SAN GORGONIO
MEMORIAL HEALTHCARE
DISTRICT

AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS
Tuesday, November 24, 2026
4:30 PM

Modular C Classroom
600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order — S. McDougall, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

OLD BUSINESS

III. *** Proposed Action - Approve Minutes** — S. McDougall
- October 27, 2026, Regular Meeting — A
- October 27, 2026, Special Meeting — B

San Gorgonio Memorial Healthcare District
Board of Directors Regular Meeting
November 24, 2026

NEW BUSINESS

IV.	Chief of Staff Report ***Proposed Action - Approve Recommendations of the Medical Executive Committee** ▪ **ROLL CALL**	S. Khalil, MD Chief of Staff	C
V.	District Board Chair Monthly Report	S. McDougall	verbal
VI.	CEO Monthly Report	C. Bjornberg	verbal
VII.	***Proposed Action – Approve 2027 Meeting Dates** ▪ **ROLL CALL**	S. McDougall	D
VIII.	***Proposed Action – Approve the sale of the Sysmex CS-2500 Coagulation Analyzer** ▪ **ROLL CALL**	A. Brady	E
IX.	***Proposed Action – Approve and Accept the FYE 2026 Financial Audit** ▪ **ROLL CALL**	R. Marshall	handout
X.	***Proposed Action - Approve 09-30-26 Quarterly Investment Report** ▪ **ROLL CALL**	R. Marshall	F
XI.	Committee Reports:		
•	Finance Committee *** Proposed Action – Approve October 2026 Financial Statement (Unaudited)** ▪ **ROLL CALL**	R. Rader/ R. Marshall	G
XII.	***Proposed Action - Approve Policies and Procedures** ▪ **ROLL CALL**	Staff	H
*******	**ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION**	S. McDougall	

- Proposed Action – Approve Medical Staff Credentialing
  (Health & Safety Code §32155; and Evidence Code §1157)
- Receive Quarterly Performance Improvement Committee Report
  (Health & Safety Code §32155)
- Receive Quarterly Security/Safety/Emergency Preparedness Report
  (Health & Safety Code §32155)

XIII. **ADJOURN TO THE CLOSED SESSION OF THE HEALTHCARE DISTRICT BOARD**

San Gorgonio Memorial Healthcare District
Board of Directors Regular Meeting
November 24, 2026

*** The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.**

RECONVENE TO OPEN SESSION

***	**REPORT ON ACTIONS TAKEN DURING CLOSED SESSION**	S. McDougall
XIV.	General Information	
XV.	Future Agenda Items	
XVI.	Adjournment	S. McDougall

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on November 20, 2026, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (*Government Code Section 54954.2*).

Executed at Banning, California on November 20, 2026

Ariel Whitley

Ariel Whitley, Executive Assistant

TAB A

MINUTES: Not Yet Approved by Board

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

October 27, 2026

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, October 27, 2026, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Pat Brown, Doris Foreman, Ron Rader, Lanny Swerdlow

Members Absent: Shannon McDougall

Required Hospital: Chris Bjornberg (CEO), Angie Brady (CNO), Ariel Whitley (EA/Director of Compliance and Privacy), Annah Karam (CHRO), Ryan Marshall (CFO),

<table>
<tr><th>AGENDA ITEM</th><th>DISCUSSION</th><th>ACTION / FOLLOW-UP</th></tr>
<tr><td>Call To Order</td><td>Vice Chair, Pat Brown called the meeting to order at 5:17 pm.</td><td></td></tr>
<tr><td>Public Comment</td><td>No public comment.</td><td></td></tr>
<tr><td colspan="3">OLD BUSINESS</td></tr>
<tr><td>Proposed Action - Approve Minutes</td><td>Vice Chair asked for any changes or corrections to the minutes of the following meetings:
September 29, 2026, Regular Meeting</td><td>The minutes presented for approval will stand approved after corrected.</td></tr>
<tr><td colspan="3">NEW BUSINESS</td></tr>
<tr><td>Chief of Staff Report

Proposed Action – Approve Recommendations of the Medical Executive Committee</td><td>Sherif Khalil, MD, Chief of Staff, briefly reviewed the Medical Executive Committee report as included on the board tablets.

BOARD MEMBER ROLL CALL:
<table><tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table></td><td>M.S.C., (Swerdlow/Rader), the SGMHD Board of Directors approved the recommendations of the Medical Executive Committee Report (memorandum).</td></tr>
<tr><td>District Board Chair Monthly Report</td><td>No formal report.</td><td></td></tr>
<tr><td>CEO Monthly Report</td><td>Chris Bjornberg, CEO, reported briefly that he met with Dr. Salimpour and Morongo leadership regarding closer collaboration.</td><td></td></tr>
</table>

<table>
<tr><th>AGENDA ITEM</th><th>DISCUSSION</th><th>ACTION / FOLLOW-UP</th></tr>
<tr><td>Proposed Action – Approve the Sale of the Piccolo Express Chemistry Analyzer</td><td>The device was acquired for ED testing under a previous chief of staff; it is no longer used. Reagents are expensive and require space; the lab has two functional analyzers performing the test.

BOARD MEMBER ROLL CALL:

<table><tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table></td><td>M.S.C., (Foreman/Rader), the SGMHD Board of Directors voted to approve the sale of the Piccolo Express Chemistry Analyzer.</td></tr>
<tr><td>Proposed Action – Approve the Declaration of Surplus Property - Van</td><td>An additional behavioral health van was missed in a prior surplus request; others have been sold. The request is to also sell this van.

BOARD MEMBER ROLL CALL:

<table><tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table></td><td>M.S.C., (Rader/Foreman), the SGMHD Board of Directors voted to approve the van as surplus property.</td></tr>
<tr><td>Proposed Action – Approve the Levels of Expenditure Authorization Policy and Procedure</td><td>The policy was outdated; it was revisited and updated.
Modeled after Tenet’s policy with lower thresholds than Tenet.

BOARD MEMBER ROLL CALL:

<table><tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table></td><td>M.S.C., (Foreman/Rader), the SGMHD Board of Directors voted to approve the Levels of Expenditure Authorization Policy and Procedure as presented.</td></tr>
<tr><td>Proposed Action – Approve the September 2026 Financial Report</td><td>Ryan Marshall, CFO, reviewed the September 2026 Finance Report as included on board tablets.

BOARD MEMBER ROLL CALL:

<table><tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table></td><td>M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the September 2026 Financial Report as presented.</td></tr>
<tr><td>Adjourn to Closed Session</td><td>Vice Chair, Pat Brown reported the items to be reviewed and discussed and/or acted upon during Closed Session will be:

➢ Proposed Action–Approve Medical Staff Credentialing.

The meeting adjourned to Closed Session at 5:48 pm.</td><td></td></tr>
</table>

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
Reconvene to Open Session	The meeting was reconvened to Open Session at 6:00 pm. Vice Chair, Pat Brown reported on the actions taken/information received during closed session as follows: ➢ Approved Medical Staff Credentialing – Excluding one physician	
General Information	• None	
Future Agenda Items	• None	
Adjournment	The meeting was adjourned at 6:02 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

TAB B

MINUTES: Not Yet Approved by Board

JOINT SPECIAL MEETING OF THE
SAN GORGONIO MEMORIAL HOSPITAL AND HEALTHCARE DISTRICT
BOARD OF DIRECTORS

October 27, 2026

The joint special meeting of the San Gorgonio Memorial Hospital Board and Healthcare District Board of Directors was held on Tuesday, October 27, 2026, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Pat Brown, Susan DiBiasi (Chair), Doris Foreman, Randy Stevens, Ron Rader, Lanny Swerdlow

Members Absent: Shannon McDougall, Darrell Petersen

Required Staff: Christopher Bjornberg (CEO), Angie Brady (CNE), Ariel Whitley (EA/Director of Comp. and Privacy), Ryan Marshall (CFO)

<table>
<tr><th>AGENDA ITEM</th><th></th><th>ACTION / FOLLOW-UP</th></tr>
<tr><td>Call To Order</td><td>The District Board and Hospital Board meeting was called to order at 6:02 pm.</td><td></td></tr>
<tr><td>Public Comment</td><td>No public comment cards were received.</td><td></td></tr>
<tr><td colspan="3">NEW BUSINESS</td></tr>
<tr><td rowspan="2">Proposed Action of Both Boards – Approve the proposed Grade Scales.</td><td>Leadership will share the methodology and supporting data so employees can identify their grade, years of experience, and corresponding pay level. The framework is intended to make pay decisions clearer and more consistent for HR and department directors.

DISTRICT BOARD MEMBER ROLL CALL:

<table>
<tr><td>Brown</td><td>Yes</td><td>Foreman</td><td>Yes</td></tr>
<tr><td>McDougall</td><td>Absent</td><td>Rader</td><td>Yes</td></tr>
<tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr>
</table>
</td><td>M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the proposed Grade Scales as presented.</td></tr>
<tr><td>HOSPITAL BOARD MEMBER ROLL CALL:

<table>
<tr><td>Brown</td><td>Yes</td><td>DiBiasi</td><td>Yes</td></tr>
<tr><td>Foreman</td><td>Yes</td><td>McDougall</td><td>Absent</td></tr>
<tr><td>Petersen</td><td>Absent</td><td>Rader</td><td>Yes</td></tr>
<tr><td>Rutledge</td><td>Yes</td><td>Stevens</td><td>Yes</td></tr>
<tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr>
</table>
</td><td>M.S.C., (Stevens/Swerdlow), the SGMH Board of Directors approved the proposed Grade Scales as presented</td></tr>
<tr><td>Adjourn to Closed Session</td><td>Chairs, DiBiasi and McDougall reported on the items to be reviewed and discussed and/or acted upon during Closed Session will be:

➢ Participate in a telephone conference with legal counsel regarding existing litigation.</td><td></td></tr>
</table>

AGENDA ITEM		ACTION / FOLLOW-UP
	The meeting adjourned to Closed Session at 6:16 pm.	
Reconvene to Open Session	The meeting adjourned from Closed Session at 6:33 pm. Chair DiBiasi and Chair McDougall reported on the actions taken/information received during the Closed Session as follows: ➢ Participated in a telephone conference with legal counsel regarding existing litigation. Information was provided to the board. Direction was provided to legal counsel.	
Adjournment	The District Board and Hospital Board meeting was adjourned at 6:35 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB C

SAN GORGONIO MEMORIAL HOSPITAL
Medical Staff Services Department

M E M O R A N D U M

DATE: November 18, 2026

TO: Chair
Governing Board

FROM: Sherif Khalil, M.D., Chairman
Medical Executive Committee

SUBJECT: **MEDICAL EXECUTIVE COMMITTEE REPORT**

At the Medical Executive Committee meeting held on this date, the following items were approved and recommended for final approval by the Governing Board:

Approval Item(s):

2026 Annual approval of Policies & Procedures
The 2026 Policies and Procedures were reviewed and recommended for approval (See attached). Revisions were made by the respective departments, and all changes have been highlighted for reference.

SAN GORGONIO MEMORIAL HOSPITAL

2026 – ANNUAL APPROVAL OF POLICIES & PROCEDURES

Title	Policy Area	Revised?
Behavioral Health and Substance Use Disorder Integration	Social Services	Revised
Blood and Blood Products Transfusions	Clinical Laboratory	Unchanged
Code Crimson: Emergent Transfusion	Clinical Laboratory	Unchanged
Diagnostic Imaging Department Cleaning	Diagnostic Imaging	Revised
Expanded Scope of Practice (Standardized Procedure)	Nursing	Unchanged
Immediate Notification of Lab Critical Values	Clinical Laboratory	Revised
Incentive Spirometer	Respiratory Therapy	Revised
Monitored Interventional Radiology Procedures	Diagnostic Imaging	Revised
PACU - Discharge Criteria for Patients Receiving General Anesthesia	Surgical Services	Revised
Pediatric Mechanical Ventilation Protocol	Respiratory Therapy	Revised
Surgical Services - Duties of the Circulating Nurse	Surgical Services	Revised
Utilization Management (UM) InterQual Medical Record Review	Case Management	Revised

TAB D

HEALTHCARE DISTRICT
2027 MEETING DATES FOR BOARD APPROVAL

Healthcare District – meeting begins at 4:30 pm

Tuesday, January 26
Tuesday, February 23
Tuesday, March 30
Tuesday, April 27
Tuesday, May 25
Tuesday, June 29
Tuesday, July 27
Tuesday, August 31
Tuesday, September 28
Tuesday, October 26
Tuesday, November 30
Tuesday, December 28

Finance Committee – meeting begins at 2:30 pm

Tuesday, January 26
Tuesday, February 23
Tuesday, March 30
Tuesday, April 27
Tuesday, May 25
Tuesday, June 29
Tuesday, July 27
Tuesday, August 31
Tuesday, September 28
Tuesday, October 26
Tuesday, November 30
Tuesday, December 28

Measure H Community Oversight Committee – meeting begins at 5:00 pm

Wednesday, May 19
Wednesday, November 17

TAB E

The Laboratory Department currently has a Sysmex CS-2500 Coagulation Analyzer in storage that is no longer in use. This equipment was purchased several years ago and was replaced with a newer analyzer in the spring of 2026.

The Laboratory Department has identified a potential buyer; however, due to the age and limited resale value of the equipment, the purchase offer may be minimal or potentially $0, with the buyer agreeing to remove the equipment at no cost to the hospital. Additional vendors will be contacted to explore opportunities for obtaining the highest possible resale value.

Board approval is requested to authorize the sale or disposal of the surplus Sysmex CS-2500 Coagulation Analyzer, including transfer at no cost if a reasonable purchase offer cannot be secured, subject to applicable District policies and surplus equipment disposal requirements. This will allow the hospital to remove obsolete equipment from storage.

TAB F

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
QUARTERLY INVESTMENT REPORT
09-30-26 REPORT

Has the authority to invest funds been delegated to the District's CFO within the past 12 months?	Yes
What is the quarterly period covered by this report (June 30th, September 30th, December 31st or March 31st)?	9/30/2026
What is the date of preparation of this quarterly report?	10/13/2026
Has the preparation of this report been within 30 days following the end of the quarter being reported?	Yes
What is the date of presentation of this quarterly report to the District's Board of Directors?	11/24/2026
Are any of the District's funds under the management of contracting parties?	No
If yes, list the contracting parties.	Not applicable
Is the District's investment portfolio in compliance with the District's Investment Policy?	Yes
If not, indicate why.	Not applicable
If District manages an investment pool, is it able to meet its obligations for the 6 months following quarter's end?	Not applicable
If not, indicate why sufficient money shall, or may, not be available.	Not applicable

Management Summary (Required pursuant to Investment Code Section 12)):

District reserves are maintained in collatoralized deposit accounts with FDIC insured banks with the exception of the following accounts:

1 Ad Valorem Tax Deposit Account with U.S. Bank (pursuant to Deposit and Transfer Agreement dated September 1, 2022)*
2 District Reserve Account for GO Bonds with HCN Bank (ad valorem taxes in excess of GOB debt service requirements)**
3 District Reserve Account for GO Bonds with First Foundation Bank (ad valorem taxes in excess of GOB debt service requirements)**
4 Excess Cash Custody Account with U.S. Bank (excess unrestricted cash pursuant to issuance of the 2022 Revenue Bonds)***
5 GO Bond General and Bond Proceeds Accounts with LAIF (funds held over from prior years and prior GO Bonds)****

* Held by U.S. Bank in First American Funds Shares - D Treasury Obligations
** Held by HCN Bank and First Foundation Bank (held pursuant to Local Agency Security Program and collateralized)
*** Held in the Local Agency Investment Fund, a pooled money investment account managed by the State Treasurer's Office ("LAIF")
**** Held in Demand Deposit State and Local Government Series (SLGS) US Treasury obligations

As such, the attached worksheets provide the beginning and ending quarterly balances of each of the above-indicated accounts, including collateralized accounts.
The attached worksheets also provide information concerning the activity in each of these accounts that have occurred within each quarterly period being reported on.
These investment accounts are invested directly in US Treasury securities or are invested in money market accounts that invest primarily or only in US Treasury securities.

Required Information (Analysis of current investment portfolio & individual transactions, if applicable):

Beginning quarterly balance of Investment Accounts **(see attached worksheets)**
Add:Purchases and transfers of securities and Investment Income
Deduct: Administrative fees, sales and trnasfers of securities, and maturities of securities
Ending quarterly balance of Investment Accounts

Ending cash & cash equivalents held in District accounts **(see attached worksheets)**

Description of the investment portfolio (**see attached worksheets**):

Listing of investments, including the following information: (Required pursuant to Section 53646(b)(1) of the Code)

Type of investment, issuer, maturity date, par amount and dollar amount invested.
Funds, investments or programs under management of contracted parties
Investments and moneys held by the District

With respect to securities held by the District and under management of any outside party, provide the following information:
Current market value as of the date of the report #
Source of current market valuation #

The above information is not required if investments are with LAIF, FDIC insured accounts or County investment pools. Provide recent statements.

HCN BANK
Premier Money Market Public Account

	Acct. No. 6212
Balance as of 06/30/26	$ 2,914,319.53
Interest 07/31/26	7,681.84
Incoming Wire Fee 07/31/26	(5.00)
Interest 08/31/26	7,693.26
Interest 09/30/26	7,464.69
Balance and Market Value as of 09/30/26	$ 2,937,154.32

Investments are held in the Bank's Premier Money Market Public Account.
This account is collateralized pursuant to the Local Agency Security Program
administered by the State of California. Market value is based on statements received.

FIRST FOUNDATION BANK
Money Market Public Account

	Acct. No. 3598
Balance as of 06/30/26	$ 4,108,870.58
Interest 07/31/26	8,033.96
Interest 08/31/26	8,049.67
Interest 09/30/26	5,140.59
Balance and Market Value as of 09/30/26	$ 4,130,094.80

This account is collateralized pursuant to the Local Agency Security Program
administered by the State of California. Market value is based on statements received.

LOCAL AGENCY INVESTMENT FUND ("LAIF") - General AccT (Quarterly))

Balance as of 06/30/26	$ 5,628.97
Interest 07/31/26	54.95
Interest 08/31/26	-
Interest 09/30/26	-
Balance and Market Value as of 09/30/26	$ 5,683.92

LOCAL AGENCY INVESTMENT FUND ("LAIF") - GO Bond Account (Quarterly)

Balance as of 06/30/26	$ 102,642.37
Interest 07/31/26	1,001.97
Withdrawal on 07/23/26	(103,644.34)
Interest 08/31/26	-
Interest 09/30/26	-
Balance and Market Value as of 09/30/26	$ -

LAIF currently has over 2,300 participants (primarily special districts & cities) and $24 billion in assets.
LAIF currently maintains approximatly 80% of its portfolio in Treasury and Agency obligations
with ther remaining portfolio in CDs, bank notes, commercial paper and time deposits.
Market value is based on statements received.

US BANK SGMHcD DEPOSIT AND TRANSFER AGREEMENT (dated 9/1/22)
2021 and 2022 Revenue Bonds Lock Box

	TRF Acct. 5002	VATRA Acct. 5000	NVATRA Acct 5001
Balance as of 06/30/26	$ 181,395.60	$ 11,922,997.43	$ 1,284,815.25
July Cash Receipts from Riverside Co.	43,100.97	-	-
July Transfers	(43,100.97)	40,742.20	2,358.77
July Disbursements	-		-
July Interest/Dividends	464.04	30,029.75	3,083.41
Balance as of 07/31/26	181,859.64	11,993,769.38	1,290,257.43
Aug Cash Receipts from Riverside Co.	283,930.02	-	(940,453.93)
Aug Transfers	(283,930.02)	195,631.58	(268,396.97)
Aug Disbursements	(182,341.51)	(6,057,068.75)	-
Aug Interest/Dividends	481.87	31,682.31	3,413.14
Balance as of 08/31/26	0.00	6,164,014.52	84,819.67
Sep Cash Receipts from Riverside Co.	-	-	-
Sep Transfers	-	-	-
Sep Disbursements	-	-	-
Sep Interest/Dividends	203.28	17,216.96	667.23
Balances & Market Values as of 09/30/26	$ 203.28	$ 6,181,231.48	$ 85,486.90

Invested in First Amerian Funds Inc. SHS-D-Treasury Obligations Fund. This fund currently holds 100% of its assets in US Treasury obligations and US Treasury repurchase agreements. The fund's weighted average maturity is approximately 31 days. Market value is based on statements received.

TRF - Tax Receipt Fund
VATRA - Voter Approved Tax Revenue Account
NVATRA - Non-Voter Approved Tax Revenue Account

US BANK SGMHcD CUSTODY ACCOUNT
2023 Custody Account (due to 2022 Revenue Bonds funding working capital expenditures)

	Acct. 2000
Balance as of 6/30/26	$ 1,253.99
Interest 07/31/26	-
Receipts 07/31/26	-
Interest 07/31/26 Disbursement	-
Interest 08/31/26	-
Interest 09/30/26	-
Balances & Market Values as of 09/30/26	$ 1,253.99

Invested in US Treasury State and Local Government Series Demand Deposit (Demand Deposit SLGS). Backed by the federal government and interest earned is exempt from both yield restriction and arbitrage rebate. Market value is based on statements received.

TAB G

SAN GORGONIO MEMORIAL HOSPITAL
BANNING, CALIFORNIA

Unaudited Financial Statements

for

FOUR MONTHS ENDING OCTOBER 31, 2026

FY 2027

Certification Statement:
To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.
Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by:
Ryan Marshall
Ryan Marshall **11/17/2026**

CFO

San Gorgonio Memorial Hospital
Board Dashboard
Oct-26

	Current Month				Year To Date				Prior Year			
	Actual	**Budget**	**Units Var**	**% Var**	**Actual**	**Budget**	**Units Var**	**% Var**	**Month**	**% Growth**	**YTD**	**% Growth**
Admissions	223	224	(1)	-0.4%	938	912	26	2.9%	224	-0.4%	829	13.1%
Adjusted Admissions	593	626	(33)	-5.2%	2,397	2,513	(117)	-4.6%	674	-12.0%	2,372	1.1%
Adjusted Patient Days	2,448	2,180	268	12.3%	10,214	8,789	1,425	16.2%	2,155	13.6%	8,544	19.5%
ADC	29.68	25.16	4.5	18.0%	32.50	25.93	6.6	25.4%	23.10	28.5%	24.28	33.9%
ALOS	4.13	3.48	(0.64)	-18.5%	4.26	3.50	(0.77)	-21.9%	3.20	-29.1%	3.60	-18.3%
Total Surgeries	55	79	(24)	-30.4%	228	324	(96)	-29.6%	101	-45.5%	379	-39.8%
EBIDA	453	(1,286)	1,739	135.3%	2,239	(398)	2,637	663.2%	(1,017)	144.6%	(7,142)	131.4%
Normalized EBIDA [annualized Supplementals]	1,395	1,056	339	32.1%	5,177	2,541	2,637	103.8%	629	121.9%	(560)	1024.6%
Net Operating Margin (%)	6.39%	-18.53%	24.9%	134.5%	6.40%	-1.20%	7.6%	635.1%	-13.13%	148.6%	-25.56%	125.1%
Net Coll. Rev per Adj. Adm.	10,403	9,591	813	8.5%	10,439	9,299	1,140	12.3%	8,255	26.0%	9,679	7.9%
Normalized operating margin	*19.65%*	*15.23%*			*14.81%*	*7.65%*			*8.12%*		*-2.00%*	
Uncollect Exp % Net Pat Rev	16.9%	18.6%	1.7%	9.0%	16.8%	19.3%	2.5%	12.8%	20.0%	15.3%	19.0%	11.5%
NORMALIZING ITEMS EBIDA:												
ACTUAL												
<$1.4M> Current month Altera purchsed service contract amendment impact YTD												
BUDGET												
$2.45M = Rate Range $11.6M, Other Supp $15M, P4P/QIP $2.9M												
<$108K> Supplemental DHDP/P4P received in month												
Paid FTEs	452.31	461.73	9.4	2.0%	464.56	468.81	4.2	0.9%	486.42	7.0%	495.38	6.2%
Paid FTE/AA	23.63	22.86	(0.8)	-3.4%	23.84	22.94	(0.9)	-3.9%	22.37	-5.6%	25.69	7.2%
Paid FTE/APD	5.73	6.57	0.8	12.8%	5.59	6.56	1.0	14.7%	7.00	18.1%	7.13	21.6%
SWB/AA	8,242	7,726	(516)	-6.7%	8,356	7,779	(577)	-7.4%	7,661	-7.6%	8,758	4.6%
SWB/APD	1,998	2,219	221	10.0%	1,961	2,225	264	11.9%	2,397	16.6%	2,431	19.3%
Supply Exp per Adj. Adm.	1,525	1,507	(18)	-1.2%	1,452	1,499	48	3.2%	1,708	10.7%	1,830	20.7%
OCE/NCE Per Adj. Adm	1,435	3,901	2,467	63.2%	3,848	4,098	250	6.1%	3,625	60.4%	4,206	8.5%
Total Operating Expense Per Adj. Adm	11,202	13,135	1,933	14.7%	13,655	13,376	(279)	-2.1%	12,995	13.8%	14,794	7.7%
Contract Labor	352	222	(130)	-58.6%	1,408	909	(499)	-54.9%	281	-25.6%	1,121	-25.5%

San Gorgonio Memorial Hospital

Financial Report - Executive Summary – 11/17/26
For the Month and YTD Ending October 31, 2026 (Unaudited)
Unfavorable Variances Show as (Negatives)

Monthly Profit/Loss (EBIDA) Summary - Positive

INCOME STATEMENT - CURRENT MONTH	October 2025 ACTUAL	October 2026 ACTUAL	VARIANCE October 2026 TO October 2025	PERCENTAGE VARIANCE October 2026 TO October 2025		October 2026 BUDGET	VARIANCE October 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE October 2026 ACTUAL TO BUDGET
NET INCOME	(1,354,083)	1,043,161	2,397,244	177.0%		(1,333,517)	2,376,678	178.2%
EBIDA	(1,016,686)	453,341	1,470,027	144.6%		(1,285,554)	1,738,895	135.3%

YTD Profit/Loss (EBIDA) Summary - Positive

INCOME STATEMENT -4 MONTHS YTD	October 2025 YTD ACTUAL	October 2026 YTD ACTUAL	YTD VARIANCE October 2026 TO October 2025	PERCENTAGE YTD VARIANCE October 2026 TO October 2025		October 2026 YTD BUDGET	VARIANCE October 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD October 2026 ACTUAL TO BUDGET
NET INCOME	(8,017,518)	2,793,380	10,810,898	134.8%		(774,490)	3,567,870	460.7%
EBIDA	(7,141,805)	2,238,980	9,380,785	131.4%		(397,566)	2,636,546	663.2%

Items of Note:

- Inpatient Days, Adjusted Patient Days, and Outpatient Registrations continue above budget 19%, 12%, and 9% respectively.
- Surgeries and Newborn Deliveries were under budget.
- Other Items of Note are outlined in the Board Dashboard report.

Monthly Workloads – The following table illustrates the monthly Workload Units:

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL							NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES
KEY WORKLOAD UNITS - CURRENT MONTH	October 2025 ACTUAL	October 2026 ACTUAL	PRIOR YEAR VARIANCE	PRIOR YEAR PERCENTAGE VARIANCE	October 2026 BUDGET	VARIANCE TO BUDGET	PER CENTAGE VARIANCE TO BUDGET
TOTAL ACUTE PATIENT DAYS	717	921	204	28.5%	775	146	18.8%
AVERAGE DAILY CENSUS	23.1	29.7	6.6	28.5%	25.0	4.7	18.8%
AVERAGE ACUTE LENGTH OF STAY	3.41	4.28	0.9	25.5%	3.46	0.82	23.8%
PATIENT DISCHARGES	210	215	5	2.4%	224	(9)	-4.0%
ADJUSTED PATIENT DAYS	2,155	2,448	293	13.6%	2,180	268	12.3%
OBSERVATION COUNT	487	424	(63)	-12.9%	391	33	8.4%
TOTAL EMERGENCY ROOM VISITS	3,534	3,555	21	0.6%	3,705	(150)	-4.0%
AVERAGE EMERGENCY VISITS PER DAY	114.0	114.7	0.7	0.6%	119.5	(5)	-4.0%
TOTAL SURGERIES (EXCLUDING G.I.'S)	101	55	(46)	-45.5%	79	(24)	-30.4%
DELIVERIES/BIRTHS	13	6	(7)	-53.8%	12	(6)	-50.0%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY AND CLINIC)	637	646	9	1.4%	595	51	8.6%
CASE MIX INDEX	1.5661	1.4904	(0.0757)	-4.8%	1.4884	0.0020	0.1%

YTD Workloads – The following table illustrates the YTD Workload Units:

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL					NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES		
KEY WORKLOAD UNITS - YTD	October 2025 ACTUAL	October 2026 ACTUAL	PRIOR YEAR VARIANCE	PRIOR YEAR PERCENTAGE VARIANCE	October 2026 BUDGET	VARIANCE TO BUDGET	PER CENTAGE VARIANCE TO BUDGET
TOTAL ACUTE PATIENT DAYS	2,983	3,999	1,016	34.1%	3,186	813	25.5%
AVERAGE DAILY CENSUS	24.3	32.5	8.3	34.1%	25.9	6.6	25.5%
AVERAGE ACUTE LENGTH OF STAY	3.60	4.30	0.7	19.2%	3.49	0.80	23.0%
PATIENT DISCHARGES	828	931	103	12.4%	912	19	2.1%
ADJUSTED PATIENT DAYS	8,544	10,214	1,670	19.5%	8,789	1,425	16.2%
OBSERVATION COUNT	1,704	1,278	(426)	-25.0%	1,560	(282)	-18.1%
TOTAL EMERGENCY ROOM VISITS	14,290	14,178	(112)	-0.8%	14,770	(592)	-4.0%
AVERAGE EMERGENCY VISITS PER DAY	116.2	115.3	(0.9)	-0.8%	120.1	(5)	-4.0%
TOTAL SURGERIES (EXCLUDING G.I.'S)	379	228	(151)	-39.8%	324	(96)	-29.6%
DELIVERIES/BIRTHS	40	23	(17)	-42.5%	52	(29)	-55.8%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY AND CLINIC)	2,299	2,661	362	15.7%	2,371	290	12.2%
CASE MIX INDEX	1.5548	1.4918	(0.0630)	-4.0%	1.4884	0.0034	0.2%

Monthly Net Operating Revenues – Positive Variance to Budget (Negative to PY due to Supp timing)

INCOME STATEMENT - CURRENT MONTH	October 2025 ACTUAL	October 2026 ACTUAL	VARIANCE October 2026 TO October 2025	PERCENTAGE VARIANCE October 2026 TO October 2025	October 2026 BUDGET	VARIANCE October 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE October 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	**7,743,286**	**7,099,831**	**(643,455)**	**-8.3%**	**6,937,666**	**162,165**	**2.3%**
NET PATIENT REVENUE	**5,564,644**	**6,172,745**	**608,101**	**10.9%**	**6,004,392**	**168,353**	**2.8%**
GROSS REVENUE FROM PATIENT SERVICES	50,051,231	51,838,000	1,786,769	3.6%	50,121,046	1,716,954	3.4%
TOTAL INPATIENT REVENUE	16,631,194	19,482,805	2,851,611	17.1%	17,932,868	1,549,937	8.6%
TOTAL OUTPATIENT REVENUE	33,420,037	32,355,195	(1,064,842)	-3.2%	32,188,178	167,017	0.5%
DEDUCTIONS FROM REVENUE	(44,486,587)	(45,665,255)	(1,178,668)	2.6%	(44,116,654)	(1,548,601)	3.5%
OTHER OPERATING REVENUE	**2,178,642**	**927,086**	**(1,251,556)**	**-57.4%**	**933,274**	**(6,188)**	**-0.7%**

YTD Net Operating Revenues - Positive Variances

INCOME STATEMENT -4 MONTHS YTD	October 2025 YTD ACTUAL	October 2026 YTD ACTUAL	YTD VARIANCE October 2026 TO October 2025	PERCENTAGE YTD VARIANCE October 2026 TO October 2025	October 2026 YTD BUDGET	VARIANCE October 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD October 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	**27,944,399**	**34,965,272**	**7,020,873**	**25.1%**	**33,221,864**	**1,743,408**	**5.2%**
NET PATIENT REVENUE	**22,953,949**	**25,018,682**	**2,064,733**	**9.0%**	**23,372,037**	**1,646,645**	**7.0%**
GROSS REVENUE FROM PATIENT SERVICES	196,520,092	205,028,851	8,508,759	4.3%	202,698,613	2,330,238	1.1%
TOTAL INPATIENT REVENUE	68,693,791	80,244,470	11,550,679	16.8%	73,547,825	6,696,645	9.1%
TOTAL OUTPATIENT REVENUE	127,826,301	124,784,381	(3,041,920)	-2.4%	129,150,788	(4,366,407)	-3.4%
DEDUCTIONS FROM REVENUE	(173,566,143)	(180,010,169)	(6,444,026)	3.7%	(179,326,576)	(683,593)	0.4%
OTHER OPERATING REVENUE	**4,990,450**	**9,946,590**	**4,956,140**	**99.3%**	**9,849,827**	**96,763**	**1.0%**

Monthly Operating Expenses – Positive Variances

INCOME STATEMENT - CURRENT MONTH	October 2025 ACTUAL	October 2026 ACTUAL	VARIANCE October 2026 TO October 2025	PERCENTAGE VARIANCE October 2026 TO October 2025		October 2026 BUDGET	VARIANCE October 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE October 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	**8,759,972**	**6,646,490**	**2,113,482**	**24.1%**		**8,223,220**	**1,576,730**	**19.2%**
TOTAL LABOR EXPENSE	5,164,667	4,890,189	274,478	5.3%		4,837,170	(53,019)	-1.1%
WAGES	4,003,675	3,683,222	320,453	8.0%		3,764,032	80,810	2.1%
EMPLOYEE BENEFITS	880,453	854,519	25,934	2.9%		850,934	(3,585)	-0.4%
CONTRACT LABOR	280,539	352,448	(71,909)	-25.6%		222,204	(130,244)	-58.6%
PHYSICIAN FEES	798,811	797,139	1,672	0.2%		778,933	(18,206)	-2.3%
PURCHASED SERVICES	1,145,523	(466,277)	1,611,800	140.7%		1,141,738	1,608,015	140.8%
SUPPLY EXPENSE	1,151,526	904,979	246,547	21.4%		943,548	38,569	4.1%
UTILITIES	121,507	118,127	3,380	2.8%		120,475	2,348	1.9%
REPAIRS AND MAINTENANCE	91,814	71,961	19,853	21.6%		80,084	8,123	10.1%
INSURANCE	150,004	148,137	1,867	1.2%		159,220	11,083	7.0%
OTHER EXPENSES	195,747	159,486	36,261	18.5%		134,227	(25,259)	-18.8%
LEASE AND RENTALS	(59,627)	22,749	(82,376)	138.2%		27,825	5,076	18.2%

Monthly Expense Items of Note:

1) Total Labor cost ($53K) (1.1%) unfavorable. Staff wages favorable $80K, contract labor ($130K):
2) Purchased Services $1.6M favorable Altera Contract Amendment YTD;
3) Physician Fees ($18K) over budget due to extra fees to cover OB call;
4) Supply Expense fav. $39K lower Surgeries $32K & lower nuclear med.;
5) Other expenses favorable minimal $1.3K.

YTD Operating Expenses - Positive Variance

INCOME STATEMENT -4 MONTHS YTD	October 2025 YTD ACTUAL	October 2026 YTD ACTUAL	YTD VARIANCE October 2026 TO October 2025	PERCENTAGE YTD VARIANCE October 2026 TO October 2025		October 2026 YTD BUDGET	VARIANCE October 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD October 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	**35,086,204**	**32,726,292**	**2,359,912**	**6.7%**		**33,619,430**	**893,138**	**2.7%**
TOTAL LABOR EXPENSE	20,770,608	20,026,146	744,462	3.6%		19,551,310	(474,836)	-2.4%
WAGES	16,056,633	15,187,157	869,476	5.4%		15,212,177	25,020	0.2%
EMPLOYEE BENEFITS	3,592,746	3,431,324	161,422	4.5%		3,430,620	(704)	0.0%
CONTRACT LABOR	1,121,229	1,407,665	(286,436)	-25.5%		908,513	(499,152)	-54.9%
PHYSICIAN FEES	3,106,923	3,349,846	(242,923)	-7.8%		3,141,457	(208,389)	-6.6%
PURCHASED SERVICES	4,552,507	3,492,880	1,059,627	23.3%		4,637,450	1,144,570	24.7%
SUPPLY EXPENSE	4,339,775	3,478,850	860,925	19.8%		3,768,197	289,347	7.7%
UTILITIES	505,909	491,748	14,161	2.8%		526,232	34,484	6.6%
REPAIRS AND MAINTENANCE	353,910	307,295	46,615	13.2%		328,963	21,668	6.6%
INSURANCE	748,180	785,024	(36,844)	-4.9%		833,609	48,585	5.8%
OTHER EXPENSES	506,147	658,728	(152,581)	-30.1%		680,841	22,113	3.2%
LEASE AND RENTALS	202,245	135,775	66,470	32.9%		151,371	15,596	10.3%

YTD Expense Items of Note

1) Labor over budget ($475K), (2.4%) primarily contract labor ($499K) (54.9%) high turnover;
2) Purchased Services under $1.1M from YTD $1.4M Allscripts amendment:
3) Physician Fees over budget ($208K) higher OB call coverage & Anesthesia.

Monthly Non-Operating Revenue, Depreciation, & Interest Exp. Positive Variances

INCOME STATEMENT - CURRENT MONTH	October 2025 ACTUAL	October 2026 ACTUAL	VARIANCE October 2026 TO October 2025	PERCENTAGE VARIANCE October 2026 TO October 2025		October 2026 BUDGET	VARIANCE October 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE October 2026 ACTUAL TO BUDGET
NON-OPERATING REVENUE & EXPENSE								
TOTAL NON-OPERATING REVENUE & EXPENSE	**781,631**	**1,541,022**	**759,391**	**97.2%**		**1,007,810**	**533,212**	**52.9%**
OTHER NON-OPERATING REVENUE	135,222	118,862	(16,360)	-12.1%		164,748	(45,886)	-27.9%
NON-OPERATING INTEREST INCOME	64,567	50,931	(13,636)	-21.1%		64,470	(13,539)	-21.0%
NON-OPERATING DONATIONS/GAIN ON SALE	70,655	67,931	(2,724)	-3.9%		100,278	(32,347)	-32.3%
NON-OPERATING TAX REVENUE	646,409	661,580	15,171	2.3%		661,580	0	0.0%
EXTRAORDINARY REVENUE	0	760,580	760,580	0.0%		181,482	579,098	319.1%
			0					
TOTAL INTEREST & DEPRECIATION	**1,119,028**	**951,202**	**167,826**	**15.0%**		**1,055,773**	**104,571**	**9.9%**
DEPRECIATION	463,594	461,762	1,832	0.4%		514,847	53,085	10.3%
INTEREST	655,434	489,440	165,994	25.3%		540,926	51,486	9.5%

Current month June Altera settlement impact audit recommended $579K as extraordinary income.
YTD continues to run $181K over from July audit CHFFA adjustment.

YTD Non-Operating Revenue, Depreciation, & Interest Expense Positive Variances

INCOME STATEMENT -4 MONTHS YTD	October 2025 YTD ACTUAL	October 2026 YTD ACTUAL	YTD VARIANCE October 2026 TO October 2025	PERCENTAGE YTD VARIANCE October 2026 TO October 2025		October 2026 YTD BUDGET	VARIANCE October 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD October 2026 ACTUAL TO BUDGET
NON-OPERATING REVENUE & EXPENSE								
TOTAL NON-OPERATING REVENUE & EXPENSE	**3,176,677**	**4,510,139**	**1,333,462**	**42.0%**		**3,849,758**	**660,381**	**17.2%**
OTHER NON-OPERATING REVENUE	591,041	558,794	(32,247)	-5.5%		658,992	(100,198)	-15.2%
NON-OPERATING INTEREST INCOME	286,757	243,414	(43,343)	-15.1%		257,880	(14,466)	-5.6%
NON-OPERATING DONATIONS/GAIN ON SALE	304,284	315,380	11,096	3.6%		401,112	(85,732)	-21.4%
NON-OPERATING TAX REVENUE	2,585,636	2,646,320	60,684	2.3%		2,646,320	0	0.0%
EXTRAORDINARY REVENUE	0	1,305,025	1,305,025	0.0%		544,446	760,579	139.7%
			0					
TOTAL INTEREST & DEPRECIATION	**4,052,390**	**3,955,739**	**96,651**	**2.4%**		**4,226,682**	**270,943**	**6.4%**
DEPRECIATION	1,864,211	1,853,531	10,680	0.6%		2,047,484	193,953	9.5%
INTEREST	2,188,179	2,102,208	85,971	3.9%		2,179,198	76,990	3.5%

Balance Sheet/Cash Flow

Monthly Patient cash collections $5.8M, compared to $6.3M Sept., and $7.1 in Aug. Delay in new Medicare DRGs with Altera during amendment and end of month Noridian VBP errors. Cash collections delayed in early November with 14-day catch-up expected before end-of-month.

Accounts Payable $15M down from $18.1M prior month, mostly Altera adjustment. Higher AP days largely due to facility continued partnership with vendors on payment terms requesting net 60-day to meet payroll, November IGT $9.2M payment & starting monthly $130K DHS repayments.

Positive takeaways:

1) Workload volumes, i.e. Patient Days, Adjusted Patient Days, and Outpatient Registrations were strong compared to budget and prior year;
2) EBIDA exceeded budget by $1.7M & normalized Altera $1.4M contract amendment / supplementals $339K current month income which is line with the average YTD monthly favorable variance;
3) Appealed IRS $4.8M rejection to 3rd Quarter ERC funds, Think LLC states taking up to two years;

Negative/Challenging takeaways:

1) Turnover remains high driving contract labor, continue to exceed budget;
2) Physician costs over budget due to OB coverage requirements pending 12/31-unit closure.

	A	B	O	AP	BC	BP	BQ	BR	BS	BT
1		**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL - BANNING, CA**					**07/31/26**	**08/31/26**	**09/30/26**	**10/31/26**
2										
3			**FYE 22/23**	**FYE 23/24**	**FYE 24/25**	**FYE 25/26**	**FYE 26/27**	**FYE 26/27**	**FYE 26/27**	**FYE 26/27**
4			***12***	***12***	***12***	***12***				
5			**MONTHLY AVE.**	**MONTHLY AVE.**	**MONTHLY AVE.**	**MONTHLY AVE.**	**JULY**	**AUG**	**SEP**	**OCT**
6	**Gross Patient Revenue**									
7		Total Inpatient Revenue	**$ 14,171,780**	**$ 14,394,934**	**$ 17,450,067**	**$ 19,251,871**	**$21,272,058**	**$20,301,346**	**$19,188,261**	**$19,482,805**
9		Total Outpatient Revenue	**25,575,741**	**27,197,604**	**28,549,917**	**31,816,275**	**31,682,558**	**30,477,811**	**30,268,817**	**32,355,195**
12		**Total Gross Patient Revenue**	**39,747,521**	**41,592,538**	**45,999,984**	**51,068,146**	**52,954,616**	**50,779,157**	**49,457,078**	**51,838,000**
13										
14	**Deductions From Revenue**									
15		Discounts and Allowances	**(33,545,205)**	**(35,678,219)**	**(39,128,491)**	**(43,675,482)**	**(45,682,951)**	**(43,169,940)**	**(42,112,824)**	**(44,439,060)**
16		Bad Debt Expense	**(1,047,941)**	**(884,929)**	**(1,083,498)**	**(1,114,312)**	**(1,092,703)**	**(1,054,229)**	**(1,012,191)**	**(1,045,962)**
17		GI HMO Discounts								
18		Charity Care	**(97,443)**	**(54,157)**	**(94,415)**	**(148,155)**	**(32,497)**	**(109,963)**	**(77,616)**	**(180,233)**
19		**Total Deductions From Revenue**	**(34,690,589)**	**(36,617,305)**	**(40,306,404)**	**(44,937,949)**	**(46,808,151)**	**($44,334,132)**	**($43,202,631)**	**($45,665,255)**
20			**-87.3%**	**-88.0%**	**-87.6%**	**-88.0%**	**-88.4%**	**-87.3%**	**-87.4%**	**-88.1%**
21	**Net Patient Revenue**		**5,056,932**	**4,975,233**	**5,693,580**	**6,130,197**	**6,146,465**	**6,445,025**	**6,254,447**	**6,172,745**
22										
23	**Non- Patient Revenues**									
24		Supplemental Revenues	**941,881**	**1,994,148**	**1,767,021**	**1,427,617**	**58,187**	**-**	**6,753,742**	**165,461**
25		Grants & Other Op Revenues	**986,421**	**341,356**	**195,412**	**234,628**	**210,278**	**229,535**	**206,722**	**241,292**
26		Clinic Net Revenues								
27		Tax Subsidies Measure D/H	**213,402**	**242,508**	**231,175**	**233,729**	**238,403**	**238,403**	**265,959**	**247,589**
28		Tax Subsidies Prop 13	**189,707**	**218,100**	**240,726**	**259,962**	**267,761**	**267,761**	**282,711**	**272,744**
29		Tax Subsidies County Suplmtl Funds	**2,308**	**13,938**	**-**	**-**	**0**	**-**	**-**	**-**
30		**Non-Patient Revenues**	**2,333,719**	**2,810,051**	**2,434,334**	**2,155,935**	**774,629**	**$735,699**	**$7,509,134**	**$927,086**
31										
32	**Total Operating Revenue**		**7,390,651**	**7,785,284**	**8,127,914**	**8,286,132**	**6,921,094**	**7,180,724**	**13,763,581**	**7,099,831**
33										
34	**Operating Expenses**									
35		Salaries and Wages	**3,634,721**	**3,922,586**	**4,073,968**	**4,078,974**	**3,804,723**	**3,964,274**	**3,734,938**	**3,683,222**
36		Fringe Benefits	**938,301**	**816,313**	**854,537**	**890,286**	**905,722**	**916,792**	**754,291**	**854,519**
37		Contract Labor	**81,255**	**135,922**	**233,823**	**353,164**	**436,543**	**320,386**	**298,288**	**352,448**
38		Physicians Fees	**299,739**	**425,458**	**711,175**	**736,362**	**874,985**	**847,731**	**829,991**	**797,139**
39		Purchased Services	**863,657**	**968,088**	**1,212,055**	**1,202,923**	**1,152,152**	**1,580,011**	**1,374,157**	**(466,277)**
40		Supply Expense	**953,253**	**781,620**	**1,065,725**	**1,089,094**	**784,176**	**921,487**	**868,208**	**904,979**
41		Utilities	**93,037**	**104,674**	**102,574**	**100,271**	**108,085**	**137,871**	**127,665**	**118,127**
42		Repairs and Maintenance	**76,806**	**101,283**	**102,208**	**78,992**	**79,711**	**69,015**	**86,608**	**71,961**
43		Insurance Expense	**119,548**	**127,300**	**143,335**	**169,239**	**343,449**	**146,719**	**146,719**	**148,137**
44		All Other Operating Expenses	**151,928**	**114,358**	**165,558**	**138,604**	**132,728**	**88,606**	**277,908**	**159,486**
45		IGT Expense	**91,499**	**120,769**	**127,110**	**131,640**	**0**	**-**	**-**	**-**
46		Leases and Rentals	**99,514**	**90,298**	**69,039**	**54,397**	**44,949**	**36,229**	**31,848**	**22,749**
47		1206 (b) CLINIC								
48		**Total Operating Expenses**	**7,403,258**	**7,708,667**	**8,861,107**	**9,023,946**	**8,667,223**	**9,029,121**	**8,530,621**	**6,646,490**
49										
50	**EBIDA**		**(12,606)**	**76,617**	**(733,193)**	**(737,813)**	**(1,746,129)**	**(1,848,397)**	**5,232,960**	**453,341**
51										
52	**Interest, Depreciation, and Amortization**									
53		Depreciation Expense	**495,039**	**547,393**	**451,967**	**473,572**	**455,375**	**473,356**	**463,038**	**461,762**
54		Interest Expense	**484,663**	**438,303**	**527,058**	**535,209**	**536,524**	**534,634**	**541,610**	**489,440**
55		**Total Interest, Depr, & Amort.**	**979,702**	**985,697**	**979,025**	**1,008,781**	**991,899**	**1,007,990**	**1,004,648**	**951,202**
56										
57	**Non-Operating Revenue:**									
58		Contributions & Other	**132,587**	**483,520**	**356,470**	**279,532**	**172,130**	**157,166**	**110,636**	**118,862**
59		Tax Subsidies for GO Bonds - M-A	**660,979**	**1,074,156**	**745,407**	**744,875**	**661,580**	**661,580**	**661,580**	**661,580**
60		**Total Non Operating Revenue/(Expense)**	**793,566**	**1,557,676**	**1,101,877**	**1,024,407**	**833,710**	**818,746**	**772,216**	**780,442**
61										
62		**Total Net Surplus/(Loss)**	**(198,742)**	**648,598**	**(610,340)**	**(722,186)**	**(1,904,318)**	**(2,037,641)**	**5,000,528**	**282,581**
63		Change in Interest in Foundation	**0**	**-**	**-**	**-**	**0**	**0**	**0**	**0**
64		Extra-Ordinary Income (Loss)	**0**	**(231,988)**	**612,147**	**106,034**	**0**	**362,963**	**181,482**	**760,580**
65	**Increase/(Decrease in Unrestricted Net Assets**		**$ (198,742)**	**$ 416,610**	**$ 1,807**	**$ (616,152)**	**$ (1,904,318)**	**$ (1,674,678)**	**$ 5,182,010**	**$ 1,043,161**
66										
67	**Total Profit Margin**		**-2.7%**	**5.4%**	**0.0%**	**-7.4%**	**-27.5%**	**-23.3%**	**37.7%**	**14.7%**
68	**EBIDA %**		**-0.2%**	**1.0%**	**-9.0%**	**-8.9%**	**-25.2%**	**-25.7%**	**38.0%**	**6.4%**
69										
70					**Page 7**					

	A B C D E F G H	J	K	L	M	N	O	P	Q
1	**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL**							**NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES**	
2	**INCOME STATEMENT - CURRENT MONTH**	**October 2025 ACTUAL**	**October 2026 ACTUAL**	**VARIANCE October 2026 TO October 2025**	**PERCENTAGE VARIANCE October 2026 TO October 2025**		**October 2026 BUDGET**	**VARIANCE October 2026 ACTUAL TO BUDGET**	**PERCENTAGE VARIANCE October 2026 ACTUAL TO BUDGET**
3	**NET INCOME**	**(1,354,083)**	**1,043,161**	**2,397,244**	**177.0%**		**(1,333,517)**	**2,376,678**	**178.2%**
4	**EBIDA**	**(1,016,686)**	**453,341**	**1,470,027**	**144.6%**		**(1,285,554)**	**1,738,895**	**135.3%**
5									
6	**NET OPERATING REVENUE**	**7,743,286**	**7,099,831**	**(643,455)**	**-8.3%**		**6,937,666**	**162,165**	**2.3%**
7	**NET PATIENT REVENUE**	**5,564,644**	**6,172,745**	**608,101**	**10.9%**		**6,004,392**	**168,353**	**2.8%**
8	GROSS REVENUE FROM PATIENT SERVICES	50,051,231	51,838,000	1,786,769	3.6%		50,121,046	1,716,954	3.4%
9	TOTAL INPATIENT REVENUE	16,631,194	19,482,805	2,851,611	17.1%		17,932,868	1,549,937	8.6%
10	TOTAL OUTPATIENT REVENUE	33,420,037	32,355,195	(1,064,842)	-3.2%		32,188,178	167,017	0.5%
11	DEDUCTIONS FROM REVENUE	(44,486,587)	(45,665,255)	(1,178,668)	2.6%		(44,116,654)	(1,548,601)	3.5%
12	**OTHER OPERATING REVENUE**	**2,178,642**	**927,086**	**(1,251,556)**	**-57.4%**		**933,274**	**(6,188)**	**-0.7%**
13	OTHER REVENUE - RATE RANGE	0	0	0	0.0%		0	0	0.0%
14	OTHER REVENUE - OTHER SUPPLEMENTALS	1,283,067	52,046	(1,231,021)	-95.9%		233,988	(181,942)	-77.8%
15	OTHER REVENUE - DSH	47,904	57,428	9,524	19.9%		0	57,428	0.0%
16	OTHER REVENUE - P4P	11,141	55,987	44,846	402.5%		0	55,987	0.0%
17	OTHER REVENUE - OTHER	409,534	241,292	(168,242)	-41.1%		178,953	62,339	34.8%
18	OPERATNG TAX REVENUES	426,996	520,333	93,337	21.9%		520,333	0	0.0%
19									
20	**TOTAL OPERATING EXPENSE**	**8,759,972**	**6,646,490**	**2,113,482**	**24.1%**		**8,223,220**	**1,576,730**	**19.2%**
21	TOTAL LABOR EXPENSE	5,164,667	4,890,189	274,478	5.3%		4,837,170	(53,019)	-1.1%
22	WAGES	4,003,675	3,683,222	320,453	8.0%		3,764,032	80,810	2.1%
23	EMPLOYEE BENEFITS	880,453	854,519	25,934	2.9%		850,934	(3,585)	-0.4%
24	CONTRACT LABOR	280,539	352,448	(71,909)	-25.6%		222,204	(130,244)	-58.6%
25	PHYSICIAN FEES	798,811	797,139	1,672	0.2%		778,933	(18,206)	-2.3%
26	PURCHASED SERVICES	1,145,523	(466,277)	1,611,800	140.7%		1,141,738	1,608,015	140.8%
27	SUPPLY EXPENSE	1,151,526	904,979	246,547	21.4%		943,548	38,569	4.1%
28	UTILITIES	121,507	118,127	3,380	2.8%		120,475	2,348	1.9%
29	REPAIRS AND MAINTENANCE	91,814	71,961	19,853	21.6%		80,084	8,123	10.1%
30	INSURANCE	150,004	148,137	1,867	1.2%		159,220	11,083	7.0%
31	OTHER EXPENSES	195,747	159,486	36,261	18.5%		134,227	(25,259)	-18.8%
32	LEASE AND RENTALS	(59,627)	22,749	(82,376)	138.2%		27,825	5,076	18.2%
33									
34	**NON-OPERATING REVENUE & EXPENSE**								
35	**TOTAL NON-OPERATING REVENUE & EXPENSE**	**781,631**	**1,541,022**	**759,391**	**97.2%**		**1,007,810**	**533,212**	**52.9%**
36	OTHER NON-OPERATING REVENUE	135,222	118,862	(16,360)	-12.1%		164,748	(45,886)	-27.9%
37	NON-OPERATING INTEREST INCOME	64,567	50,931	(13,636)	-21.1%		64,470	(13,539)	-21.0%
38	NON-OPERATING DONATIONS/GAIN ON SALE	70,655	67,931	(2,724)	-3.9%		100,278	(32,347)	-32.3%
39	NON-OPERATING TAX REVENUE	646,409	661,580	15,171	2.3%		661,580	0	0.0%
40	EXTRAORDINARY REVENUE	0	760,580	760,580	0.0%		181,482	579,098	319.1%
41				0					
42	**TOTAL INTEREST & DEPRECIATION**	**1,119,028**	**951,202**	**167,826**	**15.0%**		**1,055,773**	**104,571**	**9.9%**
43	DEPRECIATION	463,594	461,762	1,832	0.4%		514,847	53,085	10.3%
44	INTEREST	655,434	489,440	165,994	25.3%		540,926	51,486	9.5%
45									
46									

	A B C D E F G	H	J	K	L	M	N	O	P	Q
1	**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL**								**NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES**	
2	**INCOME STATEMENT -4 MONTHS YTD**		**October 2025 YTD ACTUAL**	**October 2026 YTD ACTUAL**	**YTD VARIANCE October 2026 TO October 2025**	**PERCENTAGE YTD VARIANCE October 2026 TO October 2025**		**October 2026 YTD BUDGET**	**VARIANCE October 2026 YTD ACTUAL TO BUDGET**	**PERCENTAGE VARIANCE YTD October 2026 ACTUAL TO BUDGET**
3	**NET INCOME**		**(8,017,518)**	**2,793,380**	**10,810,898**	**134.8%**		**(774,490)**	**3,567,870**	**460.7%**
4	**EBIDA**		**(7,141,805)**	**2,238,980**	**9,380,785**	**131.4%**		**(397,566)**	**2,636,546**	**663.2%**
5										
6	**NET OPERATING REVENUE**		**27,944,399**	**34,965,272**	**7,020,873**	**25.1%**		**33,221,864**	**1,743,408**	**5.2%**
7	**NET PATIENT REVENUE**		**22,953,949**	**25,018,682**	**2,064,733**	**9.0%**		**23,372,037**	**1,646,645**	**7.0%**
8	GROSS REVENUE FROM PATIENT SERVICES		196,520,092	205,028,851	8,508,759	4.3%		202,698,613	2,330,238	1.1%
9	TOTAL INPATIENT REVENUE		68,693,791	80,244,470	11,550,679	16.8%		73,547,825	6,696,645	9.1%
10	TOTAL OUTPATIENT REVENUE		127,826,301	124,784,381	(3,041,920)	-2.4%		129,150,788	(4,366,407)	-3.4%
11	DEDUCTIONS FROM REVENUE		(173,566,143)	(180,010,169)	(6,444,026)	3.7%		(179,326,576)	(683,593)	0.4%
12	**OTHER OPERATING REVENUE**		**4,990,450**	**9,946,590**	**4,956,140**	**99.3%**		**9,849,827**	**96,763**	**1.0%**
13	OTHER REVENUE - RATE RANGE		0	0	0	0.0%		0	0	0.0%
14	OTHER REVENUE - OTHER SUPPLEMENTALS		1,283,067	6,806,473	5,523,406	430.5%		6,991,200	(184,727)	-2.6%
15	OTHER REVENUE - DSH		95,806	114,855	19,049	19.9%		57,427	57,428	100.0%
16	OTHER REVENUE - P4P		449,257	56,062	(393,195)	-87.5%		0	56,062	0.0%
17	OTHER REVENUE - OTHER		1,132,184	887,869	(244,315)	-21.6%		719,868	168,001	23.3%
18	OPERATNG TAX REVENUES		2,030,136	2,081,331	51,195	2.5%		2,081,332	(1)	0.0%
19										
20	**TOTAL OPERATING EXPENSE**		**35,086,204**	**32,726,292**	**2,359,912**	**6.7%**		**33,619,430**	**893,138**	**2.7%**
21	TOTAL LABOR EXPENSE		20,770,608	20,026,146	744,462	3.6%		19,551,310	(474,836)	-2.4%
22	WAGES		16,056,633	15,187,157	869,476	5.4%		15,212,177	25,020	0.2%
23	EMPLOYEE BENEFITS		3,592,746	3,431,324	161,422	4.5%		3,430,620	(704)	0.0%
24	CONTRACT LABOR		1,121,229	1,407,665	(286,436)	-25.5%		908,513	(499,152)	-54.9%
25	PHYSICIAN FEES		3,106,923	3,349,846	(242,923)	-7.8%		3,141,457	(208,389)	-6.6%
26	PURCHASED SERVICES		4,552,507	3,492,880	1,059,627	23.3%		4,637,450	1,144,570	24.7%
27	SUPPLY EXPENSE		4,339,775	3,478,850	860,925	19.8%		3,768,197	289,347	7.7%
28	UTILITIES		505,909	491,748	14,161	2.8%		526,232	34,484	6.6%
29	REPAIRS AND MAINTENANCE		353,910	307,295	46,615	13.2%		328,963	21,668	6.6%
30	INSURANCE		748,180	785,024	(36,844)	-4.9%		833,609	48,585	5.8%
31	OTHER EXPENSES		506,147	658,728	(152,581)	-30.1%		680,841	22,113	3.2%
32	LEASE AND RENTALS		202,245	135,775	66,470	32.9%		151,371	15,596	10.3%
33										
34	**NON-OPERATING REVENUE & EXPENSE**									
35	**TOTAL NON-OPERATING REVENUE & EXPENSE**		**3,176,677**	**4,510,139**	**1,333,462**	**42.0%**		**3,849,758**	**660,381**	**17.2%**
36	OTHER NON-OPERATING REVENUE		591,041	558,794	(32,247)	-5.5%		658,992	(100,198)	-15.2%
37	NON-OPERATING INTEREST INCOME		286,757	243,414	(43,343)	-15.1%		257,880	(14,466)	-5.6%
38	NON-OPERATING DONATIONS/GAIN ON SALE		304,284	315,380	11,096	3.6%		401,112	(85,732)	-21.4%
39	NON-OPERATING TAX REVENUE		2,585,636	2,646,320	60,684	2.3%		2,646,320	0	0.0%
40	EXTRAORDINARY REVENUE		0	1,305,025	1,305,025	0.0%		544,446	760,579	139.7%
41					0					
42	**TOTAL INTEREST & DEPRECIATION**		**4,052,390**	**3,955,739**	**96,651**	**2.4%**		**4,226,682**	**270,943**	**6.4%**
43	DEPRECIATION		1,864,211	1,853,531	10,680	0.6%		2,047,484	193,953	9.5%
44	INTEREST		2,188,179	2,102,208	85,971	3.9%		2,179,198	76,990	3.5%
45										
46										

	A B C D E F G H	I	J	K	L	M
1	**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL (2026 Amounts are Unaudited)**					
2	**BALANCE SHEET**	**PY Ending Balance Jun 26 ACT**	**Aug 26 Act**	**Sep 26 Act**	**Oct 26 Act**	**VARIANCE to Prior Month**
3						
4	**** TOTAL ASSETS**	**106,741,457**	**105,303,236**	**102,044,446**	**99,491,309**	**(2,553,137)**
5	**CURRENT ASSETS**	**12,812,492**	**19,178,949**	**16,419,659**	**14,401,074**	**(2,018,585)**
6	CASH & EQUIVALENTS	**5,903,129**	**6,825,146**	**5,715,781**	**3,235,138**	**(2,480,643)**
7	NET PATIENT ACCOUNTS RECEIVABLE	**10,573,335**	**10,515,901**	**10,580,970**	**10,709,013**	**128,043**
8	HOSPITAL ACCOUNTS RECEIVABLE	**101,090,171**	**102,549,972**	**103,668,390**	**106,276,400**	**2,608,010**
9	LESS: DEDUCTIONS AND BAD DEBT ALLOWANCES	**(90,516,836)**	**(92,034,071)**	**(93,087,420)**	**(95,567,387)**	**(2,479,967)**
10	OTHER CURRENT ASSETS	**(3,663,972)**	**1,837,902**	**122,908**	**456,923**	**334,015**
11	TAXES RECEIVABLE	**471,664**	**2,335,487**	**3,545,737**	**4,148,669**	**602,932**
12	MISC RECEIVABLE	**(5,161,996)**	**(2,003,209)**	**(4,905,275)**	**(5,354,611)**	**(449,336)**
13	DUE FROM 3RD PARTIES	**(1,193,168)**	**(1,193,250)**	**(1,213,871)**	**(1,213,912)**	**(41)**
14	INVENTORIES	**1,887,012**	**1,953,274**	**2,035,519**	**2,269,531**	**234,012**
15	PREPAID EXPENSES	**332,516**	**745,600**	**660,798**	**607,246**	**(53,552)**
16						
17	**ASSETS WHICH USE IS LIMITED**	**21,213,078**	**14,370,611**	**14,408,318**	**14,397,789**	**(10,529)**
18	**NET PROPERTY, PLANT, AND EQUIPMENT**	**71,410,815**	**70,455,319**	**69,921,470**	**69,400,804**	**(520,666)**
19	PROPERTY, PLANT, AND EQUIPMENT	**176,041,676**	**176,025,606**	**175,959,601**	**175,905,503**	**(54,098)**
20	LAND & LAND IMPROVEMENTS	**8,091,366**	**8,091,366**	**8,091,366**	**8,091,366**	**0**
21	BUILDINGS & BUILDING IMPROVEMENTS	**119,440,724**	**119,440,724**	**119,440,724**	**119,440,724**	**0**
22	FIXED EQUIPMENT	**47,070,290**	**47,048,988**	**46,982,983**	**46,930,418**	**(52,565)**
23	CONSTRUCTION IN PROGRESS	**1,439,296**	**1,444,528**	**1,444,528**	**1,442,995**	**(1,533)**
24	LESS: ACCUMULATED DEPRECIATION	**(104,630,861)**	**(105,570,287)**	**(106,038,131)**	**(106,504,699)**	**(466,568)**
25	**OTHER ASSETS**	**1,305,072**	**1,298,357**	**1,294,999**	**1,291,642**	**(3,357)**
26						
27	**TOTAL LIABILITIES & FUND BALANCE**	**106,741,504**	**105,303,256**	**102,044,467**	**99,491,331**	**(2,553,136)**
28	**TOTAL LIABILITIES**	**145,422,167**	**148,652,253**	**140,211,412**	**136,615,115**	**(3,596,297)**
29	**CURRENT LIABILITES**	**38,353,773**	**46,481,113**	**38,273,965**	**35,099,799**	**(3,174,166)**
30	ACCOUNTS PAYABLE	**11,631,707**	**17,423,853**	**18,107,294**	**14,981,774**	**(3,125,520)**
31	PAYROLL PAYABLES	**4,742,514**	**5,550,741**	**5,754,276**	**4,266,206**	**(1,488,070)**
32	SALARIES & WAGES PAYABLE	**1,713,662**	**2,221,814**	**2,262,477**	**1,042,422**	**(1,220,055)**
33	PAYROLL TAXES & DEDUCTIONS PAYABLE	**0**	**328,882**	**455,940**	**237,142**	**(218,798)**
34	ACCRUED PTO & SICK DAYS PAYABLE	**3,028,852**	**3,000,045**	**3,035,859**	**2,986,642**	**(49,217)**
35	LINE OF CREDIT	**15,025,311**	**16,716,681**	**7,997,510**	**8,047,454**	**49,944**
36	OTHER CURRENT LIABILITIES	**6,954,241**	**6,789,838**	**6,414,885**	**7,804,365**	**1,389,480**
37	ACCRUED INTEREST PAYABLE	**1,832,952**	**618,571**	**992,415**	**998,605**	**6,190**
38	OTHER CURRENT LIABILITIES	**667,731**	**1,382,709**	**633,912**	**2,005,316**	**1,371,404**
39	DEBT - CURRENT	**4,453,558**	**4,788,558**	**4,788,558**	**4,800,444**	**11,886**
40						
41	**LONG TERM LIABILITIES**	**107,068,394**	**102,171,140**	**101,937,447**	**101,515,316**	**(422,131)**
42						
43	**NET ASSETS**	**(38,680,663)**	**(43,348,997)**	**(38,166,945)**	**(37,123,784)**	**1,043,161**
44	**NET ASSETS - UNRESTRICTED**	**(38,680,663)**	**(43,348,997)**	**(38,166,945)**	**(37,123,784)**	**1,043,161**
45	NET ASSETS - BEGINNING OF PERIOD	**(31,286,834)**	**(39,917,164)**	**(39,917,164)**	**(39,917,164)**	**0**
46	CURRENT YEAR NET GAIN/(LOSS)	**(7,393,829)**	**(3,431,833)**	**1,750,219**	**2,793,380**	**1,043,161**
47						
48	**** Slight variances due to "rounding"**					
49			**Page 10**			

	B	C	D	E	F	G	H
1	**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL**						
2						**(UNAUDITED)**	**(UNAUDITED)**
3	Note: These amounts do not include General Obligation Bonds Taxes & Payments					**Current Month**	**Y-T-D**
4						**10/31/2026**	**10/31/2026**
5	**BEGINNING CASH BALANCES**						
6		Cash: Beginning Balances- Hospital				$ 5,681,532	$ 5,880,784
7		Cash: Beginning Balances- District				$ 34,249	$ 22,345
8		Cash: Beginning Balances Totals				**$ 5,715,781**	**$ 5,903,129**
9							
10	**Receipts**						
11				Patient Collections		$ 5,851,741	$ 24,634,510
12				Tax Subsidies/Measure D/Prop 13		520,333	$ 2,081,331
13				Misc Tax Subsidies		-	$ -
14				Donations/Grants/Loans		67,931	$ 315,380
15				Supplemental Funding (Rate Range, Etc.)		165,461	$ 6,919,963
16				Draws/(Paydown) of LOC Balances		-	$ (6,999,995)
17				Other Revenues/Receipts/Transfers		241,292	$ (612,136)
18	**TOTAL RECEIPTS**					**$ 6,846,758**	**$ 26,339,053**
19							
20	**Disbursements**						
21				Wages, Benefits, & Contract Labor		$ 4,890,189	$ 20,026,146
22				Other Operating Costs		1,756,301	$ 12,847,309
23				Capital Spending		-	$ -
24				Debt Service Payments (Excl.G/O Bonds)		-	$ -
25				Other - Changes in A/P, IGT's, Other Rcvbls, Etc.		2,680,911	$ (3,866,411)
26	**TOTAL DISBURSEMENTS**					**$ 9,327,401**	**$ 29,007,044**
27							
28	**TOTAL CHANGE in CASH**					**$ (2,480,643)**	**$ (2,667,991)**
29							
30	**ENDING CASH BALANCES**						
31		Ending Balances- Hospital				$ 3,112,817	$ 3,112,817
32		Ending Balances- District				122,321	122,321
33		Ending Balances- Totals				**$ 3,235,138**	**$ 3,235,138**
34							
35							
36							
37	LOC Current Balances					$ 8,000,005	$ 8,000,005
38	**11/17/2026**						
39							
40					**Page 11**		

	A B C D E F G H	J	K	L	M	N	O	P
1	***SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT***							
2	**INCOME STATEMENT - CURRENT MONTH**	**October 2026 BUDGET**	**October 2026 ACTUAL**	**BUDGET VARIANCE**		**YTD October 2026 BUDGET**	**YTD October 2026 ACTUAL**	**YTD BUDGET VARIANCE**
3	**NET INCOME**	**451,442**	**469,684**	**18,242**		**1,616,421**	**1,884,298**	**267,877**
4	**EBIDA**	**329,440**	**355,902**	**26,462**		**1,315,795**	**1,356,733**	**40,938**
5								
6	**OTHER OPERATING REVENUE**	**540,039**	**533,499**	**6,540**		**2,160,156**	**2,140,007**	**20,149**
7	OTHER REVENUE - OTHER	19,706	13,166	(6,540)		78,824	58,676	(20,148)
8	**OPERATNG TAX REVENUES**	**520,333**	**520,333**	**0**		**2,081,332**	**2,081,331**	**(1)**
9	703232 - OPERATING REVENUE TAX REVENUE MH.	247,589	247,589	0		990,356	990,354	(2)
10	703533 - OTHER REVENUE PROP 13	272,744	272,744	0		1,090,976	1,090,977	1
11								
12	**TOTAL OPERATING EXPENSE**	**210,599**	**177,597**	**33,002**		**844,361**	**783,274**	**61,087**
13	TOTAL LABOR EXPENSE	0	0	0		0	0	0
14	PROFESSIONAL FEES	204,488	179,327	(25,161)		817,952	763,248	(54,704)
15	601922 - CONSULTING FEES	4,084	0	4,084		16,336	0	16,336
16	601923 - LEGAL FEES	35,000	14,000	21,000		140,000	98,066	41,934
17	601926 - OTHER CONTRACT SERVICES	0	0	0		0	0	0
18	601962 - GROUND PURCHASED SERVICES	3,510	3,500	10		14,040	13,735	305
19	601966 - OTHER PURCHASED SERVICES	234	268	(34)		936	1,121	(185)
20	601967 - SERVICE AGREEMENTS	49,937	49,900	37		199,748	199,711	37
21	601969 - PURCHASED SERVICES	111,723	111,659	64		446,892	450,615	(3,723)
22	SUPPLY EXPENSE	0	0	0		0	0	0
23	OTHER EXPENSES	6,111	(1,730)	(7,841)		26,409	20,026	(6,383)
24	602177 - ELECTRICITY	413	161	252		1,854	970	884
25	602179 - WATER	3,609	(9,266)	12,875		16,199	10,181	6,018
26	602470 - FREIGHT SALES TAX	0	0	0		0	0	0
27	602472 - ELECTION FEES	0	0	0		0	0	0
28	602489 - ENTERTAINMENT	0	0	0		0	0	0
29	602490 - OTHER EXPENSES	2,089	7,375	(5,286)		8,356	8,875	(519)
30								
31	**NON-OPERATING REVENUE & EXPENSE**	**996,083**	**952,746**	**(43,337)**		**3,802,850**	**3,889,904**	**87,054**
32	OTHER NON-OPERATING REVENUE	153,021	109,684	(43,337)		612,084	517,657	(94,427)
33	703098 - NON-OPERATING INTEREST INCOME	52,743	41,753	10,990		210,972	202,277	8,695
34	903031 - NON-OPERATING DONATIONS/GAIN ON SALE	100,278	67,931	32,347		401,112	315,380	85,732
35								
36	NON-OPERATING TAX REVENUE	661,580	661,580	0		2,646,320	2,646,320	0
37	EXTRAORDINARY REVENUE	181,482	181,482	0		544,446	725,927	181,481
38				0				0
39	**TOTAL INTEREST & DEPRECIATION**	**874,081**	**838,964**	**35,117**		**3,502,224**	**3,362,339**	**139,885**
40	DEPRECIATION	514,847	461,762	53,085		2,047,484	1,853,531	193,953
41	INTEREST & AMORTIZATION	359,234	377,202	(17,968)		1,454,740	1,508,808	(54,068)
42								
43								

	A B C D E F G H	I	J	K	L	M
1	***SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT ONLY (2026 Amounts are Unaudited)***					
2	**BALANCE SHEET**	**PY Ending Balance Jun 26 ACT**	**Aug 26 Act**	**Sep 26 Act**	**Oct 26 Act**	**VARIANCE to Prior Month**
3						
4	**** TOTAL ASSETS**	**92,792,197**	**89,945,477**	**87,744,633**	**87,927,221**	**182,588**
5	**CURRENT ASSETS**	**539,199**	**5,459,701**	**3,705,448**	**4,373,487**	**668,039**
6	CASH & EQUIVALENTS	**22,345**	**42,154**	**34,249**	**122,321**	**88,072**
7	OTHER CURRENT ASSETS	**516,854**	**5,417,547**	**3,671,199**	**4,251,166**	**579,967**
8	TAXES RECEIVABLE	**496,854**	**2,335,487**	**3,545,737**	**4,148,669**	**602,932**
9	MISC RECEIVABLE	**0**	**3,062,060**	**105,462**	**82,497**	**(22,965)**
10	PREPAID EXPENSES	**20,000**	**20,000**	**20,000**	**20,000**	**0**
11						
12	**ASSETS WHICH USE IS LIMITED**	**21,171,969**	**14,321,521**	**14,354,766**	**14,335,966**	**(18,800)**
13	**NET PROPERTY, PLANT, AND EQUIPMENT**	**70,636,972**	**69,726,913**	**69,250,435**	**68,787,141**	**(463,294)**
14	PROPERTY, PLANT, AND EQUIPMENT	**174,076,436**	**174,095,108**	**174,081,668**	**174,080,135**	**(1,533)**
15	LAND & LAND IMPROVEMENTS	**8,091,366**	**8,091,366**	**8,091,366**	**8,091,366**	**0**
16	BUILDINGS & BUILDING IMPROVEMENTS	**119,440,724**	**119,440,724**	**119,440,724**	**119,440,724**	**0**
17	FIXED EQUIPMENT	**45,105,050**	**45,118,490**	**45,105,050**	**45,105,050**	**0**
18	CONSTRUCTION IN PROGRESS	**1,439,296**	**1,444,528**	**1,444,528**	**1,442,995**	**(1,533)**
19	LESS: ACCUMULATED DEPRECIATION	**(103,439,464)**	**(104,368,195)**	**(104,831,233)**	**(105,292,994)**	**(461,761)**
20	**OTHER ASSETS**	**444,057**	**437,342**	**433,984**	**430,627**	**(3,357)**
21						
22	**TOTAL LIABILITIES & FUND BALANCE**	**92,792,175**	**89,945,480**	**87,744,637**	**87,927,223**	**182,586**
23	**TOTAL LIABILITIES**	**128,992,331**	**125,091,680**	**116,931,517**	**116,641,612**	**(289,905)**
24	**CURRENT LIABILITES**	**22,113,884**	**23,051,066**	**15,094,819**	**15,197,078**	**102,259**
25	ACCOUNTS PAYABLE	**827,374**	**1,143,932**	**1,313,841**	**1,398,024**	**84,183**
26	LINE OF CREDIT	**15,000,000**	**16,500,005**	**8,000,005**	**8,000,005**	**0**
27	OTHER CURRENT LIABILITIES	**6,286,510**	**5,407,129**	**5,780,973**	**5,799,049**	**18,076**
28	ACCRUED INTEREST PAYABLE	**1,832,952**	**618,571**	**992,415**	**998,605**	**6,190**
29	OTHER CURRENT LIABILITIES	**0**	**0**	**0**	**0**	**0**
30	DEBT - CURRENT	**4,453,558**	**4,788,558**	**4,788,558**	**4,800,444**	**11,886**
31						
32	**LONG TERM LIABILITIES**	**106,878,447**	**102,040,614**	**101,836,698**	**101,444,534**	**(392,164)**
33						
34	**NET ASSETS**	**(36,200,156)**	**(35,146,200)**	**(29,186,880)**	**(28,714,389)**	**472,491**
35	**NET ASSETS - UNRESTRICTED**	**(36,200,156)**	**(35,146,200)**	**(29,186,880)**	**(28,714,389)**	**472,491**
36	NET ASSETS - BEGINNING OF PERIOD	**(43,670,992)**	**(36,128,226)**	**(30,601,494)**	**(30,598,687)**	**2,807**
37	CURRENT YEAR NET GAIN/(LOSS)	**7,470,836**	**982,026**	**1,414,614**	**1,884,298**	**469,684**
38						
39	**** Slight variances due to "rounding"**					
40			**Page 13**			

STATISTICS

Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.

PRODUCTIVITY

Worked FTEs (includes Registry FTEs)	Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs (includes Registry FTEs)	Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

INCOME STATEMENT

Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue	Identifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

BALANCE SHEET (Period End)

Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses.
Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.

TAB H

	Title	Policy Area	Owner	Revised? Unchaged?
1	Abbreviations; Approved and Do Not Use	Administration	Brady, Angela: Chief Nursing Executive	Revised
2	Alarms on Volume Ventilator	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
3	Communicating with Non-English Speaking, Limited English Proficiency, Visually or Hearing Impaired Patients and Visitors	Administration	Brady, Angela: Chief Nursing Executive	Unchanged
4	Computed Tomography Angiography (CTA) Carotid/Vertebral	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
5	CT Chest With and Without Intravenous Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
6	CT Computed Tomography Angiography (CTA) Runoff	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
7	CT Daily Quality Control Standard Operating Procedure	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
8	CT Neck for Soft Tissue with Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
9	Identification of Syringe Contents	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
10	IV Infusion Pump	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
11	Lost and Found Articles	Administration	Brady, Angela: Chief Nursing Executive	Unchanged
12	Methods Performance Specifications	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Unchanged
13	MRI ABD (LIVER)	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
14	MRI Brain For Trauma Or Stroke	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised

	Title	Policy Area	Owner	Revised? Unchaged?
15	MRI Brain With And Without Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
16	MRI C-Spine With and Without Contrast	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
17	MRI Code Blue	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
18	MRI Code Red	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
19	MRI Daily Quality Control	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
20	MRI Medrad Power Injector	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
21	Patient Rights	Administration	Brady, Angela: Chief Nursing Executive	Unchanged
22	Pre-Operative holding area	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
23	Respiratory Treatment Times	Respiratory Therapy	Peleuses, John: VP of Ancillary Services	Revised
24	Special Procedures - Location for Bronchoscopy Procedures	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
25	Sterile Processing - Cleaning and Decontamination of Surgical Instruments	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
26	Surgical Services - Oxygen Safety	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
27	Surgical Services - Positioning the Patient	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
28	Surgical Services - Prevention of Retained Surgical Items - Surgical Counts	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
29	Surgical Services - Sterile Technique & The Sterile Field	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
30	Surgical Services - Tissue Management	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised

	Title	Policy Area	Owner	Revised? Unchaged?
31	Surgical Services - Universal Protocol	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
32	Surgical Services- Nursing Assessment and Documentation of the Surgical Patient	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
33	Surgical Services- Pre-operative Assessment for Emergent Non-emergent and Other Invasive Procedures	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised