Workload Units:

KEY WORKKLOAD UNITS - YTD	APRIL 2025 YTD ACTUAL	APRIL 2026 YTD ACTUAL	VARIANCE APRIL 2026 TO APRIL 2025	PER CENTAGE VARIANCE APRIL 2026 TO APRIL 2025	APRIL 2026 YTD BUDGET	VARIANCE APRIL 2026 YTD ACTUAL TO BUDGET	PER CENTAGE VARIANCE YTD APRIL 2026 ACTUAL TO BUDGET
TOTAL ACUTE PATIENT DAYS	7,838	8,535	697	8.9%	8,823	(288)	-3.3%
AVERAGE DAILY CENSUS	25.8	28.1	2.3	8.9%	29.0	(0.9)	-3.3%
AVERAGE ACUTE LENGTH OF STAY	3.96	3.75	(0.2)	-5.1%	3.87	(0.12)	-3.1%
PATIENT DISCHARGES	1,981	2,274	293	14.8%	2,277	(3)	-0.1%
ADJUSTED PATIENT DAYS	20,627	22,730	2,103	10.2%	22,213	517	2.3%
OBSERVATION COUNT	3,736	3,897	161	4.3%	3,946	(49)	-1.2%
TOTAL EMERGENCY ROOM VISITS	35,477	35,829	352	1.0%	37,109	(1,280)	-3.4%
AVERAGE EMERGENCY VISITS PER DAY	116.7	117.9	1.2	1.0%	122.1	(4)	-3.4%
TOTAL SURGERIES (EXCLUDING G.I.'S)	987	891	(96)	-9.7%	958	(67)	-7.0%
DELIVERIES/BIRTHS	76	124	48	63.2%	152	(28)	-18.4%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY)	5,066	5,128	62	1.2%	6,132	(1,004)	-16.4%
CASE MIX INDEX	1.5332	1.4923	(0.0409)	-2.7%	1.5868	(0.0945)	-6.0%

Monthly Patient Revenues Positive Variance

INCOME STATEMENT - CURRENT MONTH	April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025	April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
NET PATIENT REVENUE	5,889,566	6,124,950	235,384	4.0%	5,851,606	273,344	4.7%
GROSS REVENUE FROM PATIENT SERVICES	46,092,111	51,112,241	5,020,130	10.9%	48,874,631	2,237,610	4.6%
TOTAL INPATIENT REVENUE	17,018,969	20,862,200	3,843,231	22.6%	20,317,483	544,717	2.7%
TOTAL OUTPATIENT REVENUE	29,073,142	30,250,041	1,176,899	4.0%	28,557,148	1,692,893	5.9%
DEDUCTIONS FROM REVENUE	(40,202,545)	(44,987,291)	(4,784,746)	11.9%	(43,023,025)	(1,964,266)	4.6%

YTD Patient Revenues Negative Variance

INCOME STATEMENT - 10 MONTHS YTD	April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025	April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
NET PATIENT REVENUE	55,314,289	59,930,827	4,616,538	8.3%	60,090,677	(159,850)	-0.3%
GROSS REVENUE FROM PATIENT SERVICES	455,879,927	506,706,063	50,826,136	11.1%	504,776,662	1,929,401	0.4%
TOTAL INPATIENT REVENUE	172,517,014	190,206,419	17,689,405	10.3%	200,338,573	(10,132,154)	-5.1%
TOTAL OUTPATIENT REVENUE	283,362,913	316,499,644	33,136,731	11.7%	304,438,089	12,061,555	4.0%
DEDUCTIONS FROM REVENUE	(400,565,638)	(446,775,236)	(46,209,598)	11.5%	(444,685,985)	(2,089,251)	0.5%

Monthly Total Operating Revenues Positive Variance

INCOME STATEMENT - CURRENT MONTH	April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025	April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	9,306,840	7,016,798	(2,290,042)	-24.6%	6,866,491	150,307	2.2%
NET PATIENT REVENUE	5,889,566	6,124,950	235,384	4.0%	5,851,606	273,344	4.7%
OTHER OPERATING REVENUE	3,417,274	891,848	(2,525,426)	-73.9%	1,014,885	(123,037)	-12.1%

YTD Total Operating Revenues Negative Variance

INCOME STATEMENT - 10 MONTHS YTD	April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025	April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	82,460,339	83,976,988	1,516,649	1.8%	84,562,951	(585,963)	-0.7%
NET PATIENT REVENUE	55,314,289	59,930,827	4,616,538	8.3%	60,090,677	(159,850)	-0.3%
OTHER OPERATING REVENUE	27,146,050	24,046,161	(3,099,889)	-11.4%	24,472,274	(426,113)	-1.7%

Monthly Operating Expenses Positive Variance

INCOME STATEMENT - CURRENT MONTH	April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025	April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	8,148,616	8,532,571	(383,955)	-4.7%	9,203,510	670,939	7.3%
TOTAL LABOR EXPENSE	4,615,381	5,327,467	(712,086)	-15.4%	5,318,094	(9,373)	-0.2%
WAGES	3,690,090	3,930,742	(240,652)	-6.5%	4,213,538	282,796	6.7%
EMPLOYEE BENEFITS	777,667	918,883	(141,216)	-18.2%	878,204	(40,679)	-4.6%
CONTRACT LABOR	147,624	477,842	(330,218)	-223.7%	226,352	(251,490)	-111.1%
PHYSICIAN FEES	652,687	580,433	72,254	11.1%	828,953	248,520	30.0%
PURCHASED SERVICES	1,093,576	1,296,529	(202,953)	-18.6%	1,107,464	(189,065)	-17.1%
SUPPLY EXPENSE	1,233,058	976,378	256,680	20.8%	1,183,023	206,645	17.5%
UTILITIES	110,195	104,865	5,330	4.8%	111,302	6,437	5.8%
REPAIRS AND MAINTENANCE	112,695	78,527	34,168	30.3%	92,473	13,946	15.1%
INSURANCE	145,618	150,004	(4,386)	-3.0%	183,387	33,383	18.2%
OTHER EXPENSES	102,930	(21,600)	124,530	121.0%	297,184	318,784	107.3%
LEASE AND RENTALS	82,476	39,968	42,508	51.5%	81,630	41,662	51.0%

Monthly Expense Items of Note: 1) Total Labor costs were 0.2% over budget and considering the re-class of Executive wages to Purchase Services, the Labor costs were about 2.3% over budget while Adjusted Patient Days were 13.3% over budget; 2) Legal Fees were under budget by \$44K due to a \$109K reduction in previous fee estimates; 3) Physician Fees were \$248K under budget due to previous accruals that were overestimated; 4) Purchased Services were \$189K over budget due to the Tenet Staffing and Fee costs being classed in this category, and the Laundry/Linen costs were \$51K higher than planned; 5) Supply Costs were \$206K under budget due to low isotope usage, medical supplies, and prostheses costs (\$101K, \$78K, and \$30K respectively); 6) Other Expenses were \$318K under budget due to \$101K previous over accruals of Dues and Subscriptions and a \$224K budget mis-allocation of the April phone costs (the YTD monthly budgeted phone allocations were \$47K below the proper budget amounts.)

YTD Operating Expenses Positive Variance

INCOME STATEMENT - 10 MONTHS YTD	April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025	April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	87,313,713	91,410,946	(4,097,233)	-4.7%	93,287,860	1,876,914	2.0%
TOTAL LABOR EXPENSE	51,499,117	53,749,923	(2,250,806)	-4.4%	54,056,576	306,653	0.6%
WAGES	41,202,738	41,514,166	(311,428)	-0.8%	43,271,286	1,757,120	4.1%
EMPLOYEE BENEFITS	8,635,667	8,945,796	(310,129)	-3.6%	8,708,524	(237,272)	-2.7%
CONTRACT LABOR	1,660,712	3,289,961	(1,629,249)	-98.1%	2,076,766	(1,213,195)	-58.4%
PHYSICIAN FEES	5,377,074	7,606,880	(2,229,806)	-41.5%	8,289,530	682,650	8.2%
PURCHASED SERVICES	11,821,737	12,400,822	(579,085)	-4.9%	11,250,750	(1,150,072)	-10.2%
SUPPLY EXPENSE	10,943,144	10,788,686	154,458	1.4%	12,133,632	1,344,946	11.1%
UTILITIES	1,127,600	997,749	129,851	11.5%	1,136,232	138,483	12.2%
REPAIRS AND MAINTENANCE	1,126,969	828,872	298,097	26.5%	924,540	95,668	10.3%
INSURANCE	1,455,911	1,656,319	(200,408)	-13.8%	1,699,851	43,532	2.6%
OTHER EXPENSES	3,137,481	2,930,026	207,455	6.6%	2,980,449	50,423	1.7%
LEASE AND RENTALS	824,680	451,669	373,011	45.2%	816,300	364,631	44.7%

YTD Expense Items of Note Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively (adjusted for CEO & CNE costs which were transitioned to Tenet fees included in Purchased Services) over budget (0.23%), while Adjusted Patient Days were 2.3% over budget; 2) Physician Fees were \$683K under budget; 3) Purchased Services were \$1.15M over budget, which included Legal Fees variance of \$407K, \$101K for Lab, \$266K for Laundry/Linen, and \$494K for Tenet staffing and management fees. The legal fees have been impacted by work on the Tenet Management and LOC agreements; 4) Supplies were under budget by \$1.34M (after the additional lab true-up expense of \$162K), including the lower prostheses cost variance of \$488K and Radioisotopes of \$777K due to the Nuclear Medicine scanner being out of service, offset by Non-Medical Supply costs being over budget by \$206K; and ; 5) Lease and Rental Expense was \$364K under budget, however is partially offset by Interest Expense being \$150K over budget due to booking in accordance with GASB Lease stipulations.

Monthly Non-Operating Revenue, Depreciation, & Interest Expenses Net \$25K Negative Variance

INCOME STATEMENT - CURRENT MONTH	April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025	April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
TOTAL NON-OPERATING REVENUE & EXPENSE	1,616,581	791,714	(824,867)	-51.0%	775,613	16,101	2.1%
OTHER NON-OPERATING REVENUE	333,248	145,305	(187,943)	-56.4%	129,204	16,101	12.5%
NON-OPERATING INTEREST INCO	175,344	65,574	(109,770)	-62.6%	84,204	(18,630)	-22.1%
NON-OPERATING DONATIONS/G/	157,904	79,731	(78,173)	-49.5%	45,000	34,731	77.2%
NON-OPERATING TAX REVENUE	1,283,333	646,409	(636,924)	-49.6%	646,409	0	0.0%
EXTRAORDINARY REVENUE	0	0	0	0.0%	0	0	0.0%
			0				
TOTAL INTEREST & DEPRECIATION	998,689	1,083,875	(85,186)	-8.5%	1,042,421	(41,454)	-4.0%
DEPRECIATION	475,253	549,701	(74,448)	-15.7%	518,810	(30,891)	-6.0%
INTEREST	523,436	534,174	(10,738)	-2.1%	523,611	(10,563)	-2.0%

YTD Non-Operating Revenue, Depreciation, & Interest Expenses Net \$150 Positive Variance

INCOME STATEMENT - 10 MONTHS YTD	April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025	April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
TOTAL NON-OPERATING REVENUE & EXPENSE	9,218,510	9,350,836	132,326	1.4%	9,326,593	24,243	0.3%
OTHER NON-OPERATING REVENUE	2,997,063	2,769,817	(227,246)	-7.6%	2,862,503	(92,686)	-3.2%
NON-OPERATING INTEREST INCO	939,667	644,087	(295,580)	-31.5%	842,040	(197,953)	-23.5%
NON-OPERATING DONATIONS/G/	2,057,396	2,125,730	68,334	3.3%	2,020,463	105,267	5.2%
NON-OPERATING TAX REVENUE	5,883,343	6,464,090	580,747	9.9%	6,464,090	0	0.0%
EXTRAORDINARY REVENUE	338,104	116,929	(221,175)	-65.4%	0	116,929	0.0%
			0				
TOTAL INTEREST & DEPRECIATION	10,260,515	10,096,182	164,333	1.6%	10,222,410	126,228	1.2%
DEPRECIATION	4,373,326	4,710,252	(336,926)	-7.7%	4,986,300	276,048	5.5%
INTEREST	5,887,189	5,385,930	501,259	8.5%	5,236,110	(149,820)	-2.9%

Balance Sheet/Cash Flow

Patient cash collections in April were \$6.24M compared to \$5.80M in March, \$6.13M in February, and \$5.47M in January. Gross Accounts Receivable Days for April 54.3 compared to 55.6 in March, 55.3 in February, and 55.3 in January.

April's Operating Cash balance was \$5.61M compared to \$6.46M in March, \$5.87M in February, and \$8.22M in January. Accounts Payable for April was \$13.72M compared to \$13.70M in March, \$13.25M in February, and \$12.94M in January. April's A/P Days were 118 compared to 117 in March, 113 in February, and 109 in January. The Line of Credit principal balance, now with Tenet Healthcare, was \$12.16M as of April 30.

Other key changes in the Balance Sheet included 1 Normal changes to Taxes Receivable including the continuation of semi-annual property tax receipts; 2) Miscellaneous Receivables change due to IGT Supplemental Funding submittal of \$514K, 3) Transfer of \$1.77M Prop 13 ad valorem taxes to Operating Cash; and 4) Re-Classification of \$784K CIP to Fixed Equipment (Spect C/T).

Positive takeaways:

- 1) Workload volumes, i.e., Patient Days and Adjusted Patient Days were strong compared to budget and compared to April, 2025.
- 2) Operating Expenses after unusual items were \$80K under budget.

Negative/Challenging takeaways:

- 1) Cash balances continue to remain tight and we are aggressively seeking final resolution of the 3rd Quarter ERC funds that are waiting completion of the IRS audit process.
- 2) Although the overall financial performance is improving, Current Month and YTD EBIDA's are still falling significantly short of what will be needed for financial success. The new FY 2027 Budget will include numerous items which will help address these issues.

	A	B	C	D	E	F	G	H	I
1	SGMH APRIL 30, 2026 EXTRAORDINARY ITEMS IMPACTING OVERALL FINANCIAL OUTCOMES								5/15/2026
2									
3	EXPENSE				INCOME				GAIN/(LOSS)
4									
5	EBIDA ITEMS:								
6									
7	SALARIES / BENEFITS/ CONTRACT LABOR & RELATED ITEMS				REVENUES				
8									
9	WAGES (OVER) UNDER BUDGET (LESS CEO & CNO COSTS TRANSFERRED TO PURC. SERVICES)		282,796		NET PATIENT REVENUES OVER (UNDER) BUDGET		273,344		
10	BENEFITS (OVER) UNDER BUDGET (LESS CEO & CNO COSTS TRANSFERRED TO PURC. SERVICES)		(40,679)						
11	CONTRACT LABOR (OVER) UNDER BUDGET		(251,490)						
12	NET LABOR AND BENEFITS VARIANCE (OVER) BUDGET		(9,373)						
13					SUPPLEMENTAL REVENUES				
14	OTHER EXPENSE (INCREASE)/DECREASE TO EXPENSE								
15					OTHER SUPPLEMENTALS RECEIVED		174,227		
16	LEGAL FEES UNDER BUDGET (IMPACTED BY RECONCILIATION OF PREVIOUS MONTHS' ACCRUALS)		44,814		OTHER SUPPLEMENTALS BUDGET		(174,227)		
17									
18	PHYSICIAN FEES UNDER BUDGET, IMPACTED BY \$257K OF RECONCILIATIONS FOR VARIOUS ACCOUNTS		248,520						
19									
20	PURCHASED SERVICES OVER BUDGET - INCLUDES TENET STAFF, FEE, PLUS LAUNDRY VARIANCE OF \$51K		(189,065)						
21									
22	SUPPLIES POSITIVE VARIANCE, INCLUDING \$101K ISOTOPE, MED SUPPLIES \$78K, AND \$30K PROSTHESES		206,645						
23					OTHER REVENUES				
24	OTHER EXPENSES BELOW BUDGET - DUES/SUBSCRIPTIONS RECON \$101K;		318,784						
25	PHONE BUDGET ERROR \$224K FOR MONTH OF APRIL; YTD BUDGET UNDERSTATED BY \$46,919				PROPERTY TAXES (UNDER) BUDGET		(76,829)		
26									
27	NET TOTAL OF ALL OTHER OPERATING EXPENSE VARIANCES COMBINED (OVER) UNDER BUDGET		50,614		OTHER OPERATING REVENUE VARIANCE		(46,208)		
28									
29									
30	EXPENSES VARIANCES: EBIDA RELATED (OVER) UNDER BUDGET		670,939		REVENUES VARIANCES: EBIDA RELATED OVER (UNDER) BUDGET		150,307		821,246
31									
32									
33									
34	NON EBIDA ITEMS:								
35									
36	DEPRECIATION EXPENSE (OVER) UNDER BUDGET		(30,891)		INTEREST EARNINGS OVER (UNDER) BUDGET		(18,630)		
37									
38	INTEREST EXPENSE (OVER) UNDER BUDGET (SEE LEASES & RENTALS OFFSET ABOVE)		(10,563)		DONATIONS TO SUPPLEMENT CLINIC (60,680) AND EQUIPMENT:		34,731		
39									
40									
41									
42	EXPENSES VARIANCES: NON-EBIDA RELATED (OVER) UNDER BUDGET		(41,454)		REVENUES VARIANCES: NON-EBIDA RELATED OVER (UNDER) BUDGET		16,101		(25,353)
43									
44	Note: These variances are not intended to account for all variances, but are meant to highlight key or unusual variations.								
45									
46					Page 4				

STATISTICS

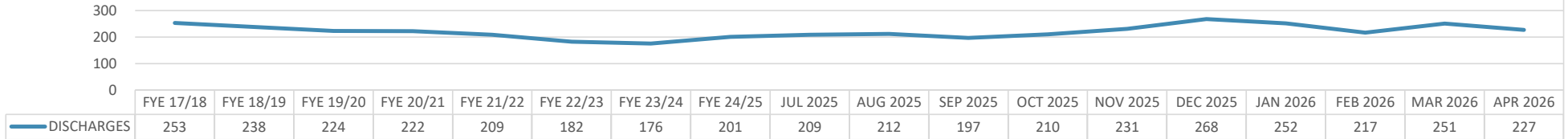
Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.

PRODUCTIVITY

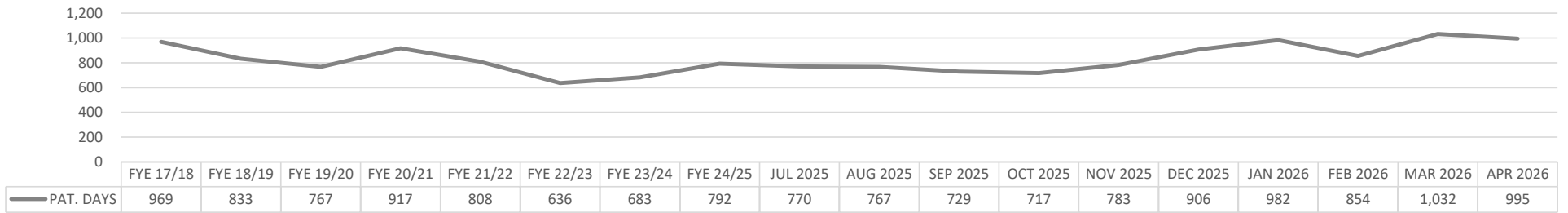
Worked FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

SAN GORGONIO MEMORIAL HOSPITAL

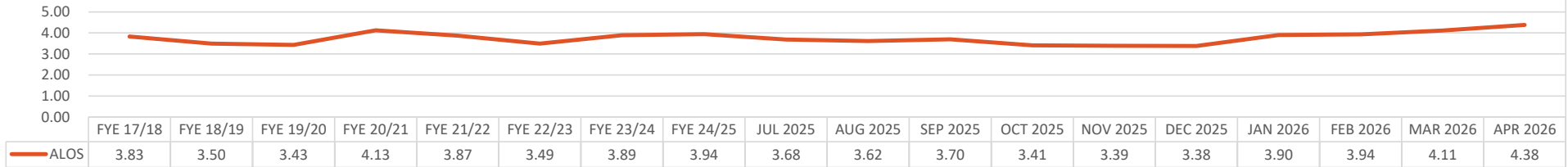
INPATIENT DISCHARGES



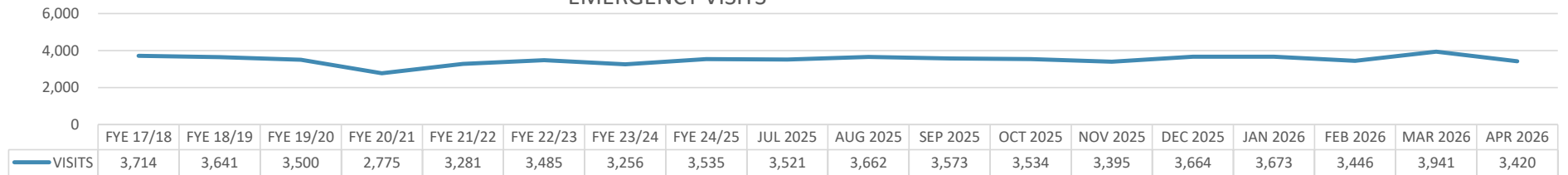
INPATIENT DAYS



AVERAGE LENGTH OF STAY

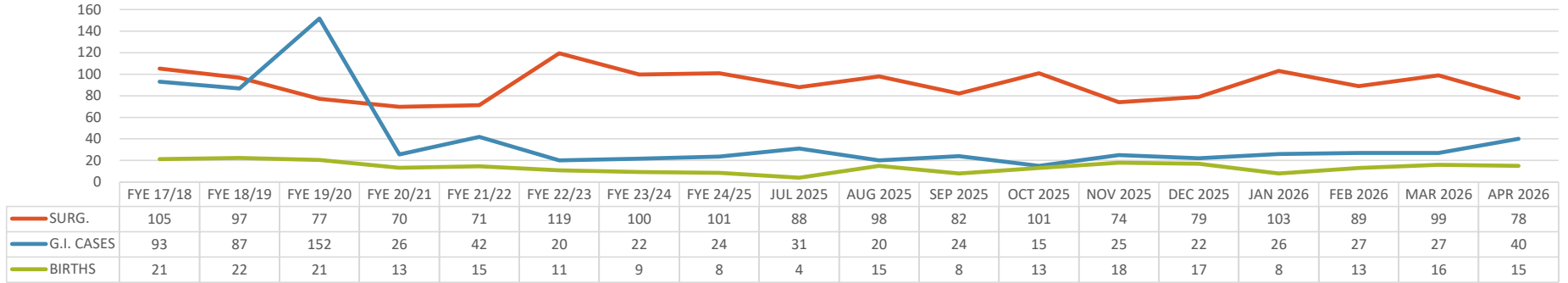


EMERGENCY VISITS

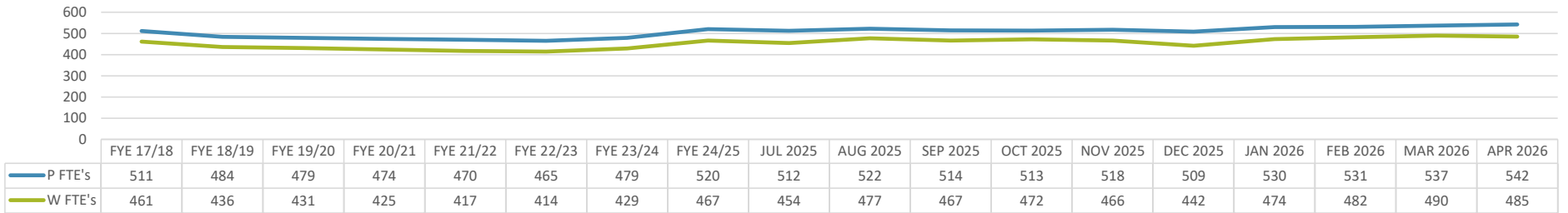


SAN GORGONIO MEMORIAL HOSPITAL

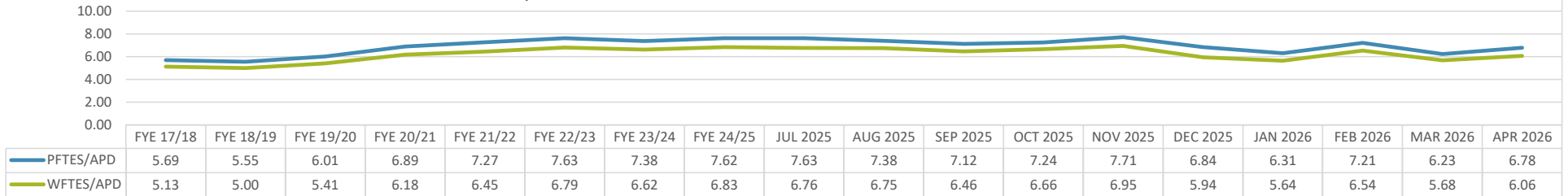
SURGERY CASES, G.I. CASES, N/B DELIVERIES



PAID & WORKED FTE'S



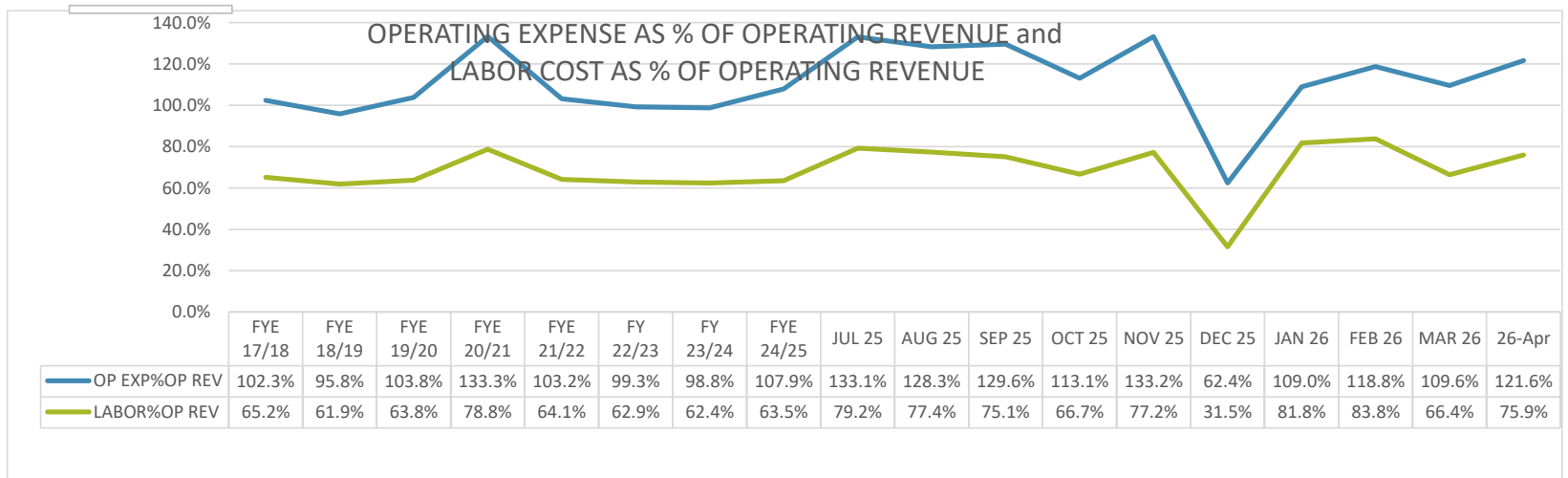
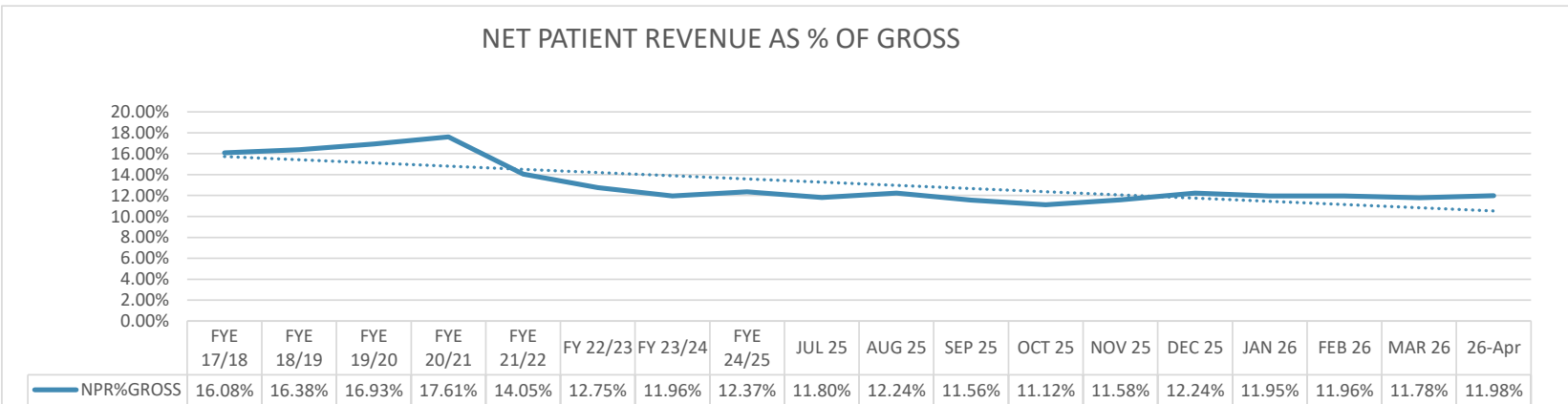
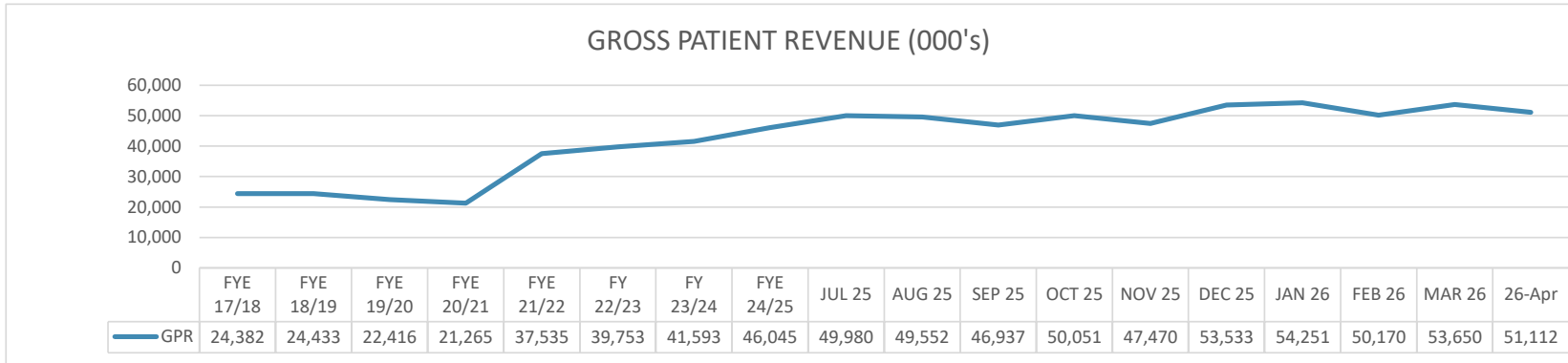
PAID & WORKED FTE'S / ADJUSTED PATIENT DAY



INCOME STATEMENT

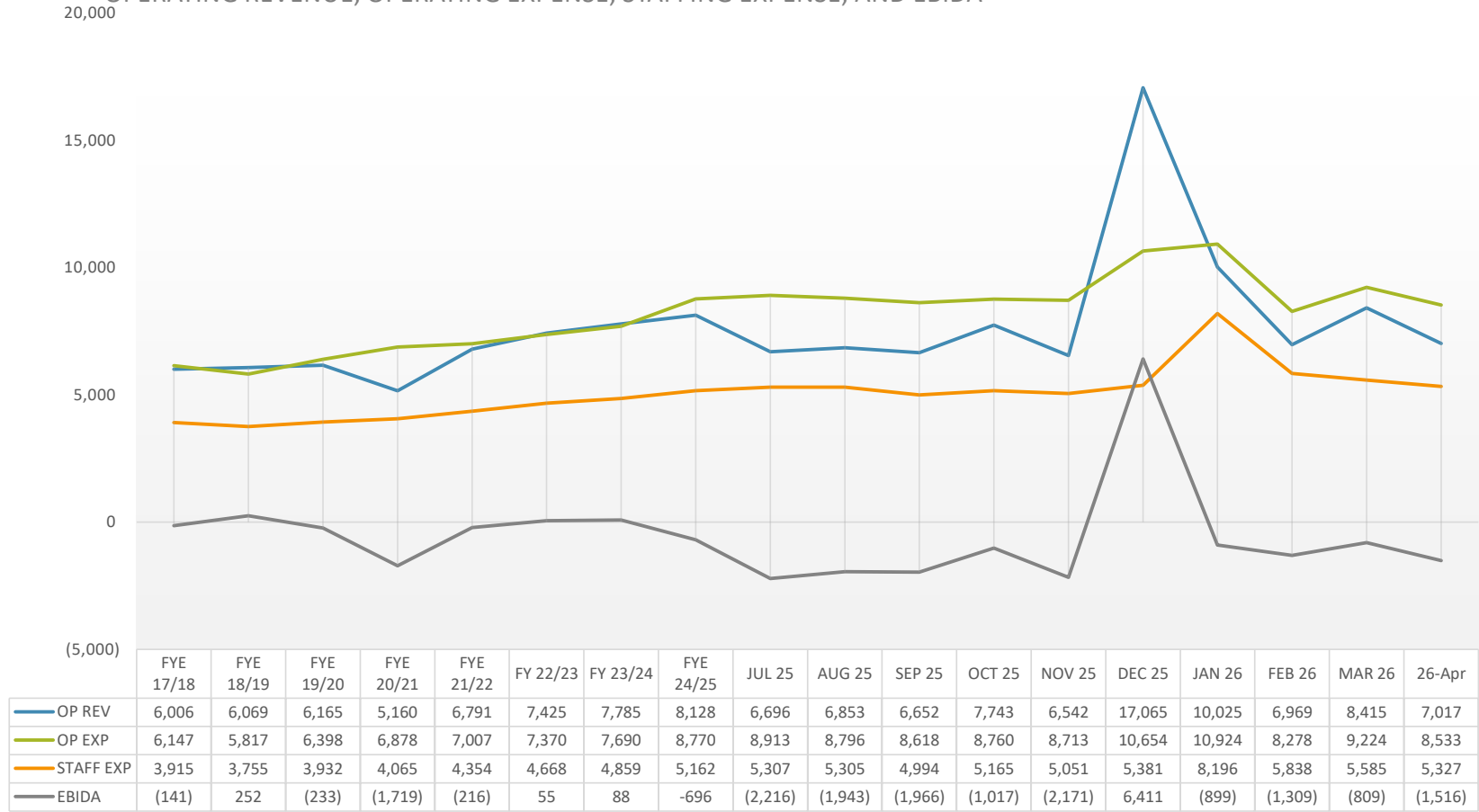
Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue	Identifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurement of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

SAN GORGONIO MEMORIAL HOSPITAL

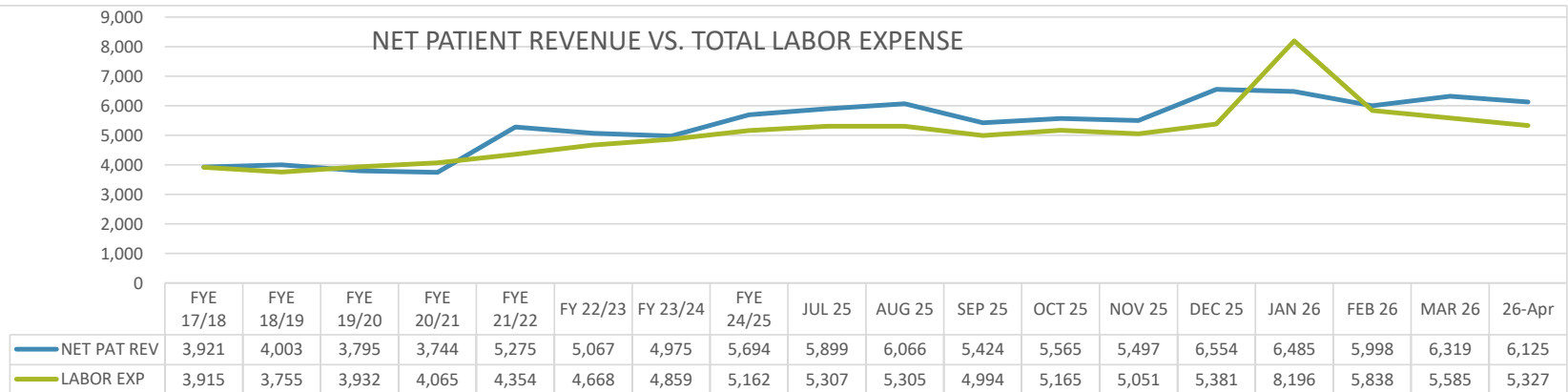


SAN GORGONIO MEMORIAL HOSPITAL

OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA



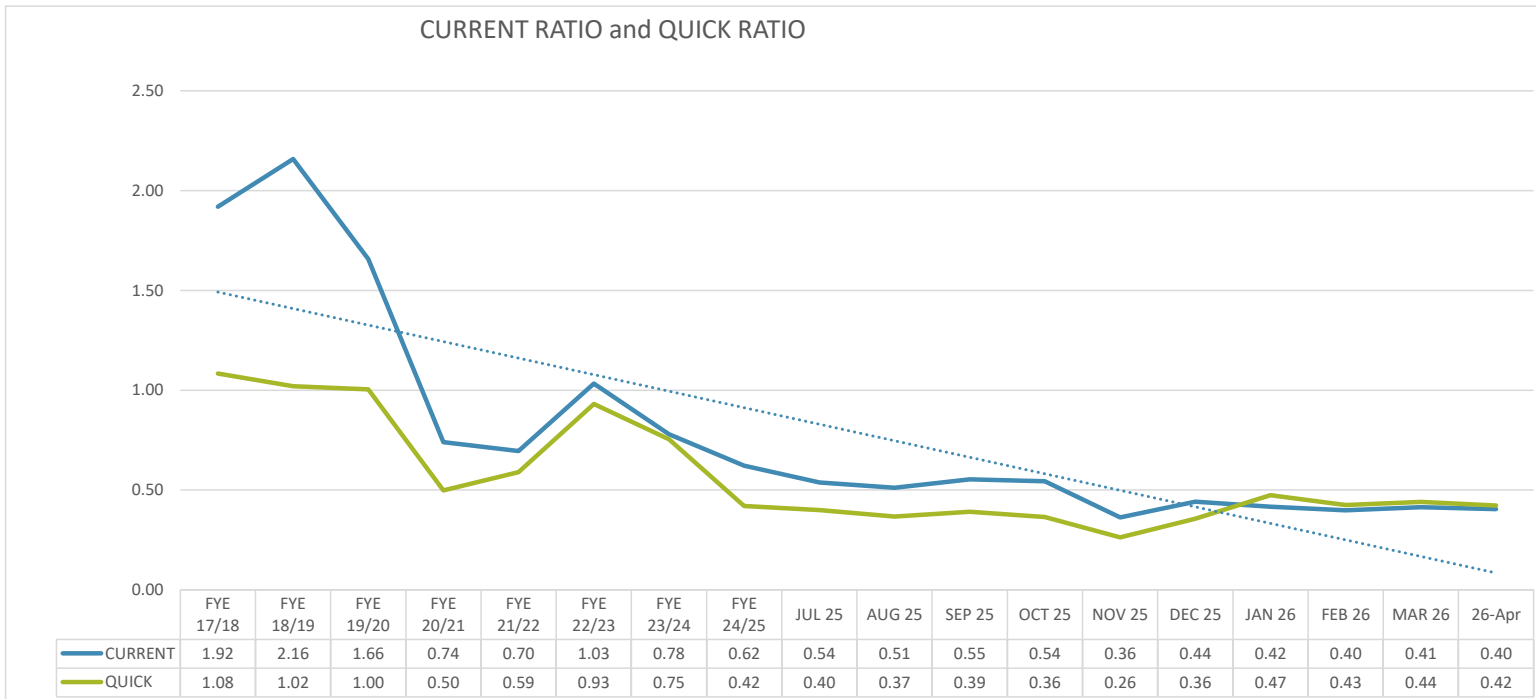
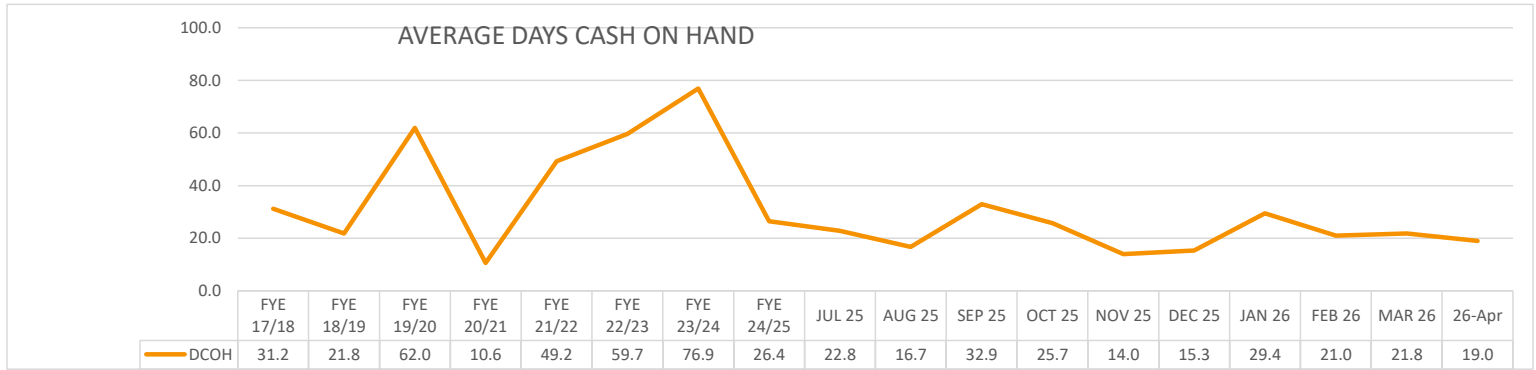
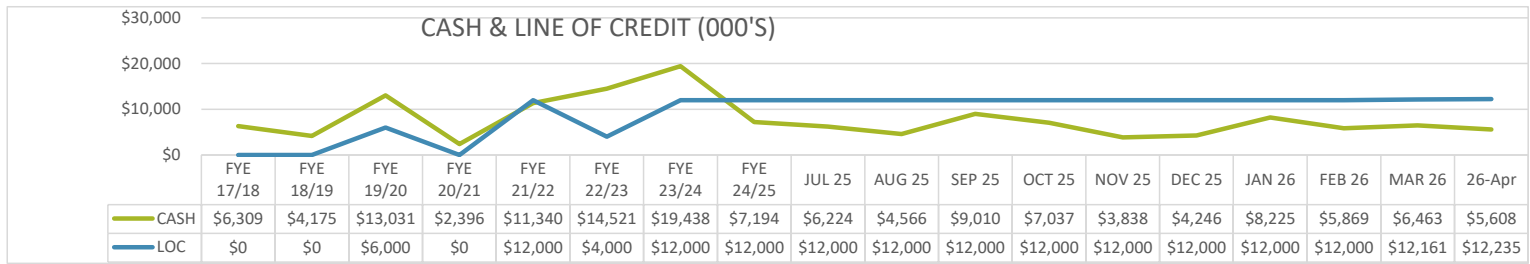
NET PATIENT REVENUE VS. TOTAL LABOR EXPENSE

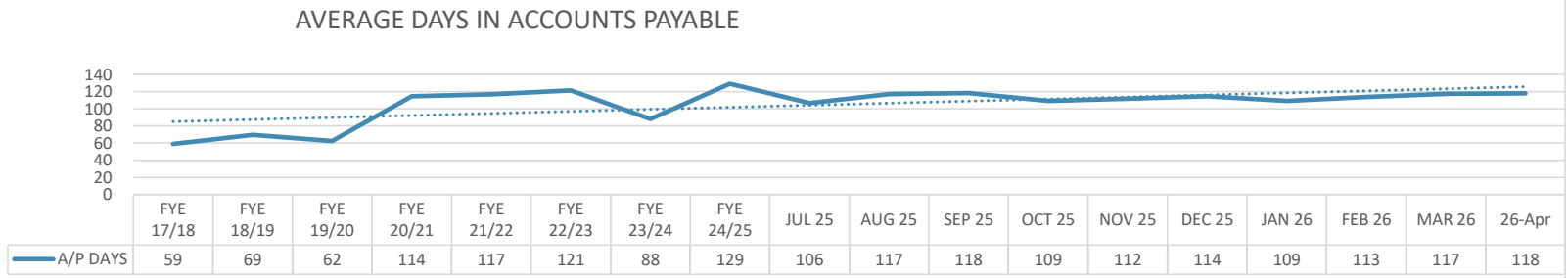
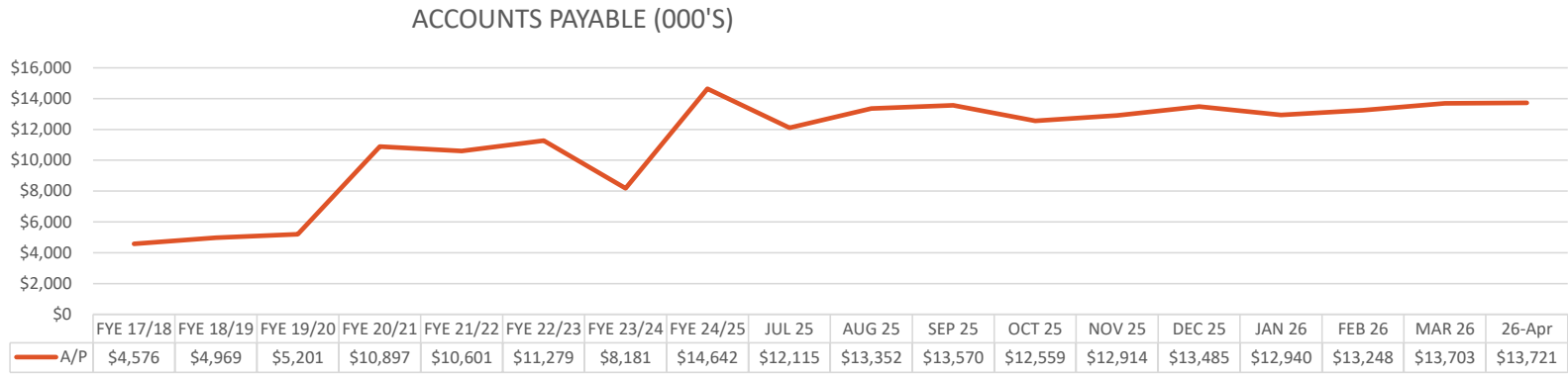
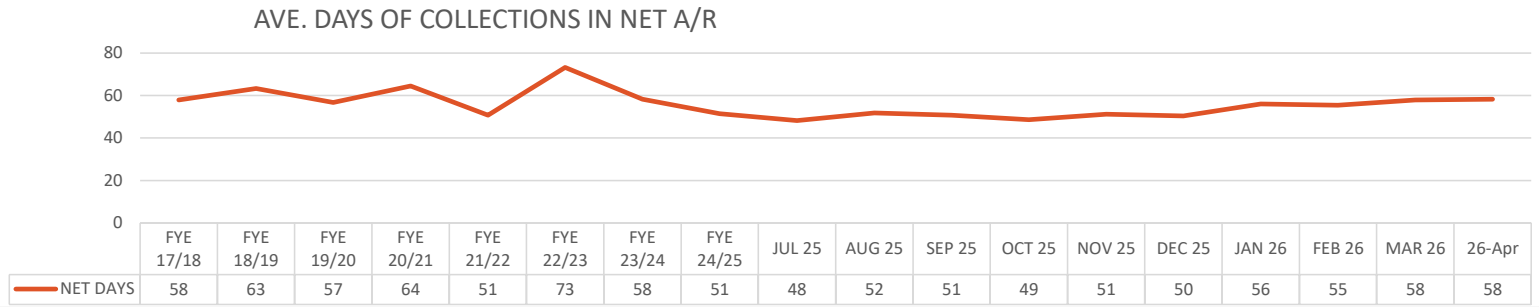
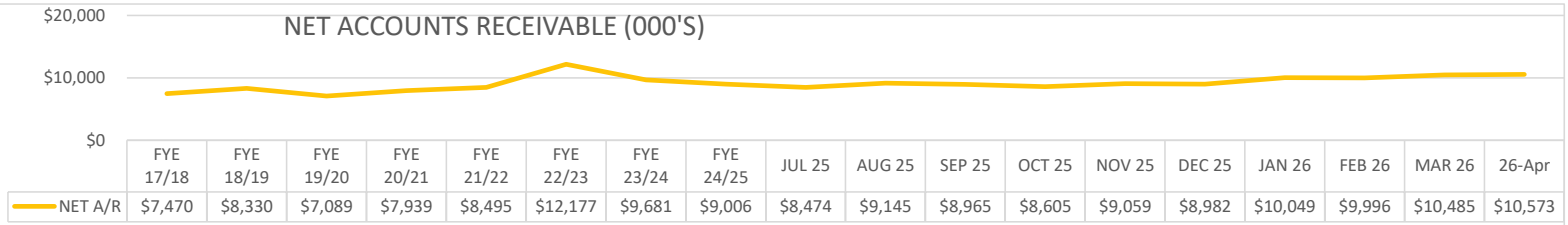


A	B	N	O	AP	BC	BD	BE	BF	BG	BH	BI	BJ	BK	BL	BM
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL - BANNING, CA														
2															04/30/26
3		FYE 21/22	FYE 22/23	FYE 23/24	FYE 24/25	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26
4			12	12	12										
5		MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL
6	Gross Patient Revenue														
7	Inpatient Revenue	\$ 16,603,390	\$ 14,171,780	\$ 14,394,934	\$ 17,450,067	\$ 18,818,009	\$ 17,662,082	\$ 15,582,506	\$16,631,194	\$18,194,549	\$21,401,854	\$20,845,254	\$19,088,197	\$21,120,574	\$20,862,200
8	Inpatient Psych/Rehab Revenue	0	-	-	-	-	-	-	-	-	-	-	-	-	-
9	Outpatient Revenue	20,932,075	25,575,741	27,197,604	28,549,917	31,161,777	31,890,150	31,354,337	33,420,037	29,275,357	32,130,813	33,405,997	31,081,773	32,529,362	30,250,041
10	Long Term Care Revenue	0	-	-	-	-	-	-	-	-	-	-	-	-	-
11	Home Health Revenue	0	0	-	-	-	-	-	-	-	-	-	-	-	-
12	Total Gross Patient Revenue	37,535,465	39,747,521	41,592,538	45,999,984	49,979,786	49,552,232	46,936,843	50,051,231	47,469,906	53,532,667	54,251,251	50,169,970	53,649,936	51,112,241
13	Deductions From Revenue														
15	Discounts and Allowances	(31,267,149)	(33,545,205)	(35,678,219)	(39,128,491)	(42,822,943)	(42,231,759)	(40,139,373)	(43,304,970)	(40,891,041)	(45,663,804)	(46,316,545)	(42,989,198)	(46,023,126)	(43,733,188)
16	Bad Debt Expense	(1,045,570)	(1,047,941)	(884,929)	(1,083,498)	(1,144,928)	(1,066,874)	(1,032,730)	(1,113,578)	(1,028,511)	(1,185,865)	(1,193,549)	(1,103,317)	(1,208,235)	(1,087,245)
17	GI HMO Discounts	0	0	-	-	0	0	0	0	0	0	0	0	0	0
18	Charity Care	(136,947)	(97,443)	(54,157)	(94,415)	(112,535)	(187,753)	(340,661)	(68,039)	(53,607)	(129,297)	(256,608)	(79,577)	(99,522)	(166,858)
19	Total Deductions From Revenue	(32,449,666)	(34,690,589)	(36,617,305)	(40,306,404)	(44,080,406)	(43,486,386)	(41,512,764)	(44,486,587)	(41,973,159)	(46,978,966)	(47,766,702)	(44,172,092)	(47,330,883)	(44,987,291)
20		-86.5%	-87.3%	-88.0%	-87.6%	-88.2%	-87.8%	-88.4%	-88.9%	-88.4%	-87.8%	-88.0%	-88.0%	-88.2%	-88.0%
21	Net Patient Revenue	5,085,799	5,056,932	4,975,233	5,693,580	5,899,380	6,065,846	5,424,079	5,564,644	5,496,747	6,553,701	6,484,549	5,997,878	6,319,053	6,124,950
22	Non-Patient Revenues														
24	Supplemental Revenues	501,407	941,881	1,994,148	1,767,021	47,902	0	438,116	1,342,112	292,249	9,718,955	2,895,006	190,968	1,369,475	174,227
25	Grants & Other Op Revenues	725,066	986,421	341,356	195,412	214,525	252,974	255,151	409,534	245,355	284,870	138,082	272,131	219,102	210,087
26	Clinic Net Revenues	0	0	-	-	0	0	0	0	0	0	0	0	0	0
27	Tax Subsidies Measure D/H	229,405	213,402	242,508	231,175	256,318	256,318	256,318	201,983	242,734	242,734	242,734	242,734	242,734	242,734
28	Tax Subsidies Prop 13	146,104	189,707	218,100	240,726	278,062	278,062	278,062	225,013	264,800	264,800	264,800	264,800	264,800	264,800
29	Tax Subsidies County Suplmtl Funds	25,561	2,308	13,938	-	0	0	0	0	0	0	0	0	0	0
30	Non-Patient Revenues	1,627,542	2,333,719	2,810,051	2,434,334	796,807	787,354	1,227,647	2,178,642	1,045,138	10,511,359	3,540,622	970,633	2,096,111	891,848
31															
32	Total Operating Revenue	6,713,341	7,390,651	7,785,284	8,127,914	6,696,187	6,853,200	6,651,726	7,743,286	6,541,885	17,065,060	10,025,171	6,968,511	8,415,164	7,016,798
33	Operating Expenses														
35	Salaries and Wages	3,420,974	3,634,721	3,922,586	4,073,968	4,088,991	4,144,921	3,819,046	4,003,675	3,896,646	4,178,157	5,466,160	3,770,966	4,214,862	3,930,742
36	Fringe Benefits	830,599	938,301	816,313	854,537	927,259	901,788	883,246	880,453	858,919	883,761	1,044,919	711,759	934,809	918,883
37	Contract Labor	99,977	81,255	135,922	233,823	290,309	258,183	292,198	280,539	295,040	318,818	319,880	321,559	435,593	477,842
38	Physicians Fees	330,533	299,739	425,458	711,175	732,959	753,679	821,474	798,811	746,990	746,106	766,050	753,727	906,651	580,433
39	Purchased Services	892,521	863,657	968,088	1,212,055	1,181,191	1,069,654	1,156,139	1,145,523	1,160,930	1,584,027	1,307,697	1,176,935	1,322,197	1,296,529
40	Supply Expense	995,446	953,253	781,620	1,065,725	969,916	1,135,386	1,082,947	1,151,526	1,178,561	1,205,576	974,888	1,076,992	1,036,516	976,378
41	Utilities	111,192	93,037	104,674	133,288	133,110	133,110	118,004	121,507	94,043	126,919	90,927	104,855	104,865	104,865
42	Repairs and Maintenance	77,524	76,806	101,283	102,208	89,577	83,457	89,062	91,814	101,379	69,476	95,272	71,754	58,554	78,527
43	Insurance Expense	112,745	119,548	127,300	143,335	298,168	150,004	150,004	150,004	151,422	155,432	150,004	150,004	151,273	150,004
44	All Other Operating Expenses	101,142	151,928	114,358	165,558	91,247	90,638	128,515	165,054	140,701	224,635	333,554	149,188	94,629	(21,600)
45	IGT Expense	0	91,499	120,769	127,110	0	0	0	30,693	0	1,140,046	362,726	0	0	0
46	Leases and Rentals	37,952	99,514	90,298	69,039	109,701	75,060	77,111	(59,627)	88,586	20,776	11,673	48,359	40,062	39,968
47	1206 (b) CLINIC	0	0	-	-	0	0	0	0	0	0	0	0	0	0
48	Total Operating Expenses	7,010,605	7,403,258	7,708,667	8,861,107	8,912,606	8,795,880	8,617,746	8,759,972	8,713,217	10,653,729	10,923,750	8,277,754	9,223,721	8,532,571
49	EBIDA														
50		(297,264)	(12,606)	76,617	(733,193)	(2,216,419)	(1,942,680)	(1,966,020)	(1,016,686)	(2,171,332)	6,411,331	(898,579)	(1,309,243)	(808,557)	(1,515,773)
51	Interest, Depreciation, and Amortization														
53	Depreciation Expense	472,317	495,039	547,393	451,967	458,308	457,590	484,719	463,594	463,446	457,630	455,945	455,801	463,518	549,701
54	Interest Expense	391,606	484,663	438,303	527,058	507,482	507,784	517,479	655,434	531,194	542,437	527,426	523,211	539,309	534,174
55	Total Interest, Depr, & Amort.	863,923	979,702	985,697	979,025	965,790	965,374	1,002,198	1,119,028	994,640	1,000,067	983,371	979,012	1,002,827	1,083,875
56	Non-Operating Revenue:														
58	Contributions & Other	25,068	132,587	483,520	356,470	177,566	185,015	93,238	135,222	125,825	716,576	205,789	64,337	920,944	145,305
59	Tax Subsidies for GO Bonds - M-A	616,059	660,979	1,074,156	745,407	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409
60	Total Non Operating Revenue/(Expense)	641,127	793,566	1,557,676	1,101,877	823,975	831,424	739,647	781,631	772,234	1,362,985	852,198	710,746	1,567,353	791,714
61															
62	Total Net Surplus/(Loss)	(520,060)	(198,742)	648,598	(610,340)	(2,358,234)	(2,076,630)	(2,228,571)	(1,354,083)	(2,393,738)	6,774,249	(1,029,752)	(1,577,509)	(244,031)	(1,807,934)
63	Change in Interest in Foundation	0	0	-	-	0	0	0	0	0	0	0	0	0	0
64	Extra-Ordinary Income (Loss)	(284,792)	0	(231,988)	612,147	0	0	0	0	116,929	0	0	0	0	0
65	Increase/(Decrease in Unrestricted Net Assets	\$(804,852)	\$(198,742)	\$ 416,610	\$ 1,807	\$(2,358,234)	\$(2,076,630)	\$(2,228,571)	\$(1,354,083)	\$(2,276,809)	\$ 6,774,249	\$(1,029,752)	\$(1,577,509)	\$(244,031)	\$(1,807,934)
66															
67	Total Profit Margin	-12.0%	-2.7%	5.4%	0.0%	-35.2%	-30.3%	-33.5%	-17.5%	-34.8%	39.7%	-10.3%	-22.6%	-2.9%	-25.8%
68	EBIDA %	-4.4%	-0.2%	1.0%	-9.0%	-33.1%	-28.3%	-29.6%	-13.1%	-33.2%	37.6%	-9.0%	-18.8%	-9.6%	-21.6%
69															
77															

BALANCE SHEET (Period End)

Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirements to cover operating expenses.
Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.





	A	B	C	D	E	F	G	H	I	J
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL				NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES					
2	KEY WORKKLOAD UNITS - CURRENT MONTH		APRIL 2025 ACTUAL	APRIL 2026 ACTUAL	VARIANCE APRIL 2026 TO APRIL 2025	PER CENTAGE VARIANCE APRIL 2026 TO APRIL 2025		APRIL 2026 BUDGET	VARIANCE APRIL 2026 ACTUAL TO BUDGET	PER CENTAGE VARIANCE APRIL 2026 ACTUAL TO BUDGET
3	TOTAL ACUTE PATIENT DAYS		803	995	192	23.9%		894	101	11.3%
4										
5	AVERAGE DAILY CENSUS		26.8	33.2	6.4	23.9%		29.8	3.4	11.3%
6										
7	AVERAGE ACUTE LENGTH OF STAY		4.56	4.38	(0.2)	-3.9%		3.92	0.46	11.8%
8										
9	PATIENT DISCHARGES		176	227	51	29.0%		228	(1)	-0.4%
10										
11	ADJUSTED PATIENT DAYS		2,175	2,434	259	11.9%		2,149	285	13.3%
12										
13	OBSERVATION COUNT		403	326	(77)	-19.1%		370	(44)	-11.8%
14										
15	TOTAL EMERGENCY ROOM VISITS		3,550	3,420	(130)	-3.7%		3,477	(57)	-1.6%
16										
17	AVERAGE EMERGENCY VISITS PER DAY		118.3	114.0	(4.3)	-3.7%		115.9	(2)	-1.6%
18										
19	TOTAL SURGERIES (EXCLUDING G.I.'S)		91	78	(13)	-14.3%		85	(7)	-8.2%
20										
21	DELIVERIES/BIRTHS		6	15	9	150.0%		24	(9)	-37.5%
22										
23	OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY)		515	561	46	8.9%		570	(9)	-1.6%
24										
25	CASE MIX INDEX		1.5332	1.5581	0.0248	1.6%		1.5868	(0.0287)	-1.8%
26										
27					Page 15					

	A	B	C	D	E	F	G	H	I	J
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL				NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES					
2	KEY WORKKLOAD UNITS - YTD		APRIL 2025 YTD ACTUAL	APRIL 2026 YTD ACTUAL	VARIANCE APRIL 2026 TO APRIL 2025	PER CENTAGE VARIANCE APRIL 2026 TO APRIL 2025		APRIL 2026 YTD BUDGET	VARIANCE APRIL 2026 YTD ACTUAL TO BUDGET	PER CENTAGE VARIANCE YTD APRIL 2026 ACTUAL TO BUDGET
3	TOTAL ACUTE PATIENT DAYS		7,838	8,535	697	8.9%		8,823	(288)	-3.3%
4										
5	AVERAGE DAILY CENSUS		25.8	28.1	2.3	8.9%		29.0	(0.9)	-3.3%
6										
7	AVERAGE ACUTE LENGTH OF STAY		3.96	3.75	(0.2)	-5.1%		3.87	(0.12)	-3.1%
8										
9	PATIENT DISCHARGES		1,981	2,274	293	14.8%		2,277	(3)	-0.1%
10										
11	ADJUSTED PATIENT DAYS		20,627	22,730	2,103	10.2%		22,213	517	2.3%
12										
13	OBSERVATION COUNT		3,736	3,897	161	4.3%		3,946	(49)	-1.2%
14										
15	TOTAL EMERGENCY ROOM VISITS		35,477	35,829	352	1.0%		37,109	(1,280)	-3.4%
16										
17	AVERAGE EMERGENCY VISITS PER DAY		116.7	117.9	1.2	1.0%		122.1	(4)	-3.4%
18										
19	TOTAL SURGERIES (EXCLUDING G.I.'S)		987	891	(96)	-9.7%		958	(67)	-7.0%
20										
21	DELIVERIES/BIRTHS		76	124	48	63.2%		152	(28)	-18.4%
22										
23	OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY)		5,066	5,128	62	1.2%		6,132	(1,004)	-16.4%
24										
25	CASE MIX INDEX		1.5332	1.4923	(0.0409)	-2.7%		1.5868	(0.0945)	-6.0%
26										
27										

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL (2026 Amounts are Unaudited)												
2	BALANCE SHEET							PY Ending Balance Jun 25 ACT	Feb 26 Act	Mar 26 Act	Apr 26 Act	VARIANCE to Prior Month	
3													
4	**	TOTAL ASSETS						115,681,801	107,558,429	108,338,200	106,112,089	(2,226,111)	
5		CURRENT ASSETS						19,760,860	14,883,357	15,939,328	15,483,155	(456,173)	
6		ASSETS WHICH USE IS LIMITED						19,870,955	18,087,730	18,187,342	17,000,563	(1,186,779)	
7		NET PROPERTY, PLANT, AND EQUIPMENT						74,707,982	73,268,840	72,896,386	72,316,584	(579,802)	
8		OTHER ASSETS						1,342,004	1,318,502	1,315,144	1,311,787	(3,357)	
9													
10		TOTAL LIABILITIES & FUND BALANCE						115,681,818	107,558,456	108,338,222	106,112,114	(2,226,108)	
11		TOTAL LIABILITIES						149,326,886	144,972,629	145,996,426	145,578,252	(418,174)	
12		CURRENT LIABILITES						36,774,313	37,322,967	38,513,041	38,331,628	(181,413)	
13		LONG TERM LIABILITIES						112,552,573	107,649,662	107,483,385	107,246,624	(236,761)	
14		NET ASSETS											
15		NET ASSETS - UNRESTRICTED						(33,645,068)	(37,414,173)	(37,658,204)	(39,466,138)	(1,807,934)	
16	** Slight variances due to "rounding"												
17													

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL									NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES							
2	INCOME STATEMENT - CURRENT MONTH									April 2025 ACTUAL	April 2026 ACTUAL	VARIANCE April 2026 TO April 2025	PERCENTAGE VARIANCE April 2026 TO April 2025		April 2026 BUDGET	VARIANCE April 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE April 2026 ACTUAL TO BUDGET
3	NET INCOME								1,776,116	(1,807,934)	(3,584,050)	201.8%		(2,603,827)	795,893	30.6%	
4	EBIDA								1,158,224	(1,515,773)	(2,673,997)	230.9%		(2,337,019)	821,246	35.1%	
5																	
6	NET OPERATING REVENUE								9,306,840	7,016,798	(2,290,042)	-24.6%		6,866,491	150,307	2.2%	
7	NET PATIENT REVENUE								5,889,566	6,124,950	235,384	4.0%		5,851,606	273,344	4.7%	
8	GROSS REVENUE FROM PATIENT SERVICES								46,092,111	51,112,241	5,020,130	10.9%		48,874,631	2,237,610	4.6%	
9	TOTAL INPATIENT REVENUE								17,018,969	20,862,200	3,843,231	22.6%		20,317,483	544,717	2.7%	
10	TOTAL OUTPATIENT REVENUE								29,073,142	30,250,041	1,176,899	4.0%		28,557,148	1,692,893	5.9%	
11	DEDUCTIONS FROM REVENUE								(40,202,545)	(44,987,291)	(4,784,746)	11.9%		(43,023,025)	(1,964,266)	4.6%	
12	OTHER OPERATING REVENUE								3,417,274	891,848	(2,525,426)	-73.9%		1,014,885	(123,037)	-12.1%	
13	OTHER REVENUE - RATE RANGE								0	0	0	0.0%		0	0	0.0%	
14	OTHER REVENUE - OTHER SUPPLEMENTALS								2,461,282	116,619	(2,344,663)	-95.3%		116,619	0	0.0%	
15	OTHER REVENUE - DSH								47,904	57,428	9,524	19.9%		57,428	0	0.0%	
16	OTHER REVENUE - P4P								0	180	180	0.0%		180	0	0.0%	
17	OTHER REVENUE - OTHER								191,150	210,087	18,937	9.9%		256,295	(46,208)	-18.0%	
18	OPERATING TAX REVENUES								716,938	507,534	(209,404)	-29.2%		584,363	(76,829)	-13.1%	
19																	
20	TOTAL OPERATING EXPENSE								8,148,616	8,532,571	(383,955)	-4.7%		9,203,510	670,939	7.3%	
21	TOTAL LABOR EXPENSE								4,615,381	5,327,467	(712,086)	-15.4%		5,318,094	(9,373)	-0.2%	
22	WAGES								3,690,090	3,930,742	(240,652)	-6.5%		4,213,538	282,796	6.7%	
23	EMPLOYEE BENEFITS								777,667	918,883	(141,216)	-18.2%		878,204	(40,679)	-4.6%	
24	CONTRACT LABOR								147,624	477,842	(330,218)	-223.7%		226,352	(251,490)	-111.1%	
25	PHYSICIAN FEES								652,687	580,433	72,254	11.1%		828,953	248,520	30.0%	
26	PURCHASED SERVICES								1,093,576	1,296,529	(202,953)	-18.6%		1,107,464	(189,065)	-17.1%	
27	SUPPLY EXPENSE								1,233,058	976,378	256,680	20.8%		1,183,023	206,645	17.5%	
28	UTILITIES								110,195	104,865	5,330	4.8%		111,302	6,437	5.8%	
29	REPAIRS AND MAINTENANCE								112,695	78,527	34,168	30.3%		92,473	13,946	15.1%	
30	INSURANCE								145,618	150,004	(4,386)	-3.0%		183,387	33,383	18.2%	
31	OTHER EXPENSES								102,930	(21,600)	124,530	121.0%		297,184	318,784	107.3%	
32	LEASE AND RENTALS								82,476	39,968	42,508	51.5%		81,630	41,662	51.0%	
33																	
34	NON-OPERATING REVENUE & EXPENSE																
35	TOTAL NON-OPERATING REVENUE & EXPENSE								1,616,581	791,714	(824,867)	-51.0%		775,613	16,101	2.1%	
36	OTHER NON-OPERATING REVENUE								333,248	145,305	(187,943)	-56.4%		129,204	16,101	12.5%	
37	NON-OPERATING INTEREST INCOME								175,344	65,574	(109,770)	-62.6%		84,204	(18,630)	-22.1%	
38	NON-OPERATING DONATIONS/GAIN ON SALE								157,904	79,731	(78,173)	-49.5%		45,000	34,731	77.2%	
39	NON-OPERATING TAX REVENUE								1,283,333	646,409	(636,924)	-49.6%		646,409	0	0.0%	
40	EXTRAORDINARY REVENUE								0	0	0	0.0%		0	0	0.0%	
41																	
42	TOTAL INTEREST & DEPRECIATION								998,689	1,083,875	(85,186)	-8.5%		1,042,421	(41,454)	-4.0%	
43	DEPRECIATION								475,253	549,701	(74,448)	-15.7%		518,810	(30,891)	-6.0%	
44	INTEREST								523,436	534,174	(10,738)	-2.1%		523,611	(10,563)	-2.0%	
45																	
46																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL										NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES							
2	INCOME STATEMENT - 10 MONTHS YTD										April 2025 YTD ACTUAL	April 2026 YTD ACTUAL	YTD VARIANCE April 2026 TO April 2025	PERCENTAGE YTD VARIANCE April 2026 TO April 2025		April 2026 YTD BUDGET	VARIANCE April 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD April 2026 ACTUAL TO BUDGET
3	NET INCOME										(5,895,379)	(8,179,304)	(2,283,925)	-38.7%		(9,620,726)	1,441,422	15.0%
4	EBIDA										(4,853,374)	(7,433,958)	(2,580,584)	-53.2%		(8,724,909)	1,290,951	14.8%
5																		
6	NET OPERATING REVENUE										82,460,339	83,976,988	1,516,649	1.8%		84,562,951	(585,963)	-0.7%
7	NET PATIENT REVENUE										55,314,289	59,930,827	4,616,538	8.3%		60,090,677	(159,850)	-0.3%
8	GROSS REVENUE FROM PATIENT SERVICES										455,879,927	506,706,063	50,826,136	11.1%		504,776,662	1,929,401	0.4%
9	TOTAL INPATIENT REVENUE										172,517,014	190,206,419	17,689,405	10.3%		200,338,573	(10,132,154)	-5.1%
10	TOTAL OUTPATIENT REVENUE										283,362,913	316,499,644	33,136,731	11.7%		304,438,089	12,061,555	4.0%
11	DEDUCTIONS FROM REVENUE										(400,565,638)	(446,775,236)	(46,209,598)	11.5%		(444,685,985)	(2,089,251)	0.5%
12	OTHER OPERATING REVENUE										27,146,050	24,046,161	(3,099,889)	-11.4%		24,472,274	(426,113)	-1.7%
13	OTHER REVENUE - RATE RANGE										13,986,036	12,565,829	(1,420,207)	-10.2%		12,397,831	167,998	1.4%
14	OTHER REVENUE - OTHER SUPPLEMENTALS										4,772,915	2,754,385	(2,018,530)	-42.3%		2,751,661	2,724	0.1%
15	OTHER REVENUE - DSH										124,893	201,366	76,473	61.2%		118,526	82,840	69.9%
16	OTHER REVENUE - P4P										1,290,060	947,430	(342,630)	-26.6%		947,430	0	0.0%
17	OTHER REVENUE - OTHER										1,794,467	2,501,811	707,344	39.4%		2,413,196	88,615	3.7%
18	OPERATING TAX REVENUES										5,177,679	5,075,340	(102,339)	-2.0%		5,843,630	(768,290)	-13.1%
19																		
20	TOTAL OPERATING EXPENSE										87,313,713	91,410,946	(4,097,233)	-4.7%		93,287,860	1,876,914	2.0%
21	TOTAL LABOR EXPENSE										51,499,117	53,749,923	(2,250,806)	-4.4%		54,056,576	306,653	0.6%
22	WAGES										41,202,738	41,514,166	(311,428)	-0.8%		43,271,286	1,757,120	4.1%
23	EMPLOYEE BENEFITS										8,635,667	8,945,796	(310,129)	-3.6%		8,708,524	(237,272)	-2.7%
24	CONTRACT LABOR										1,660,712	3,289,961	(1,629,249)	-98.1%		2,076,766	(1,213,195)	-58.4%
25	PHYSICIAN FEES										5,377,074	7,606,880	(2,229,806)	-41.5%		8,289,530	682,650	8.2%
26	PURCHASED SERVICES										11,821,737	12,400,822	(579,085)	-4.9%		11,250,750	(1,150,072)	-10.2%
27	SUPPLY EXPENSE										10,943,144	10,788,686	154,458	1.4%		12,133,632	1,344,946	11.1%
28	UTILITIES										1,127,600	997,749	129,851	11.5%		1,136,232	138,483	12.2%
29	REPAIRS AND MAINTENANCE										1,126,969	828,872	298,097	26.5%		924,540	95,668	10.3%
30	INSURANCE										1,455,911	1,656,319	(200,408)	-13.8%		1,699,851	43,532	2.6%
31	OTHER EXPENSES										3,137,481	2,930,026	207,455	6.6%		2,980,449	50,423	1.7%
32	LEASE AND RENTALS										824,680	451,669	373,011	45.2%		816,300	364,631	44.7%
33																		
34	NON-OPERATING REVENUE & EXPENSE																	
35	TOTAL NON-OPERATING REVENUE & EXPENSE										9,218,510	9,350,836	132,326	1.4%		9,326,593	24,243	0.3%
36	OTHER NON-OPERATING REVENUE										2,997,063	2,769,817	(227,246)	-7.6%		2,862,503	(92,686)	-3.2%
37	NON-OPERATING INTEREST INCOME										939,667	644,087	(295,580)	-31.5%		842,040	(197,953)	-23.5%
38	NON-OPERATING DONATIONS/GAIN ON SALE										2,057,396	2,125,730	68,334	3.3%		2,020,463	105,267	5.2%
39	NON-OPERATING TAX REVENUE										5,883,343	6,464,090	580,747	9.9%		6,464,090	0	0.0%
40	EXTRAORDINARY REVENUE										338,104	116,929	(221,175)	-65.4%		0	116,929	0.0%
41													0					
42	TOTAL INTEREST & DEPRECIATION										10,260,515	10,096,182	164,333	1.6%		10,222,410	126,228	1.2%
43	DEPRECIATION										4,373,326	4,710,252	(336,926)	-7.7%		4,986,300	276,048	5.5%
44	INTEREST										5,887,189	5,385,930	501,259	8.5%		5,236,110	(149,820)	-2.9%
45																		
46																		
47																		
48																		

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL (2026 Amounts are Unaudited)												8
2	BALANCE SHEET								PY Ending Balance Jun 25 ACT	Feb 26 Act	Mar 26 Act	Apr 26 Act	VARIANCE to Prior Month
3													
4	** TOTAL ASSETS								115,681,801	107,558,429	108,338,200	106,112,089	(2,226,111)
5	CURRENT ASSETS								19,760,860	14,883,357	15,939,328	15,483,155	(456,173)
6								6,224,163	5,868,802	6,463,289	5,607,684	(855,605)	
7								8,474,173	9,995,669	10,484,990	10,572,794	87,804	
8								84,805,393	94,092,584	99,245,116	97,316,647	(1,928,469)	
9								(76,331,220)	(84,096,915)	(88,760,126)	(86,743,853)	2,016,273	
10								5,062,524	(981,114)	(1,008,951)	(697,323)	311,628	
11								1,678,328	1,059,952	2,165,721	2,320,354	154,633	
12								1,088,553	(3,890,818)	(4,799,216)	(4,596,443)	202,773	
13								(1,144,609)	(967,124)	(1,193,045)	(1,193,086)	(41)	
14								2,531,615	2,555,700	2,549,081	2,556,270	7,189	
15								908,637	261,176	268,508	215,582	(52,926)	
16													
17								19,870,955	18,087,730	18,187,342	17,000,563	(1,186,779)	
18								74,707,982	73,268,840	72,896,386	72,316,584	(579,802)	
19								172,921,806	174,721,389	175,927,684	175,897,582	(30,102)	
20								4,714,814	8,091,366	8,091,366	8,091,366	0	
21								137,475,441	116,880,119	116,880,119	116,880,119	0	
22								28,405,499	45,257,660	46,235,077	46,961,713	726,636	
23								2,326,052	4,492,244	4,721,122	3,964,384	(756,738)	
24								(98,213,824)	(101,452,549)	(103,031,298)	(103,580,998)	(549,700)	
25								1,342,004	1,318,502	1,315,144	1,311,787	(3,357)	
26													
27	TOTAL LIABILITIES & FUND BALANCE								115,681,818	107,558,456	108,338,222	106,112,114	(2,226,108)
28	TOTAL LIABILITIES												
29	CURRENT LIABILITIES								36,774,313	37,322,967	38,513,041	38,331,628	(181,413)
30								12,115,104	13,248,014	13,702,593	13,721,420	18,827	
31								5,232,143	5,871,148	6,229,803	5,949,971	(279,832)	
32								1,518,269	2,209,087	2,658,317	2,462,906	(195,411)	
33								538,148	255,853	156,455	159,014	2,559	
34								3,175,726	3,406,208	3,415,031	3,328,051	(86,980)	
35								12,082,667	12,136,394	12,161,195	12,234,669	73,474	
36								7,344,399	6,067,411	6,419,450	6,425,568	6,118	
37								2,294,229	639,469	1,031,160	1,049,569	18,409	
38								974,132	985,848	946,196	922,441	(23,755)	
39								4,076,038	4,442,094	4,442,094	4,453,558	11,464	
40													
41	LONG TERM LIABILITIES								112,552,573	107,649,662	107,483,385	107,246,624	(236,761)
42													
43	NET ASSETS								(33,645,068)	(37,414,173)	(37,658,204)	(39,466,138)	(1,807,934)
44	NET ASSETS - UNRESTRICTED								(33,645,068)	(37,414,173)	(37,658,204)	(39,466,138)	(1,807,934)
45								(31,286,834)	(31,286,834)	(31,286,834)	(31,286,834)	0	
46								(2,358,234)	(6,127,339)	(6,371,370)	(8,179,304)	(1,807,934)	
47													
48	** Slight variances due to "rounding"												
49									Page 22				

	B	C	D	E	F	G	H	I
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL							
2						(UNAUDITED)	(UNAUDITED)	
3	Note: These amounts do not include General Obligation Bonds Taxes & Payments					Current Month	Y-T-D	
4						4/30/2026	4/30/2026	
5	BEGINNING CASH BALANCES							
6		Cash: Beginning Balances- Hospital				\$ 6,445,153	\$ 5,294,242	
7		Cash: Beginning Balances- District				18,136	1,900,024	
8		Cash: Beginning Balances Totals				\$ 6,463,289	\$ 7,194,266	
9								
10	Receipts							
11		Patient Collections				\$ 6,237,135	\$ 58,602,553	
12		Tax Subsidies/Measure D/Prop 13				507,534	\$ 5,075,340	
13		Misc Tax Subsidies					\$ -	
14		Donations/Grants/Loans				-	\$ 1,319,654	
15		Supplemental Funding (Rate Range, Etc.)				174,227	\$ 16,030,894	
16		Draws/(Paydown) of LOC Balances					\$ -	
17		Other Revenues/Receipts/Transfers				210,087	\$ 15,428,568	
18	TOTAL RECEIPTS					\$ 7,128,983	\$ 96,457,009	
19								
20	Disbursements							
21		Wages, Benefits, & Contract Labor				\$ 5,327,467	\$ 52,521,480	
22		Other Operating Costs				3,205,104	\$ 37,661,023	
23		Capital Spending				(30,102)	\$ 3,160,282	
24		Debt Service Payments (Excl.G/O Bonds)				90,670	\$ 786,080	
25		Other - Changes in A/P, IGT's, Other Rcvbls, Etc.				(608,551)	\$ 3,914,726	
26	TOTAL DISBURSEMENTS					\$ 7,984,588	\$ 98,043,591	
27								
28	TOTAL CHANGE in CASH					\$ (855,605)	\$ (1,586,582)	
29								
30	ENDING CASH BALANCES							
31		Ending Balances- Hospital				\$ 5,600,150	\$ 5,600,150	
32		Ending Balances- District				7,534	7,534	
33		Ending Balances- Totals				\$ 5,607,684	\$ 5,607,684	
34								
35								
36								
37	LOC Current Balances					\$ 12,234,669	\$ 12,161,195	
38	5/15/2026							
39								
40					Page 23			

TAB G

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting May 26, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
1	2026 Patient Safety Program	Performance Improvement	Valdez, Ana: Director of Risk and Quality Assurance	Revised
2	2026 Performance Improvement (PI) Plan	Performance Improvement	Valdez, Ana: Director of Risk and Quality Assurance	Revised
3	Aromatherapy Use in Procedural Areas	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
4	Cleaning of Surgical/Procedure Rooms	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised
5	Code Stroke	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Unchanged
6	Critical Test Results for Diagnostic Imaging	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
7	CT Abdomen/Pelvis Multiphase	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
8	CT Abdomen/Pelvis With and Without Intravenous Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
9	CT Angiography (CTA) Brain	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
10	CT Head With and Without Intraveneous Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
11	CT Head with Intravenous Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
12	CT of Extremities	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
13	CT Pelvis with Intravenous Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
14	Diagnostic Imaging - Image and Report Release Documentation	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
15	Diagnostic Imaging Informed Consent Policy	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting May 26, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
16	Diagnostic Imaging Policy for Priority of Orders	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
17	Diagnostic Imaging: Release of Records - Conditions	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
18	Fetal Biophysical Profile Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
19	Intravenous Push (IVP) Medication Administration List	Pharmacy	Lopez, Jose: Director Pharmacy	Revised
20	IV-Thrombolytics (IV-Alteplase and IV- Tenecteplase) -- Use in Acute Ischemic Stroke	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Unchanged
21	Laboratory Critical Test Result List	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
22	MRI FOOT/ANKLE	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
23	MRI HAND/WRIST	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
24	MRI KNEE	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
25	MRI MRCP	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
26	MRI Shoulder	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
27	MRI Thoracic Spine with and without contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
28	Nasopharyngeal Airway	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
29	NM Renal Scan With Lasix	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	New
30	PACU - Emergency Equipment	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting May 26, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
31	PACU - Recovery of Post-Surgical/Post-Procedure ICU Patients	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
32	Pelvic Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
33	Pleural Effusion Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
34	Postural Drainage & Percussion-Vibration Procedures & Positions (CPT)	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
35	Pre-operative - Surgical Screening Requirements	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
36	Retroperitoneal Space Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
37	Spleen Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
38	Surgical Services - Standard and Isolation Precautions	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
39	Transport of Intubated Patient	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
40	Ultrasound Amniotic Fluid Index	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
41	Ultrasound Special Procedures	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
42	Upper Extremity Arterial Ultrasound	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Unchanged
43	Verification of Nasogastric Tube (NGT) Placement	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	New