



AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS

Tuesday, July 28, 2026

4:30 PM

Modular C Classroom

600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. **Notification 48 hours prior to the meeting** will enable the Healthcare District to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. McDougall, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Healthcare District Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Healthcare District Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board’s part; a response will be forthcoming.

NOTE: ALL MEMBERS OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS ARE INVITED PARTICIPANTS AND MAY ADDRESS THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT BOARD OF DIRECTORS AT ANY TIME DURING THIS MEETING.

OLD BUSINESS

III. * Proposed Action - Approve Minutes

S. McDougall

- June 30, 2026, Regular Meeting
- June 30, 2026, Special Meeting

A

NEW BUSINESS

- | | | | |
|-------|---|---------------------------------|---------|
| IV. | Chief of Staff Report
*Proposed Action - Approve Recommendations of the Medical Executive Committee
▪ ROLL CALL | S. Khalil, MD
Chief of Staff | B |
| V. | District Board Chair Monthly Report | S. McDougall | verbal |
| VI. | CEO Monthly Report | C. Bjornberg | verbal |
| VII. | *Proposed Action - Approve the Associate Holiday Gift Cards
▪ ROLL CALL | A. Karam | C |
| VIII. | * Proposed Action - Approve changes to Conflict of Interest Code and Resolution No. 2026-09 (Resolution of the Board of Directors of San Geronio Memorial Healthcare District Amending the Conflict of Interest Code Pursuant to the Political Reform Act of 1974)
▪ ROLL CALL | S. McDougall | D |
| IX. | Committee Reports: | | |
| | • Finance Committee

* Proposed Action – Approve June 2026 Financial Statement (Unaudited)
▪ ROLL CALL | R.Rader/
R. Marshall | E |
| X. | * Proposed Action – Adopt Resolution No. 2026-10 (Resolution directing Riverside County, California to levy Measure A tax to pay the principal of and Interest on the District’s General Obligation Bonds for FY 2026-2027)
▪ ROLL CALL | R. Marshall | handout |
| XI. | * Proposed Action – Approve the Quarterly Investing Report 6-30-26
▪ ROLL CALL | R. Marshall | F |
| XII. | * Proposed Action – Approve the Declaration of Surplus Property - Van
▪ ROLL CALL | J. Peleuses | G |
| XIII. | * Proposed Action – Approve the Declaration of Surplus Property – Disaster Food
▪ ROLL CALL | J. Peleuses | H |
| XIV. | *Proposed Action - Approve Policies and Procedures
▪ ROLL CALL | Staff | I |

***** ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION**

S. McDougall

- Receive Quarterly Physical Environment/Life Safety/Utility Management Report
(*Health & Safety Code §32155*)
- Proposed Action – Approve Medical Staff Credentialing
(*Health & Safety Code §32155; and Evidence Code §1157*)

XV. ADJOURN TO THE CLOSED SESSION OF THE HEALTHCARE DISTRICT BOARD

*** The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.**

RECONVENE TO OPEN SESSION

***** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION**

S. McDougall

XVI. General Information

XVII. Future Agenda Items

XVIII. Adjournment

S. McDougall

***Action Required**

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on July 25, 2026, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Healthcare District, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (*Government Code Section 54954.2*).

Executed at Banning, California on July 25, 2026



Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

June 30, 2026

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, June 30, 2026, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Doris Foreman, Shannon McDougall (C), Ron Rader, Lanny Swerdlow

Members Absent: Pat Brown

Required Hospital: Chris Bjornberg (CEO), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Compliance and Privacy), Annah Karam (CHRO), Ryan Marshall (CFO), Dan Heckathorne (Executive Director of Finance)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Call To Order	Chair Shannon McDougall called the meeting to order at 4:43 pm.													
Public Comment	No public comment.													
OLD BUSINESS														
Proposed Action - Approve Minutes	Chair McDougall asked for any changes or corrections to the minutes of the following meetings:	The minutes will stand approved as submitted.												
May 26, 2026, Regular Meeting	May 26, 2026, Regular Meeting													
NEW BUSINESS														
Chief of Staff Report	Sherif Khalil, MD, Chief of Staff, briefly reviewed the Medical Executive Committee report as included on the board tablets.	M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the recommendations of the Medical Executive Committee Report (memorandum).												
Proposed Action – Approve Recommendations of the Medical Executive Committee	BOARD MEMBER ROLL CALL:													
	<table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>		Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.	
	Brown		Absent	Foreman	Yes									
	McDougall		Yes	Rader	Yes									
Swerdlow	Yes	Motion carried.												
District Board Chair Monthly Report	No formal report.													
CEO Monthly Report	Chris Bjornberg, CEO, the board approved a focused strategic plan prioritizing patient retention, revenue cycle optimization, and labor productivity improvements. The priorities also include reducing patient leakage and expanding high-margin outpatient services.	M.S.C., (Swerdlow/Foreman), the SGMHD Board of Directors approved the recommendations of												
Proposed Action – Approve the Strategic Direction of the	BOARD MEMBER ROLL CALL:													

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Recovery and Growth Plan for SGMH	<table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		the Medical Executive Committee Report (memorandum).
	Brown	Absent	Foreman	Yes										
	McDougall	Yes	Rader	Yes										
	Swerdlow	Yes	Motion carried.											
Proposed Action – Approve Notice to the Registrar of Voters General District Election, November 3, 2026	Three positions will expire in December. There will be a general election on November 3, 2026. It was noted that the candidate must pay total cost of any Candidate Statement. BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Swerdlow/Foreman), the SGMHD Board of Directors voted to approve Notice to the Registrar of Voters General District Election, November 3, 2026.
	Brown	Absent	Foreman	Yes										
	McDougall	Yes	Rader	Yes										
	Swerdlow	Yes	Motion carried.											
Proposed Action – Approve the May 2026 Financial Report	Ryan Marshall, CFO, reviewed the May 2026 Finance Report as included on board tablets. BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Rader/Foreman), the SGMHD Board of Directors approved the May 2026 Financial Report as presented.
	Brown	Absent	Foreman	Yes										
	McDougall	Yes	Rader	Yes										
	Swerdlow	Yes	Motion carried.											
Proposed Action – Approve the FYE 2027 Operating and Capital Budget	Ryan Marshall, CFO, presented the FYE 2027 Operating and Capital Budget as included on the tablet. BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Foreman/Swerdlow), the SGMHD Board of Directors approved the 2027 Operating and Capital Budget.
	Brown	Absent	Foreman	Yes										
	McDougall	Yes	Rader	Yes										
	Swerdlow	Yes	Motion carried.											
Proposed Action – Approve the final expenditure of Measure A funds for capital project reimbursement	Measure A funds will be used to reimburse the District for capital projects as a result of grants that were not enough to cover the full cost of the project. BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Foreman/Swerdlow), the SGMHD Board of Directors approved the final expenditure of Measure A funds for capital project reimbursement.
	Brown	Absent	Foreman	Yes										
	McDougall	Yes	Rader	Yes										
	Swerdlow	Yes	Motion carried.											

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Proposed Action – Approve Policies and Procedures	There were sixteen (16) policies and procedures included on the board tablets presented for approval by the Board. BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Foreman/Rader), the SGMHD Board of Directors approved the policies and procedures as submitted.
Brown	Absent	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
Adjourn to Closed Session	Chair McDougall reported the items to be reviewed and discussed and/or acted upon during Closed Session will be: ➤ Proposed Action–Approve Medical Staff Credentialing. The meeting adjourned to Closed Session at 5:18 pm.													
Reconvene to Open Session	The meeting was reconvened to Open Session at 5:22 pm. Chair McDougall reported on the actions taken/information received during closed session as follows: ➤ Approved Medical Staff Credentialing ➤ Received Quarterly Security and Emergency Preparedness Report													
General Information	None													
Future Agenda Items	None													
Adjournment	The meeting was adjourned at 5:23 pm.													

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

SPECIAL MEETING OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
BOARD OF DIRECTORS

June 30, 2026

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, June 30, 2026, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Doris Foreman, Shannon McDougall (C), Ron Rader, Lanny Swerdlow

Members Absent: Pat Brown

Required Hospital: Chris Bjornberg (CEO), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Compliance and Privacy), Dan Heckathorne (Executive Director of Finance), Ryan Marshall (CFO),

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP												
Call To Order	Chair Shannon McDougall called the meeting to order at 5:24 pm.													
Public Comment	No public comment.													
NEW BUSINESS														
Proposed Action – Adopt Resolution No. 2026-08	Resolution No. 2026-08 is a resolution of the San Gorgonio Memorial Healthcare District authorizing execution and delivery of the second amendment to loan and security agreement, and certain action in connection therewith - CHFFA BOARD MEMBER ROLL CALL: <table><tr><td>Brown</td><td>Absent</td><td>Foreman</td><td>Yes</td></tr><tr><td>McDougall</td><td>Yes</td><td>Rader</td><td>Yes</td></tr><tr><td>Swerdlow</td><td>Yes</td><td colspan="2">Motion carried.</td></tr></table>	Brown	Absent	Foreman	Yes	McDougall	Yes	Rader	Yes	Swerdlow	Yes	Motion carried.		M.S.C., (Swerdlow/Foreman), the SGMHD Board of Directors voted to adopt Resolution No. 2026-08.
Brown	Absent	Foreman	Yes											
McDougall	Yes	Rader	Yes											
Swerdlow	Yes	Motion carried.												
Adjournment	The meeting was adjourned at 5:26 pm.													

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Healthcare District Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

TAB B

SAN GORGONIO MEMORIAL HOSPITAL

Medical Staff Services Department

M E M O R A N D U M

DATE: July 22, 2026

TO: Chair
Governing Board

FROM: Sherif Khalil, M.D., Chairman
Medical Executive Committee

SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

At the Medical Executive Committee meeting held on this date, the following items were approved and recommended for final approval by the Governing Board:

Approval Item(s):

2026 Annual approval of Policies & Procedures

The 2026 Policies and Procedures were reviewed and recommended for approval (See attached). Revisions were made by the respective departments, and all changes have been highlighted for reference.

Removal of Piccolo Analyzer

The Piccolo Analyzer has not been utilized for several months while it continues to generate maintenance costs. Existing laboratory analyzers remain available for patient testing. Emergency imaging requiring contrast administration will continue to follow current physician-directed protocols when clinically appropriate.

TAB C

2026 HOLIDAY GIFT CARDS
DISTRIBUTION Week of November 9TH, 2026

Dear Members of the Board,

Requesting your approval for the purchase of holiday gift cards for our associates this upcoming holiday season. The amounts indicated below have been included in the Human Resources' budget for this new 2027 Fiscal Year.

Providing these gift cards is a vital way to recognize our team's hard work and maintain high morale.

	QUANTITY	LAST YEAR	VALUE
FULL TIME	450	\$75.00	\$33,750.00
PART TIME	64	\$50.00	\$3,200.00
Per Diem	121	\$0.00	\$0.00
TOTAL	635		\$36,950.00

TAB D

RESOLUTION NO. 2026-09

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE SAN GORGONIO
MEMORIAL HEALTHCARE DISTRICT AMENDING THE CONFLICT OF
INTEREST CODE PURSUANT TO THE POLITICAL REFORM ACT OF 1974**

WHEREAS, the Legislature of the State of California enacted the Political Reform Act of 1974, Government Code Section 81000 et seq. (the “Act”), which contains provisions relating to conflicts of interest which potentially affect all officers, employees, and consultants of the San Gorgonio Memorial Healthcare District (the “District”), and requires all public agencies to adopt and promulgate a conflict of interest code; and

WHEREAS, the Board of Directors adopted a Conflict of Interest Code (the “Code”) in compliance with the Act; and

WHEREAS, subsequent changed circumstances within the District have made it advisable and necessary pursuant to Sections 87306 and 87307 of the Act to amend and update the District’s Code; and

WHEREAS, notice of the time and place of a public meeting on, and of consideration by the Board of Directors of the District, the proposed amended Code was provided each affected designated employee and publicly posted for review at the offices of the District; and

WHEREAS, a public meeting was held upon the proposed amended Code at a regular meeting of the Board of Directors on July 28, 2026, at which all present were given an opportunity to be heard on the proposed amended Code.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the San Gorgonio Memorial Healthcare District that the Board of Directors does hereby adopt the proposed amended Conflict of Interest Code, a copy of which is attached hereto and shall be on file with the Executive Assistant and available to the public for inspection and copying during regular business hours;

BE IT FURTHER RESOLVED that the said amended Code shall be submitted to the Board of Supervisors of the County of Riverside for approval and said Code shall become effective 30 days after the Board of Supervisors approves the proposed amended Code as submitted.

APPROVED AND ADOPTED this 28th day of July 2026.

Shannon McDougall, Chair, Board of Directors
San Gorgonio Memorial Healthcare District

ATTEST:

Patricia Brown, Vice Chair, Board of Directors
San Gorgonio Memorial Healthcare District

CONFLICT OF INTEREST CODE

OF THE

SAN GORGONIO MEMORIAL

HEALTHCARE DISTRICT

**CONFLICT OF INTEREST CODE
OF THE
SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT**

(Amended July 28, 2026~~July 2, 2024~~)

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted 2 Cal. Code of Regs. Section 18730 which contains the terms of a standard conflict of interest code which can be incorporated by reference in an agency's code. After public notice and hearing Section 18730 may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby incorporated by reference. This regulation (attached) and the attached Appendix designating officials and employees and establishing disclosure categories, shall constitute the conflict of interest code of the San Gorgonio Memorial Healthcare District (the "District")

All Officials and Designated Employees required to submit a statement of economic interests shall file their statements with the District Secretary as the District's Filing Officer within 30 days of taking office, annually, and within 30 days of leaving office. The Filing Officer shall make and retain a copy of all statements filed by Board of Directors and Chief Executive Officer, and forward the originals of such statements to the Clerk of the Board of Supervisors. The Filing Officer shall retain the originals of the statements of all other Designated Employees. The Filing Officer will make all retained statements available for public inspection and reproduction during regular business hours. (Gov. Code Section 81008.)

CONFLICT OF INTEREST CODE OF THE SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT

EXHIBIT “A”

OFFICIALS WHO MANAGE PUBLIC INVESTMENTS

District Officials who manage public investments, as defined by 2 Cal. Code of Regs. § 18701(b), are NOT subject to the District’s Code, but are subject to the disclosure requirements of the Act. (Government Code Section 87200 et seq.). [Regs. § 18730(b)(3)] These positions are listed here for informational purposes only.

It has been determined that the positions listed below are officials who manage public investments¹:

Board of Directors

Chief Executive Officer

Chief Financial Officer

Financial Consultants

¹ Individuals holding one of the above-listed positions may contact the FPPC for assistance or written advice regarding their filing obligations if they believe that their position has been categorized incorrectly. The FPPC makes the final determination whether a position is covered by § 87200.

DESIGNATED POSITIONS

GOVERNED BY THE CONFLICT OF INTEREST CODE

<u>DESIGNATED EMPLOYEES'</u> <u>TITLE OR FUNCTION</u>	<u>DISCLOSURE CATEGORIES</u> <u>ASSIGNED</u>
Hospital Chief Executive Officer	1, 2
Hospital Chief Financial Officer	1, 2
General Counsel	1, 2
Chief Nursing Officer	4
Chief Human Resources Officer	4
VP, Ancillary and Support Services	4
Controller	4
Director, Behavioral Health Center	5
Director, Clinical Laboratory	5
Director, Corporate Compliance and Privacy	5
Director, Diagnostic Imaging	5
Director, Dietary Services	5
Director, Emergency Department Nurse	5
Director, Environmental Safety/Security/Emergency Preparedness	5
Director, Environmental Services	5
Director, Foundation	5
Director, ICU/DOU	5
Director, Infection Prevention and Control	5
Director, Information Technology	5
Manager Director, Materials Management	4
Director, Medical Staff Services	5
Director, Medical Surgical and Case Management	5
Director, Obstetrical/GYN Services	5

DESIGNATED EMPLOYEES'
TITLE OR FUNCTION

DISCLOSURE CATEGORIES
ASSIGNED

Director, Patient Access	5
Director, Performance Improvement/ <u>Quality/Risk Management</u>	5
Director, Pharmacy	5
Director, Physical Therapy	5
Director, Plant Operations	5
Director, Surgical Services	5

MEMBERS OF BOARDS,
COMMITTEES AND COMMISSIONS

Healthcare District & Hospital Board of Directors	1, 2
Measure A Community Oversight Committee	3, 5
Measure H Community Oversight Committee	3, 5

Consultant²

² Consultants shall be included in the list of Designated Employees and shall disclose pursuant to the broadest disclosure category in this Code subject to the following limitation:

The Chief Executive Officer may determine in writing that a particular consultant, although a “designated position,” is hired to perform a range of duties that are limited in scope and thus is not required to fully comply with the disclosure requirements described in this Section. Such written determination shall include a description of the consultant’s duties and, based upon that description, a statement of the extent of disclosure requirements. The Chief Executive Officer’s determination is a public record and shall be retained for public inspection in the same manner and location as this Conflict of Interest Code.

EXHIBIT "B"

DISCLOSURE CATEGORIES

The disclosure categories listed below identify the types of investments, business entities, sources of income, including gifts, loans and travel payments, or real property which the Designated Employee must disclose for each disclosure category to which he or she is assigned.

Category 1: All investments and business positions in business entities, and sources of income, including gifts, loans and travel payments, that are located in, do business in, or own real property within the jurisdiction of the District.

Category 2: All interests in real property which is located in whole or in part within, or not more than two (2) miles outside, the jurisdiction of the District.

Category 3: All investments and business positions, and sources of income, including gifts, loans and travel payments that are engaged in land development, construction or the acquisition or sale of real property within the jurisdiction of the District.

Category 4: All investments and business positions, and sources of income, including gifts, loans and travel payments, that provide services, supplies, materials, machinery, vehicles or equipment of a type purchased or leased by the District.

Category 5: All investments and business positions, and sources of income, including gifts, loans and travel payments, that provide services, supplies, materials, machinery, vehicles or equipment of a type purchased or leased by the Designated Employee's department, unit or division.

TAB E



**SAN GORGONIO MEMORIAL HOSPITAL
BANNING, CALIFORNIA**

Unaudited Financial Statements

for

TWELVE MONTHS ENDING JUNE 30, 2026

FY 2026

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by:

Daniel R. Heckathorne

Daniel R. Heckathorne

7/23/2026

Executive Director of Finance

	2.80	2.49	OP Factor		2.65	2.52			2.74		2.64	
	Current Month				Year To Date				Prior Year			
	Actual	Budget	Units Var	% Var	Actual	Budget	Units Var	% Var	Month	% Growth	YTD	% Growth
Admissions	216	232	(16)	-6.9%	2,723	2,734	(11)	-0.4%	206	4.9%	2,433	14.8%
Adjusted Admissions	606	577	28	4.9%	7,223	6,877	346	5.0%	564	7.5%	6,414	12.6%
Adjusted Patient Days	2,339	2,114	225	10.6%	27,573	26,492	1,081	4.1%	2,077	12.6%	25,072	10.0%
ALOS	3.86	3.66	(0.20)	-5.5%	3.82	3.85	0.04	0.9%	3.68	-4.8%	3.91	2.3%
Total Surgeries	75	97	(22)	-22.7%	1,062	1,153	(91)	-7.9%	103	-27.2%	1,210	-12.2%
EBIDA	(159)	2,151	(2,310)	-107.4%	(8,732)	(8,649)	(82)	-1.0%	(1,365)	88.3%	(8,892)	1.8%
Normalized EBIDA	(75)	(2,049)	1,974	96.3%								
Net Operating Margin (%)	-2.01%	17.97%	(0)	-111.2%	-8.78%	-8.34%	-0.4%	5.2%	-17.53%	-88.5%	-9.12%	-3.7%
Net Coll. Rev per Adj. Adm.	11,098	11,035	63	0.6%	10,184	10,569	(385)	-3.6%	11,103	0.0%	10,653	-4.4%
Uncollect Exp % Net Pat Rev	15.5%	16.7%	1.2%	7.2%	18.2%	18.4%	0.2%	0.9%	28.1%	-44.7%	19.0%	-4.5%

NORMALIZING ITEMS EBIDA:

ACTUAL
 <\$589K> Inventory Annual Adjustment [\$232K OR, \$108K Lab & 319K General Stores]
 \$748K Allscripts Max annual cap \$1.9M
 <\$243K> Property Tax annual adjustment
BUDGET
 \$4.2M ERTC [\$4.8M Revenue & \$606K 15% fee]

NORMALIZING ITEMS Net Income:

ACTUAL
 \$1.2M Extraordinary item - 06/24 reserve for patient refunds updated to current outstanding value
 \$1.2M Measure A Property Tax annual update
 \$217K Extraordinary item - Wellness Fund adjustment
 \$82K Extraordinary item - BX Class Action Settlement
 <\$650K> Donation
 <\$343K> Extraordinary item - LOC interest adjustment
BUDGET
 <\$2M> Extraordinary item - CHFFA Loan Forgiveness

	2.80	2.49	OP Factor		2.65	2.52			2.74		2.64	
	Current Month				Year To Date				Prior Year			
	Actual	Budget	Units Var	% Var	Actual	Budget	Units Var	% Var	Month	% Growth	YTD	% Growth
Paid FTE/AA	25.21	26.41	1.20	4.6%	25.23	27.11	1.88	6.9%	26.70	5.6%	27.78	9.2%
Paid FTE/APD	6.53	7.21	0.68	9.5%	6.61	7.04	0.43	6.1%	7.25	9.9%	7.11	7.0%
SWB/AA	8,113	9,229	1,116	12.1%	8,842	9,421	579	6.1%	8,982	9.7%	9,659	8.5%
SWB/APD	2,101	2,520	419	16.6%	2,316	2,446	129	5.3%	2,438	13.8%	2,471	6.3%
Supply Exp per Adj. Adm.	2,348	2,097	(250)	-11.9%	1,809	2,119	310	14.6%	1,620	-44.9%	2,027	10.8%
OCE/NCE Per Adj. Adm	2,881	5,687	2,806	49.3%	4,323	4,790	467	9.8%	5,632	48.8%	4,908	11.9%
Total Operating Expense Per Adj. Adm	13,342	17,013	3,671	21.6%	14,975	16,331	1,356	8.3%	16,233	17.8%	16,594	9.8%
Contract Labor	414	235	(179)	-76.3%	4,238	2,542	(1,696)	-66.7%	638	35.2%	2,806	-51.0%

San Gorgonio Memorial Hospital

Financial Report - Executive Summary – 07/23/26

For the Month of June 2026 and YTD Twelve Months Ended June 30, 2026 (Unaudited)

Unfavorable Variances Show as (Negatives)

Monthly Profit/Loss (EBIDA) Summary Negative (comparison to Budget)

INCOME STATEMENT - CURRENT MONTH		June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025	June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
NET INCOME		7,051,547	2,013,325	(5,038,222)	71.4%	4,654,179	(2,640,854)	56.7%
EBIDA		(1,364,859)	(159,025)	1,205,834	88.3%	2,151,012	(2,310,037)	107.4%

YTD Profit/Loss (EBIDA) Summary Negative (comparison to Budget)

INCOME STATEMENT - 12 MONTHS YTD		June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025	June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
NET INCOME		(193,728)	(7,393,829)	(7,200,101)	-3716.6%	(7,315,876)	(77,953)	-1.1%
EBIDA		(8,891,793)	(8,731,825)	159,968	1.8%	(8,649,336)	(82,489)	-1.0%

Items of Note:

- Inpatient Days and E/R visits were close to budget and Adjusted Patient Days were significantly over budget.
- Observation Count, Surgeries, and Deliveries were notably under budget
- June's statement included \$605,597 of Supplemental Funding revenues.
- Other Items of Note, including Year-end reconciliation adjustments are outlined in the Extraordinary Items report.

Monthly Workloads – The following table illustrates the monthly Workload Units:

KEY WORKKLOAD UNITS - CURRENT MONTH	JUNE 2025 ACTUAL	JUNE 2026 ACTUAL	VARIANCE JUNE 2026 TO JUNE 2025	PER CENTAGE VARIANCE JUNE 2026 TO JUNE 2025	JUNE 2026 BUDGET	VARIANCE JUNE 2026 ACTUAL TO BUDGET	PER CENTAGE VARIANCE JUNE 2026 ACTUAL TO BUDGET
TOTAL ACUTE PATIENT DAYS	761	836	75	9.9%	842	(6)	-0.7%
AVERAGE DAILY CENSUS	25.4	27.9	2.5	9.9%	28.1	(0.2)	-0.7%
AVERAGE ACUTE LENGTH OF STAY	4.05	3.83	(0.2)	-5.3%	3.63	0.21	5.7%
PATIENT DISCHARGES	188	218	30	16.0%	232	(14)	-6.0%
ADJUSTED PATIENT DAYS	2,077	2,339	262	12.6%	2,114	225	10.6%
OBSERVATION COUNT	366	329	(37)	-10.1%	375	(46)	-12.2%
TOTAL EMERGENCY ROOM VISITS	3,289	3,475	186	5.7%	3,523	(48)	-1.4%
AVERAGE EMERGENCY VISITS PER DAY	109.6	115.8	6.2	5.7%	117.4	(2)	-1.4%
TOTAL SURGERIES (EXCLUDING G.I.'S)	103	75	(28)	-27.2%	97	(22)	-22.7%
DELIVERIES/BIRTHS	14	10	(4)	-28.6%	29	(19)	-65.5%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY AND CLINIC)	463	682	219	47.3%	583	99	17.0%
CASE MIX INDEX	1.5331	1.5757	0.0426	2.8%	1.5868	(0.0111)	-0.7%

YTD Workloads – The following table illustrates the YTD Workload Units:

KEY WORKKLOAD UNITS - YTD	JUNE 2025 YTD ACTUAL	JUNE 2026 YTD ACTUAL	VARIANCE JUNE 2026 TO JUNE 2025	PER CENTAGE VARIANCE JUNE 2026 TO JUNE 2025	JUNE 2026 YTD BUDGET	VARIANCE JUNE 2026 YTD ACTUAL TO BUDGET	PER CENTAGE VARIANCE YTD JUNE 2026 ACTUAL TO BUDGET
TOTAL ACUTE PATIENT DAYS	9,505	10,402	897	9.4%	10,532	(130)	-1.2%
AVERAGE DAILY CENSUS	26.0	28.5	2.5	9.4%	28.9	(0.4)	-1.2%
AVERAGE ACUTE LENGTH OF STAY	3.95	3.82	(0.1)	-3.3%	3.85	(0.03)	-0.8%
PATIENT DISCHARGES	2,405	2,721	316	13.1%	2,734	(13)	-0.5%
ADJUSTED PATIENT DAYS	25,072	27,573	2,501	10.0%	26,492	1,081	4.1%
OBSERVATION COUNT	4,511	4,533	22	0.5%	4,703	(170)	-3.6%
TOTAL EMERGENCY ROOM VISITS	42,420	42,918	498	1.2%	44,225	(1,307)	-3.0%
AVERAGE EMERGENCY VISITS PER DAY	116.2	117.6	1.4	1.2%	121.2	(4)	-3.0%
TOTAL SURGERIES (EXCLUDING G.I.'S)	1,210	1,062	(148)	-12.2%	1,153	(91)	-7.9%
DELIVERIES/BIRTHS	102	143	41	40.2%	207	(64)	-30.9%
OUTPATIENT REGISTRATIONS (EXCLUDING EMERGENCY AND CLINIC)	5,896	6,861	965	16.4%	7,312	(451)	-6.2%
CASE MIX INDEX	1.5865	1.4884	(0.0981)	-6.2%	1.5868	(0.0984)	-6.2%

Monthly Patient Revenues Positive Variance

INCOME STATEMENT - CURRENT MONTH	June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025	June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
NET PATIENT REVENUE	6,258,377	6,721,837	463,460	7.4%	6,370,596	351,241	5.5%
GROSS REVENUE FROM PATIENT SERVICES	45,767,155	51,194,890	5,427,735	11.9%	48,683,316	2,511,574	5.2%
TOTAL INPATIENT REVENUE	16,725,779	18,256,907	1,531,128	9.2%	19,564,035	(1,307,128)	-6.7%
TOTAL OUTPATIENT REVENUE	29,041,376	32,937,983	3,896,607	13.4%	29,119,281	3,818,702	13.1%
DEDUCTIONS FROM REVENUE	(39,508,778)	(44,473,053)	(4,964,275)	12.6%	(42,312,720)	(2,160,333)	5.1%

YTD Patient Revenues Positive Variance

INCOME STATEMENT - 12 MONTHS YTD	June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025	June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
NET PATIENT REVENUE	68,322,964	73,562,364	5,239,400	7.7%	72,679,820	882,544	1.2%
GROSS REVENUE FROM PATIENT SERVICES	551,999,806	612,817,751	60,817,945	11.0%	603,024,832	9,792,919	1.6%
TOTAL INPATIENT REVENUE	209,400,799	231,022,454	21,621,655	10.3%	239,743,157	(8,720,703)	-3.6%
TOTAL OUTPATIENT REVENUE	342,599,007	381,795,297	39,196,290	11.4%	363,281,675	18,513,622	5.1%
DEDUCTIONS FROM REVENUE	(483,676,842)	(539,255,387)	(55,578,545)	11.5%	(530,345,012)	(8,910,375)	1.7%

Monthly Total Operating Revenues Negative Variance

INCOME STATEMENT - CURRENT MONTH	June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025	June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	7,785,581	7,921,962	136,381	1.8%	11,972,728	(4,050,766)	-33.8%
NET PATIENT REVENUE	6,258,377	6,721,837	463,460	7.4%	6,370,596	351,241	5.5%
OTHER OPERATING REVENUE	1,527,204	1,200,125	(327,079)	-21.4%	5,602,132	(4,402,007)	-78.6%

YTD Total Operating Revenues Negative Variance

INCOME STATEMENT - 12 MONTHS YTD	June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025	June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
NET OPERATING REVENUE	97,534,970	99,433,589	1,898,619	1.9%	103,652,573	(4,218,984)	-4.1%
NET PATIENT REVENUE	68,322,964	73,562,364	5,239,400	7.7%	72,679,820	882,544	1.2%
OTHER OPERATING REVENUE	29,212,006	25,871,225	(3,340,781)	-11.4%	30,972,753	(5,101,528)	-16.5%

Monthly Operating Expenses Positive Variance

INCOME STATEMENT - CURRENT MONTH	June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025	June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	9,150,440	8,080,987	1,069,453	11.7%	9,821,716	1,740,729	17.7%
TOTAL LABOR EXPENSE	5,062,817	4,913,845	148,972	2.9%	5,327,894	414,049	7.8%
WAGES	3,592,259	3,626,094	(33,835)	-0.9%	4,214,708	588,614	14.0%
EMPLOYEE BENEFITS	832,465	874,090	(41,625)	-5.0%	878,538	4,448	0.5%
CONTRACT LABOR	638,093	413,661	224,432	35.2%	234,648	(179,013)	-76.3%
PHYSICIAN FEES	1,184,186	654,647	529,539	44.7%	828,947	174,300	21.0%
PURCHASED SERVICES	1,565,688	551,731	1,013,957	64.8%	1,431,823	880,092	61.5%
SUPPLY EXPENSE	913,120	1,421,978	(508,858)	-55.7%	1,210,786	(211,192)	-17.4%
UTILITIES	53,398	102,851	(49,453)	-92.6%	125,023	22,172	17.7%
REPAIRS AND MAINTENANCE	149,766	72,856	76,910	51.4%	92,584	19,728	21.3%
INSURANCE	181,348	174,541	6,807	3.8%	147,617	(26,924)	-18.2%
OTHER EXPENSES	248,651	141,811	106,840	43.0%	575,418	433,607	75.4%
LEASE AND RENTALS	(208,534)	46,727	(255,261)	122.4%	81,624	34,897	42.8%

Monthly Expense Items of Note: We have attempted to reconcile and true-up YTD Expenses as much as possible prior to the Interim Audit which begins July 28, thus the June Financial reports reflect some of these unusual adjustments. 1) Total Labor costs, after adjustment for Tenet executive labor cost were \$328K (7.56%) under budget, while Adjusted Patient Days were 10.6% over budget; 2) Legal Fees were under budget by \$355K, as most of the heavy legal expenditures have occurred earlier in the year; 3) Physician Fees were \$174K under budget, partially due to year-end reconciliations; 4) There was a \$748K reduction to the Allscripts fees for FY 2026, which resulted from invoices that were billed in excess of the contract terms; 5) All other Purchased Services, Agreements, and Fees were collectively \$149K over budget which includes the impact of Tenet Staffing and Fee costs classed in this category; 6) Supply Costs were \$378K under budget, however this was offset by a \$589K additional expense to Supplies related to the year-end Inventory count; 7) Utilities, Repairs, Insurance, and Other Expenses were collectively \$483K under budget which included \$232K of Budgeted Election Fees which did not materialize in the FY, and overall Dues and Subscriptions were \$82K less than expected.

YTD Operating Expenses Positive Variance

INCOME STATEMENT - 12 MONTHS YTD	June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025	June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
TOTAL OPERATING EXPENSE	106,426,763	108,165,414	(1,738,651)	-1.6%	112,301,909	4,136,495	3.7%
TOTAL LABOR EXPENSE	61,947,936	63,869,094	(1,921,158)	-3.1%	64,786,223	917,129	1.4%
WAGES	48,887,610	48,947,689	(60,079)	-0.1%	51,775,049	2,827,360	5.5%
EMPLOYEE BENEFITS	10,254,448	10,683,437	(428,989)	-4.2%	10,468,899	(214,538)	-2.0%
CONTRACT LABOR	2,805,878	4,237,968	(1,432,090)	-51.0%	2,542,275	(1,695,693)	-66.7%
PHYSICIAN FEES	8,534,104	8,836,346	(302,242)	-3.5%	9,947,430	1,111,084	11.2%
PURCHASED SERVICES	14,544,658	14,435,077	109,581	0.8%	13,800,771	(634,306)	-4.6%
SUPPLY EXPENSE	13,002,867	13,069,130	(66,263)	-0.5%	14,573,338	1,504,208	10.3%
UTILITIES	1,230,887	1,203,247	27,640	2.2%	1,377,950	174,703	12.7%
REPAIRS AND MAINTENANCE	1,226,585	947,904	278,681	22.7%	1,109,710	161,806	14.6%
INSURANCE	1,735,113	2,030,864	(295,751)	-17.0%	2,017,815	(13,049)	-0.6%
OTHER EXPENSES	3,496,948	3,242,925	254,023	7.3%	3,709,118	466,193	12.6%
LEASE AND RENTALS	707,665	530,827	176,838	25.0%	979,554	448,727	45.8%

YTD Expense Items of Note Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively (adjusted for CEO & CNE costs which were transitioned to Tenet fees included in Purchased Services) under budget by \$469K (0.72%), while Adjusted Patient Days were 4.1% over budget; 2) Physician Fees were \$1.11M under budget; 3) Purchased Services, adjusted for transfers from SWB, were \$29K over budget, which included Legal Fees variance of \$179K, \$172K for Lab, \$338K for Laundry/Linen, and \$115K for Consulting Fees. On the other hand, the Allscripts fees were under budget by \$799K for the year, as the budget was established on previous years' amounts billed from Allscripts; 4) Supplies were under budget by \$1.50M (after the additional lab true-up expense of \$162K and the year-end Inventory adjustment), including lower prostheses cost variance of \$609K, lower Radioisotopes costs variance of \$977K due to the Nuclear Medicine scanner being out of service, and a \$102K favorable Pharmacy supply variance, whereas General Medical Supply expense was \$209K over budget; 5) Utilities, Repairs, Insurance and Other Expenses were collectively \$790K under budget, including avoidance of Election fees costs of \$232K this year, while Dues and Subscriptions were \$117K over budget and License and Taxes were \$115K below budget; and 6) Lease and Rental Expense was \$449K under budget, however is partially offset by Lease AM (Interest) Expense being \$432K over budget due to booking in accordance with GASB Lease stipulations.

Monthly Non-Operating Revenue, Depreciation, & Interest Expense Negative Variance

INCOME STATEMENT - CURRENT MONTH	June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025	June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
NON-OPERATING REVENUE & EXPENSE							
TOTAL NON-OPERATING REVENUE & EXPENSE	9,432,934	3,219,393	(6,213,541)	-65.9%	3,549,754	(330,361)	-9.3%
OTHER NON-OPERATING REVENUE	1,097,065	235,918	(861,147)	-78.5%	907,049	(671,131)	-74.0%
NON-OPERATING INTEREST INCOME	(122,948)	63,451	186,399	-151.6%	84,206	(20,755)	-24.6%
NON-OPERATING DONATIONS/GAIN ON SALE	1,220,013	172,467	(1,047,546)	-85.9%	822,843	(650,376)	-79.0%
NON-OPERATING TAX REVENUE	1,328,206	1,827,997	499,791	37.6%	646,414	1,181,583	182.8%
EXTRAORDINARY REVENUE	7,007,663	1,155,478	(5,852,185)	-83.5%	1,996,291	(840,813)	-42.1%
			0				
TOTAL INTEREST & DEPRECIATION	1,016,528	1,047,043	(30,515)	-3.0%	1,046,587	(456)	0.0%
DEPRECIATION	591,943	492,354	99,589	16.8%	522,975	30,621	5.9%
INTEREST	424,585	554,689	(130,104)	-30.6%	523,612	(31,077)	-5.9%

YTD Non-Operating Revenue, Depreciation, & Interest Expense Negative Variance

INCOME STATEMENT - 12 MONTHS YTD	June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025	June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
NON-OPERATING REVENUE & EXPENSE							
TOTAL NON-OPERATING REVENUE & EXPENSE	20,568,290	13,565,285	(7,003,005)	-34.0%	13,646,960	(81,675)	-0.6%
OTHER NON-OPERATING REVENUE	4,277,641	3,354,382	(923,259)	-21.6%	3,893,756	(539,374)	-13.9%
NON-OPERATING INTEREST INCOME	887,703	765,891	(121,812)	-13.7%	1,010,450	(244,559)	-24.2%
NON-OPERATING DONATIONS/GAIN ON SALE	3,389,938	2,588,491	(801,447)	-23.6%	2,883,306	(294,815)	-10.2%
NON-OPERATING TAX REVENUE	8,944,882	8,938,496	(6,386)	-0.1%	7,756,913	1,181,583	15.2%
EXTRAORDINARY REVENUE	7,345,767	1,272,407	(6,073,360)	-82.7%	1,996,291	(723,884)	-36.3%
		0					
TOTAL INTEREST & DEPRECIATION	11,870,225	12,227,289	(357,064)	-3.0%	12,313,500	86,211	0.7%
DEPRECIATION	5,423,605	5,682,866	(259,261)	-4.8%	6,030,167	347,301	5.8%
INTEREST	6,446,620	6,544,423	(97,803)	-1.5%	6,283,333	(261,090)	-4.2%

Balance Sheet/Cash Flow

Patient cash collections in June were \$6.87M compared to \$6.26M in May, \$6.24M in April, and \$5.80M in March. Gross Accounts Receivable Days for June were 57.1 compared to 58.1 in May, 54.3 in April, and 55.6 in March.

June's Operating Cash balance was \$5.84M compared to \$5.52M in May, \$5.61M in April, and \$6.46M in March. Accounts Payable for June were \$11.63M compared to \$12.99M in May, \$13.72M in April, and \$13.70M in March. June's A/P days were 97 compared to 108 in May, 115 in April, and 115 in March. The Line of Credit principal balance, now with Tenet Healthcare, was \$15.00M as of June 30.

Other key changes in the Balance Sheet included 1) Normal changes to Taxes Receivable and corresponding bank accounts, including the continuation of semi-annual property tax receipts; 2) Receipt of \$513K IGT reimbursement; 3) Year-end adjustment to reduce Inventory by \$589K; 4) A \$184K increase in Prepaid Expenses included \$297K for annual physician contract; 5) Re-Class \$2.5M Spect C/T project from CIP to Fixed Assets; and 6) Reduce \$1.2M reserve liability for credit balances/refunds based on current experience.

Positive takeaways:

- 1) Workload volumes, i.e., Patient Days and Adjusted Patient Days were strong compared to budget and compared to June, 2025.
- 2) Operating Expenses after significant and unusual variances were \$251K under budget.

Negative/Challenging takeaways:

- 1) Cash balances continue to remain tight and we continue to aggressively pursue final resolution of the 3rd Quarter ERC funds that are waiting completion of the IRS audit process.
- 2) Although the overall financial performance is improving, Current Month and YTD EBIDA's are still falling significantly short of what will be needed for financial success. The new FY 2027 Budget will include numerous items which will address these issues.

	B	N	O	AP	BC	BD	BE	BF	BG	BH	BI	BJ	BK	BL	BM	BN	BO
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL - BANNING, CA																06/30/26
2																	
3		FYE 21/22	FYE 22/23	FYE 23/24	FYE 24/25	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26	FYE 25/26
4			12	12	12												
5		MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE
6	Gross Patient Revenue																
7	Inpatient Revenue	\$ 16,603,390	\$ 14,171,780	\$ 14,394,934	\$ 17,450,067	\$ 18,818,009	\$ 17,662,082	\$ 15,582,506	\$16,631,194	\$18,194,549	\$21,401,854	\$20,845,254	\$19,088,197	\$21,120,574	\$20,862,200	\$22,559,128	\$18,256,907
8	Inpatient Psych/Rehab Revenue	0			-	-											
9	Outpatient Revenue	20,932,075	25,575,741	27,197,604	28,549,917	31,161,777	31,890,150	31,354,337	33,420,037	29,275,357	32,130,813	33,405,997	31,081,773	32,529,362	30,250,041	32,357,670	32,937,983
10	Long Term Care Revenue	0			-	-	-	-	-	-	-	-	-	-	-	-	-
11	Home Health Revenue	0	0		-	-	-	-	-	-	-	-	-	-	-	-	-
12	Total Gross Patient Revenue	37,535,465	39,747,521	41,592,538	45,999,984	49,979,786	49,552,232	46,936,843	50,051,231	47,469,906	53,532,667	54,251,251	50,169,970	53,649,936	51,112,241	54,916,798	51,194,890
13																	
14	Deductions From Revenue																
15	Discounts and Allowances	(31,267,149)	(33,545,205)	(35,678,219)	(39,128,491)	(42,822,943)	(42,231,759)	(40,139,373)	(43,304,970)	(40,891,041)	(45,663,804)	(46,316,545)	(42,989,198)	(46,023,126)	(43,733,188)	(46,750,451)	(43,239,387)
16	Bad Debt Expense	(1,045,570)	(1,047,941)	(884,929)	(1,083,498)	(1,144,928)	(1,066,874)	(1,032,730)	(1,113,578)	(1,028,511)	(1,185,865)	(1,193,549)	(1,103,317)	(1,208,235)	(1,087,245)	(1,164,782)	(1,042,132)
17	GI HMO Discounts	0	0	-	-	0	0	0	0	0	0	0	0	0	0	0	0
18	Charity Care	(136,947)	(97,443)	(54,157)	(94,415)	(112,535)	(187,753)	(340,661)	(68,039)	(53,607)	(129,297)	(256,608)	(79,577)	(99,522)	(166,858)	(91,865)	(191,534)
19	Total Deductions From Revenue	(32,449,666)	(34,690,589)	(36,617,305)	(40,306,404)	(44,080,406)	(43,486,386)	(41,512,764)	(44,486,587)	(41,973,159)	(46,978,966)	(47,766,702)	(44,172,092)	(47,330,883)	(44,987,291)	(48,007,098)	(44,473,053)
20		-86.5%	-87.3%	-88.0%	-87.6%	-88.2%	-87.8%	-88.4%	-88.9%	-88.4%	-87.8%	-88.0%	-88.0%	-88.2%	-88.0%	-87.4%	-86.9%
21	Net Patient Revenue	5,085,799	5,056,932	4,975,233	5,693,580	5,899,380	6,065,846	5,424,079	5,564,644	5,496,747	6,553,701	6,484,549	5,997,878	6,319,053	6,124,950	6,909,700	6,721,837
22																	
23	Non- Patient Revenues																
24	Supplemental Revenues	501,407	941,881	1,994,148	1,767,021	47,902	0	438,116	1,342,112	292,249	9,718,955	2,895,006	190,968	1,369,475	174,227	56,799	605,597
25	Grants & Other Op Revenues	725,066	986,421	341,356	195,412	214,525	252,974	255,151	409,534	245,355	284,870	138,082	272,131	219,102	210,087	60,606	253,117
26	Clinic Net Revenues	0	0	-	-	0	0	0	0	0	0	0	0	0	0	0	0
27	Tax Subsidies Measure D/H	229,405	213,402	242,508	231,175	256,318	256,318	256,318	201,983	242,734	242,734	242,734	242,734	242,734	242,734	242,734	134,671
28	Tax Subsidies Prop 13	146,104	189,707	218,100	240,726	278,062	278,062	278,062	225,013	264,800	264,800	264,800	264,800	264,800	264,800	264,800	206,740
29	Tax Subsidies County Suplmtl Funds	25,561	2,308	13,938	-	0	0	0	0	0	0	0	0	0	0	0	0
30	Non-Patient Revenues	1,627,542	2,333,719	2,810,051	2,434,334	796,807	787,354	1,227,647	2,178,642	1,045,138	10,511,359	3,540,622	970,633	2,096,111	891,848	624,939	1,200,125
31																	
32	Total Operating Revenue	6,713,341	7,390,651	7,785,284	8,127,914	6,696,187	6,853,200	6,651,726	7,743,286	6,541,885	17,065,060	10,025,171	6,968,511	8,415,164	7,016,798	7,534,639	7,921,962
33																	
34	Operating Expenses																
35	Salaries and Wages	3,420,974	3,634,721	3,922,586	4,073,968	4,088,991	4,144,921	3,819,046	4,003,675	3,896,646	4,178,157	5,466,160	3,770,966	4,214,862	3,930,742	3,807,429	3,626,094
36	Fringe Benefits	830,599	938,301	816,313	854,537	927,259	901,788	883,246	880,453	858,919	883,761	1,044,919	711,759	934,809	918,883	863,551	874,090
37	Contract Labor	99,977	81,255	135,922	233,823	290,309	258,183	292,198	280,539	295,040	318,818	319,880	321,559	435,593	477,842	534,346	413,661
38	Physicians Fees	330,533	299,739	425,458	711,175	732,959	763,679	821,474	798,811	746,990	746,106	766,050	763,727	906,651	580,433	574,819	654,647
39	Purchased Services	892,521	863,657	968,088	1,212,055	1,181,191	1,069,654	1,156,139	1,145,523	1,160,930	1,584,027	1,307,697	1,176,935	1,322,197	1,296,529	1,482,524	551,731
40	Supply Expense	995,446	953,253	781,620	1,065,725	969,916	1,135,386	1,082,947	1,151,526	1,178,561	1,205,576	974,888	1,076,992	1,036,516	976,378	858,466	1,421,978
41	Utilities	111,192	93,037	104,674	102,574	133,288	133,110	118,004	121,507	94,043	126,919	90,927	46,511	28,575	104,865	102,647	102,851
42	Repairs and Maintenance	77,524	76,806	101,283	102,208	89,577	83,457	89,062	91,814	101,379	69,476	95,272	71,754	58,554	78,527	46,176	72,856
43	Insurance Expense	112,745	119,548	127,300	143,335	298,168	150,004	150,004	150,004	150,004	151,422	155,432	150,004	150,004	151,273	150,004	174,541
44	All Other Operating Expenses	101,142	151,928	114,358	165,558	91,247	90,638	128,515	165,054	140,701	224,635	333,554	149,188	94,629	(21,600)	171,088	95,595
45	IGT Expense	0	91,499	120,769	127,110	0	0	0	30,693	0	1,140,046	362,726	0	0	0	0	46,216
46	Leases and Rentals	37,952	99,514	90,298	69,039	109,701	75,060	77,111	(59,627)	88,586	20,776	11,673	48,359	40,062	39,968	32,431	46,727
47	1206 (b) CLINIC	0	0	-	-	0	0	0	0	0	0	0	0	0	0	0	0
48	Total Operating Expenses	7,010,605	7,403,258	7,708,667	8,861,107	8,912,606	8,795,880	8,617,746	8,759,972	8,713,217	10,653,729	10,923,750	8,277,754	9,223,721	8,532,571	8,673,481	8,080,987
49																	
50	EBIDA	(297,264)	(12,606)	76,617	(733,193)	(2,216,419)	(1,942,680)	(1,966,020)	(1,016,686)	(2,171,332)	6,411,331	(898,579)	(1,309,243)	(808,557)	(1,515,773)	(1,138,842)	(159,025)
51																	
52	Interest, Depreciation, and Amortization																
53	Depreciation Expense	472,317	495,039	547,393	451,967	458,308	457,590	484,719	463,594	463,446	457,630	455,945	455,801	463,518	549,701	480,260	492,354
54	Interest Expense	391,606	484,663	438,303	527,058	507,482	507,784	517,479	655,434	531,194	542,437	527,426	523,211	539,309	534,174	603,804	554,689
55	Total Interest, Depr, & Amort.	863,923	979,702	985,697	979,025	965,790	965,374	1,002,198	1,119,028	994,640	1,000,067	983,371	979,012	1,002,827	1,083,875	1,084,064	1,047,043
56																	
57	Non-Operating Revenue:																
58	Contributions & Other	25,068	132,587	483,520	356,470	177,566	185,015	93,238	135,222	125,825	716,576	205,789	64,337	920,944	145,305	348,647	235,918
59	Tax Subsidies for GO Bonds - M-A	616,059	660,979	1,074,156	745,407	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	646,409	1,827,997
60	Total Non Operating Revenue/(Expense)	641,127	793,566	1,557,676	1,101,877	823,975	831,424	739,647	781,631	772,234	1,362,985	852,198	710,746	1,567,353	791,714	995,056	2,063,915
61																	
62	Total Net Surplus/(Loss)	(520,060)	(198,742)	648,598	(610,340)	(2,358,234)	(2,076,630)	(2,228,571)	(1,354,083)	(2,393,738)	6,774,249	(1,029,752)	(1,577,509)	(244,031)	(1,807,934)	(1,227,850)	857,847
63	Change in Interest in Foundation	0	0	-	-	0	0	0	0	0	0	0	0	0	0	0	0
64	Extra-Ordinary Income (Loss)	(284,792)	0	(231,988)	612,147	0	0	0	0	116,929	0	0	0	0	0	0	1,155,478
65	Increase/(Decrease in Unrestricted Net Assets	\$ (804,852)	\$ (198,742)	\$ 416,610	\$ 1,807	\$ (2,358,234)	\$ (2,076,630)	\$ (2,228,571)	\$ (1,354,083)	\$ (2,276,809)	\$ 6,774,249	\$ (1,029,752)	\$ (1,577,509)	\$ (244,031)	\$ (1,807,934)	\$ (1,227,850)	\$ 2,013,325
66																	
67	Total Profit Margin	-12.0%	-2.7%	5.4%	0.0%	-35.2%	-30.3%	-33.5%	-17.5%	-34.8%	39.7%	-10.3%	-22.6%	-2.9%	-25.8%	-16.3%	25.4%
68	EBIDA %	-4.4%	-0.2%	1.0%	-9.0%	-33.1%	-28.3%	-29.6%	-13.1%	-33.2%	37.6%	-9.0%	-18.8%	-9.6%	-21.6%	-15.1%	-2.0%
69																	
70								Page 7									

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL									NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES							
2	INCOME STATEMENT - CURRENT MONTH									June 2025 ACTUAL	June 2026 ACTUAL	VARIANCE June 2026 TO June 2025	PERCENTAGE VARIANCE June 2026 TO June 2025		June 2026 BUDGET	VARIANCE June 2026 ACTUAL TO BUDGET	PERCENTAGE VARIANCE June 2026 ACTUAL TO BUDGET
3	NET INCOME									7,051,547	2,013,325	(5,038,222)	71.4%		4,654,179	(2,640,854)	56.7%
4	EBIDA									(1,364,859)	(159,025)	1,205,834	88.3%		2,151,012	(2,310,037)	107.4%
5																	
6	NET OPERATING REVENUE									7,785,581	7,921,962	136,381	1.8%		11,972,728	(4,050,766)	-33.8%
7	NET PATIENT REVENUE									6,258,377	6,721,837	463,460	7.4%		6,370,596	351,241	5.5%
8	GROSS REVENUE FROM PATIENT SERVICES									45,767,155	51,194,890	5,427,735	11.9%		48,683,316	2,511,574	5.2%
9	TOTAL INPATIENT REVENUE									16,725,779	18,256,907	1,531,128	9.2%		19,564,035	(1,307,128)	-6.7%
10	TOTAL OUTPATIENT REVENUE									29,041,376	32,937,983	3,896,607	13.4%		29,119,281	3,818,702	13.1%
11	DEDUCTIONS FROM REVENUE									(39,508,778)	(44,473,053)	(4,964,275)	12.6%		(42,312,720)	(2,160,333)	5.1%
12	OTHER OPERATING REVENUE									1,527,204	1,200,125	(327,079)	-21.4%		5,602,132	(4,402,007)	-78.6%
13	OTHER REVENUE - RATE RANGE									0	0	0	0.0%		0	0	0.0%
14	OTHER REVENUE - OTHER SUPPLEMENTALS									790,255	467,291	(322,964)	-40.9%		3,065,323	(2,598,032)	-84.8%
15	OTHER REVENUE - DSH									5,474	0	(5,474)	-100.0%		1,563,919	(1,563,919)	-100.0%
16	OTHER REVENUE - P4P									152,995	138,306	(14,689)	-9.6%		134,195	4,111	3.1%
17	OTHER REVENUE - OTHER									347,458	253,117	(94,341)	-27.2%		254,338	(1,221)	-0.5%
18	OPERATING TAX REVENUES									231,022	341,411	110,389	47.8%		584,357	(242,946)	-41.6%
19																	
20	TOTAL OPERATING EXPENSE									9,150,440	8,080,987	1,069,453	11.7%		9,821,716	1,740,729	17.7%
21	TOTAL LABOR EXPENSE									5,062,817	4,913,845	148,972	2.9%		5,327,894	414,049	7.8%
22	WAGES									3,592,259	3,626,094	(33,835)	-0.9%		4,214,708	588,614	14.0%
23	EMPLOYEE BENEFITS									832,465	874,090	(41,625)	-5.0%		878,538	4,448	0.5%
24	CONTRACT LABOR									638,093	413,661	224,432	35.2%		234,648	(179,013)	-76.3%
25	PHYSICIAN FEES									1,184,186	654,647	529,539	44.7%		828,947	174,300	21.0%
26	PURCHASED SERVICES									1,565,688	551,731	1,013,957	64.8%		1,431,823	880,092	61.5%
27	SUPPLY EXPENSE									913,120	1,421,978	(508,858)	-55.7%		1,210,786	(211,192)	-17.4%
28	UTILITIES									53,398	102,851	(49,453)	-92.6%		125,023	22,172	17.7%
29	REPAIRS AND MAINTENANCE									149,766	72,856	76,910	51.4%		92,584	19,728	21.3%
30	INSURANCE									181,348	174,541	6,807	3.8%		147,617	(26,924)	-18.2%
31	OTHER EXPENSES									248,651	141,811	106,840	43.0%		575,418	433,607	75.4%
32	LEASE AND RENTALS									(208,534)	46,727	(255,261)	122.4%		81,624	34,897	42.8%
33																	
34	NON-OPERATING REVENUE & EXPENSE																
35	TOTAL NON-OPERATING REVENUE & EXPENSE									9,432,934	3,219,393	(6,213,541)	-65.9%		3,549,754	(330,361)	-9.3%
36	OTHER NON-OPERATING REVENUE									1,097,065	235,918	(861,147)	-78.5%		907,049	(671,131)	-74.0%
37	NON-OPERATING INTEREST INCOME									(122,948)	63,451	186,399	-151.6%		84,206	(20,755)	-24.6%
38	NON-OPERATING DONATIONS/GAIN ON SALE									1,220,013	172,467	(1,047,546)	-85.9%		822,843	(650,376)	-79.0%
39	NON-OPERATING TAX REVENUE									1,328,206	1,827,997	499,791	37.6%		646,414	1,181,583	182.8%
40	EXTRAORDINARY REVENUE									7,007,663	1,155,478	(5,852,185)	-83.5%		1,996,291	(840,813)	-42.1%
41												0					
42	TOTAL INTEREST & DEPRECIATION									1,016,528	1,047,043	(30,515)	-3.0%		1,046,587	(456)	0.0%
43	DEPRECIATION									591,943	492,354	99,589	16.8%		522,975	30,621	5.9%
44	INTEREST									424,585	554,689	(130,104)	-30.6%		523,612	(31,077)	-5.9%
45																	
46																	

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL									NOTE: UNFAVORABLE VARIANCES SHOW AS NEGATIVES							
2	INCOME STATEMENT - 12 MONTHS YTD									June 2025 YTD ACTUAL	June 2026 YTD ACTUAL	YTD VARIANCE June 2026 TO June 2025	PERCENTAGE YTD VARIANCE June 2026 TO June 2025		June 2026 YTD BUDGET	VARIANCE June 2026 YTD ACTUAL TO BUDGET	PERCENTAGE VARIANCE YTD June 2026 ACTUAL TO BUDGET
3	NET INCOME									(193,728)	(7,393,829)	(7,200,101)	-3716.6%		(7,315,876)	(77,953)	-1.1%
4	EBIDA									(8,891,793)	(8,731,825)	159,968	1.8%		(8,649,336)	(82,489)	-1.0%
5																	
6	NET OPERATING REVENUE									97,534,970	99,433,589	1,898,619	1.9%		103,652,573	(4,218,984)	-4.1%
7	NET PATIENT REVENUE									68,322,964	73,562,364	5,239,400	7.7%		72,679,820	882,544	1.2%
8			GROSS REVENUE FROM PATIENT SERVICES							551,999,806	612,817,751	60,817,945	11.0%		603,024,832	9,792,919	1.6%
9			TOTAL INPATIENT REVENUE							209,400,799	231,022,454	21,621,655	10.3%		239,743,157	(8,720,703)	-3.6%
10			TOTAL OUTPATIENT REVENUE							342,599,007	381,795,297	39,196,290	11.4%		363,281,675	18,513,622	5.1%
11			DEDUCTIONS FROM REVENUE							(483,676,842)	(539,255,387)	(55,578,545)	11.5%		(530,345,012)	(8,910,375)	1.7%
12	OTHER OPERATING REVENUE									29,212,006	25,871,225	(3,340,781)	-11.4%		30,972,753	(5,101,528)	-16.5%
13			OTHER REVENUE - RATE RANGE							13,986,036	12,565,829	(1,420,207)	-10.2%		12,397,831	167,998	1.4%
14			OTHER REVENUE - OTHER SUPPLEMENTALS							5,644,791	3,278,400	(2,366,391)	-41.9%		5,873,708	(2,595,308)	-44.2%
15			OTHER REVENUE - DSH							130,367	201,366	70,999	54.5%		1,682,445	(1,481,079)	-88.0%
16			OTHER REVENUE - P4P							1,443,055	1,085,811	(357,244)	-24.8%		1,081,700	4,111	0.4%
17			OTHER REVENUE - OTHER							2,344,940	2,815,534	470,594	20.1%		2,924,719	(109,185)	-3.7%
18			OPERATNG TAX REVENUES							5,662,817	5,924,285	261,468	4.6%		7,012,350	(1,088,065)	-15.5%
19																	
20	TOTAL OPERATING EXPENSE									106,426,763	108,165,414	(1,738,651)	-1.6%		112,301,909	4,136,495	3.7%
21			TOTAL LABOR EXPENSE							61,947,936	63,869,094	(1,921,158)	-3.1%		64,786,223	917,129	1.4%
22			WAGES							48,887,610	48,947,689	(60,079)	-0.1%		51,775,049	2,827,360	5.5%
23			EMPLOYEE BENEFITS							10,254,448	10,683,437	(428,989)	-4.2%		10,468,899	(214,538)	-2.0%
24			CONTRACT LABOR							2,805,878	4,237,968	(1,432,090)	-51.0%		2,542,275	(1,695,693)	-66.7%
25			PHYSICIAN FEES							8,534,104	8,836,346	(302,242)	-3.5%		9,947,430	1,111,084	11.2%
26			PURCHASED SERVICES							14,544,658	14,435,077	109,581	0.8%		13,800,771	(634,306)	-4.6%
27			SUPPLY EXPENSE							13,002,867	13,069,130	(66,263)	-0.5%		14,573,338	1,504,208	10.3%
28			UTILITIES							1,230,887	1,203,247	27,640	2.2%		1,377,950	174,703	12.7%
29			REPAIRS AND MAINTENANCE							1,226,585	947,904	278,681	22.7%		1,109,710	161,806	14.6%
30			INSURANCE							1,735,113	2,030,864	(295,751)	-17.0%		2,017,815	(13,049)	-0.6%
31			OTHER EXPENSES							3,496,948	3,242,925	254,023	7.3%		3,709,118	466,193	12.6%
32			LEASE AND RENTALS							707,665	530,827	176,838	25.0%		979,554	448,727	45.8%
33																	
34	NON-OPERATING REVENUE & EXPENSE																
35	TOTAL NON-OPERATING REVENUE & EXPENSE									20,568,290	13,565,285	(7,003,005)	-34.0%		13,646,960	(81,675)	-0.6%
36					OTHER NON-OPERATING REVENUE					4,277,641	3,354,382	(923,259)	-21.6%		3,893,756	(539,374)	-13.9%
37					NON-OPERATING INTEREST INCOME					887,703	765,891	(121,812)	-13.7%		1,010,450	(244,559)	-24.2%
38					NON-OPERATING DONATIONS/GAIN ON SALE					3,389,938	2,588,491	(801,447)	-23.6%		2,883,306	(294,815)	-10.2%
39					NON-OPERATING TAX REVENUE					8,944,882	8,938,496	(6,386)	-0.1%		7,756,913	1,181,583	15.2%
40					EXTRAORDINARY REVENUE					7,345,767	1,272,407	(6,073,360)	-82.7%		1,996,291	(723,884)	-36.3%
41												0					
42	TOTAL INTEREST & DEPRECIATION									11,870,225	12,227,289	(357,064)	-3.0%		12,313,500	86,211	0.7%
43					DEPRECIATION					5,423,605	5,682,866	(259,261)	-4.8%		6,030,167	347,301	5.8%
44					INTEREST					6,446,620	6,544,423	(97,803)	-1.5%		6,283,333	(261,090)	-4.2%
45																	
46												Page 9					

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL (2026 Amounts are Unaudited)												
2	BALANCE SHEET								PY Ending Balance Jun 25 ACT	Apr 26 Act	May 26 Act	Jun 26 Act	VARIANCE to Prior Month
3													
4	**	TOTAL ASSETS							115,681,801	106,112,089	105,999,572	106,741,457	741,885
5		CURRENT ASSETS							19,760,860	15,483,155	15,299,929	12,812,492	(2,487,437)
6							CASH & EQUIVALENTS		6,224,163	5,607,684	5,517,222	5,903,129	385,907
7							NET PATIENT ACCOUNTS RECEIVABLE		8,474,173	10,572,794	10,732,402	10,573,335	(159,067)
8							HOSPITAL ACCOUNTS RECEIVABLE		84,805,393	97,316,647	102,566,935	101,090,171	(1,476,764)
9							LESS: DEDUCTIONS AND BAD DEBT ALLOWANCES		(76,331,220)	(86,743,853)	(91,834,533)	(90,516,836)	1,317,697
10							OTHER CURRENT ASSETS		5,062,524	(697,323)	(949,695)	(3,663,972)	(2,714,277)
11							TAXES RECEIVABLE		1,678,328	2,320,354	1,941,638	471,664	(1,469,974)
12							MISC RECEIVABLE		1,088,553	(4,596,443)	(4,338,022)	(5,161,996)	(823,974)
13							DUE FROM 3RD PARTIES		(1,144,609)	(1,193,086)	(1,193,127)	(1,193,168)	(41)
14							INVENTORIES		2,531,615	2,556,270	2,491,479	1,887,012	(604,467)
15							PREPAID EXPENSES		908,637	215,582	148,337	332,516	184,179
16													
17							ASSETS WHICH USE IS LIMITED		19,870,955	17,000,563	17,513,725	21,213,078	3,699,353
18							NET PROPERTY, PLANT, AND EQUIPMENT		74,707,982	72,316,584	71,877,489	71,410,815	(466,674)
19							PROPERTY, PLANT, AND EQUIPMENT		172,921,806	175,897,582	175,948,361	176,041,676	93,315
20							LAND & LAND IMPROVEMENTS		4,714,814	8,091,366	8,091,366	8,091,366	0
21							BUILDINGS & BUILDING IMPROVEMENTS		137,475,441	116,880,119	116,880,119	119,440,724	2,560,605
22							FIXED EQUIPMENT		28,405,499	46,961,713	46,996,319	47,070,290	73,971
23							CONSTRUCTION IN PROGRESS		2,326,052	3,964,384	3,980,557	1,439,296	(2,541,261)
24							LESS: ACCUMULATED DEPRECIATION		(98,213,824)	(103,580,998)	(104,070,872)	(104,630,861)	(559,989)
25							OTHER ASSETS		1,342,004	1,311,787	1,308,429	1,305,072	(3,357)
26													
27							TOTAL LIABILITIES & FUND BALANCE		115,681,818	106,112,114	105,999,605	106,741,504	741,899
28							TOTAL LIABILITIES		149,326,886	145,578,252	146,693,593	145,422,167	(1,271,426)
29							CURRENT LIABILITIES		36,774,313	38,331,628	39,570,432	38,353,773	(1,216,659)
30							ACCOUNTS PAYABLE		12,115,104	13,721,420	12,993,454	11,631,707	(1,361,747)
31							PAYROLL PAYABLES		5,232,143	5,949,971	4,619,486	4,742,514	123,028
32							SALARIES & WAGES PAYABLE		1,518,269	2,462,906	1,258,421	1,713,662	455,241
33							PAYROLL TAXES & DEDUCTIONS PAYABLE		538,148	159,014	185,385	0	(185,385)
34							ACCRUED PTO & SICK DAYS PAYABLE		3,175,726	3,328,051	3,175,680	3,028,852	(146,828)
35							LINE OF CREDIT		12,082,667	12,234,669	15,154,536	15,025,311	(129,225)
36							OTHER CURRENT LIABILITIES		7,344,399	6,425,568	6,802,956	6,954,241	151,285
37							ACCRUED INTEREST PAYABLE		2,294,229	1,049,569	1,441,261	1,832,952	391,691
38							OTHER CURRENT LIABILITIES		974,132	922,441	908,137	667,731	(240,406)
39							DEBT - CURRENT		4,076,038	4,453,558	4,453,558	4,453,558	0
40													
41							LONG TERM LIABILITIES		112,552,573	107,246,624	107,123,161	107,068,394	(54,767)
42													
43							NET ASSETS		(33,645,068)	(39,466,138)	(40,693,988)	(38,680,663)	2,013,325
44							NET ASSETS - UNRESTRICTED		(33,645,068)	(39,466,138)	(40,693,988)	(38,680,663)	2,013,325
45							NET ASSETS - BEGINNING OF PERIOD		(31,286,834)	(31,286,834)	(31,286,834)	(31,286,834)	0
46							CURRENT YEAR NET GAIN/(LOSS)		(2,358,234)	(8,179,304)	(9,407,154)	(7,393,829)	2,013,325
47													
48	**	Slight variances due to "rounding"											
49									Page 10				

	B	C	D	E	F	G	H
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL						
2						(UNAUDITED)	(UNAUDITED)
3	Note: These amounts do not include General Obligation Bonds Taxes & Payments					Current Month	Y-T-D
4						6/30/2026	6/30/2026
5	BEGINNING CASH BALANCES						
6		Cash: Beginning Balances- Hospital				\$ 4,378,095	\$ 5,294,242
7		Cash: Beginning Balances- District				1,139,127	1,900,024
8		Cash: Beginning Balances Totals				\$ 5,517,222	\$ 7,194,266
9							
10	Receipts						
11			Patient Collections			\$ 6,868,173	\$ 71,727,119
12			Tax Subsidies/Measure D/Prop 13			341,411	\$ 5,924,285
13			Misc Tax Subsidies				\$ -
14			Donations/Grants/Loans			172,467	\$ 2,718,491
15			Supplemental Funding (Rate Range, Etc.)			605,597	\$ 16,693,290
16			Draws/(Paydown) of LOC Balances				\$ -
17			Other Revenues/Receipts/Transfers			253,117	\$ 15,742,291
18	TOTAL RECEIPTS					\$ 8,240,765	\$ 112,805,476
19							
20	Disbursements						
21			Wages, Benefits, & Contract Labor			\$ 4,913,845	\$ 62,640,651
22			Other Operating Costs			3,167,142	\$ 44,296,320
23			Capital Spending			93,315	\$ 3,304,376
24			Debt Service Payments (Excl.G/O Bonds)			90,670	\$ 967,420
25			Other - Changes in A/P, IGT's, Other Rcvbls, Etc.			(410,114)	\$ 2,887,846
26	TOTAL DISBURSEMENTS					\$ 7,854,858	\$ 114,096,613
27							
28	TOTAL CHANGE in CASH					\$ 385,907	\$ (1,291,137)
29							
30	ENDING CASH BALANCES						
31		Ending Balances- Hospital				\$ 5,880,784	\$ 5,880,784
32		Ending Balances- District				22,345	22,345
33		Ending Balances- Totals				\$ 5,903,129	\$ 5,903,129
34							
35							
36							
37	LOC Current Balances					\$ 15,000,000	\$ 15,000,000
38	7/23/2026						
39							
40					Page 11		

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT - STATEMENT OF REVENUES AND EXPENSES JUNE 30, 2026 Unaudited														
2	DISTRICT							June 26 Bud	June 26 Act	Variance			Jul - June 26 Bud YTD	Jul - June 26 Act YTD	Variance
3															
4	NET INCOME							1,035,571	1,428,722	393,151			6,437,417	7,608,969	1,171,552
5	EBIDA							486,094	263,883	(222,211)			5,934,515	4,224,088	(1,710,427)
6															
7	TOTAL OPERATING REVENUE							535,725	366,714	(169,011)			7,025,545	6,149,100	(876,445)
8							OTHER REVENUE - OTHER	1,095	25,303	24,208			13,195	224,815	211,620
9							OPERATNG TAX REVENUES	534,630	341,411	(193,219)			7,012,350	5,924,285	(1,088,065)
10							703232 - OPERATING REVENUE TAX REVENUE MH.	256,564	134,671	(121,893)			3,078,812	2,804,746	(274,066)
11							703533 - OTHER REVENUE PROP 12	278,066	206,740	(71,326)			3,933,538	3,119,539	(813,999)
12															
13	TOTAL OPERATING EXPENSE							49,631	102,831	(53,200)			1,091,030	1,925,012	(833,982)
14							TOTAL LABOR EXPENSE	0	0	0			0	0	0
15							PROFESSIONAL FEES	46,691	99,766	(53,075)			760,347	1,867,687	(1,107,340)
16							601922 - CONSULTING FEES	1,187	0	1,187			14,288	36,747	(22,459)
17							601923 - LEGAL FEES	20,974	(3,046)	24,020			251,743	605,139	(353,396)
18							601926 - OTHER CONTRACT SERVICES	386	31,962	(31,576)			4,577	31,962	(27,385)
19							601962 - GROUND PURCHASED SERVICES	3,392	2,882	510			40,715	41,315	(600)
20							601966 - OTHER PURCHASED SERVICES	91	284	(193)			1,070	3,021	(1,951)
21							601967 - SERVICE AGREEMENTS	0	49,937	(49,937)			0	299,622	(299,622)
22							601969 - PURCHASED SERVICES	20,661	17,747	2,914			447,954	849,881	(401,927)
23															
24							SUPPLY EXPENSE	0	0	0			0	416	(416)
25							OTHER EXPENSES	2,940	3,065	(125)			330,683	56,909	273,774
26							602177 - ELECTRICITY	153	266	(113)			1,836	4,628	(2,792)
27							602179 - WATER	5,458	2,299	3,159			57,612	32,871	24,741
28							602470 - FREIGHT SALES TAX	341	0	341			15,801	0	15,801
29							602472 - ELECTION FEES	0	0	0			231,926	0	231,926
30							602490 - OTHER EXPENSES	(3,012)	500	(3,512)			23,508	19,410	4,098
31															
32	NON-OPERATING REVENUE & EXPENSE							1,467,704	2,052,243	584,539			11,276,005	13,808,347	2,532,342
33							OTHER NON-OPERATING REVENUE	821,290	224,246	(597,044)			3,519,092	3,219,851	(299,241)
34							703098 - NON-OPERATING INTEREST INCOME	52,984	51,779	(1,205)			635,786	631,360	(4,426)
35							903031 - NON-OPERATING DONATIONS/GAIN ON SALE	768,306	172,467	(595,839)			2,883,306	2,588,491	(294,815)
36															
37							NON-OPERATING TAX REVENUE	646,414	1,827,997	1,181,583			7,756,913	8,938,496	1,181,583
38							EXTRAORDINARY REVENUE	0	0	0			0	1,650,000	1,650,000
39															
40	TOTAL INTEREST & DEPRECIATION							918,227	887,404	30,823			10,773,103	10,423,466	349,637
41							DEPRECIATION	522,975	492,354	30,621			6,030,167	5,682,866	347,301
42							INTEREST & AMORTIZATION	395,252	395,050	202			4,742,936	4,740,600	2,336
43															

SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT																
DISTRICT - (UNAUDITED)										Mar 26 Act	Apr 26 Act	May 26 Act	Jun 26 Act		Var May 26 Act	
		TOTAL ASSETS								108,002,792	108,180,452	110,909,266	92,697,702		(18,211,564)	
		CURRENT ASSETS								10,599,484	11,269,892	12,012,510	514,009		(11,498,501)	
				CASH & EQUIVALENTS						15,525	17,793	1,139,127	22,345		(1,116,782)	
				OTHER CURRENT ASSETS						10,583,959	11,252,099	10,873,383	491,664		(10,381,719)	
					TAXES RECEIVABLE						2,165,721	2,320,354	1,941,638	471,664		(1,469,974)
					MISC RECEIVABLE						8,398,238	8,911,745	8,911,745	0		(8,911,745)
					PREPAID EXPENSES						20,000	20,000	20,000	20,000		0
		ASSETS WHICH USE IS LIMITED								18,152,586	16,971,569	17,482,024	21,171,969		3,689,945	
		NET PROPERTY, PLANT, AND EQUIPMENT								71,818,296	71,295,865	70,976,969	70,567,667		(409,302)	
		PROPERTY, PLANT, AND EQUIPMENT								173,734,363	173,761,632	173,922,997	174,006,049		83,052	
				LAND & LAND IMPROVEMENTS						8,091,366	8,091,366	8,091,366	8,091,366		0	
				BUILDINGS & BUILDING IMPROVEMENTS						116,880,119	116,880,119	116,880,119	119,440,724		2,560,605	
				FIXED EQUIPMENT						44,041,756	44,825,763	44,970,955	45,034,663		63,708	
				CONSTRUCTION IN PROGRESS						4,721,122	3,964,384	3,980,557	1,439,296		(2,541,261)	
				LESS: ACCUMULATED DEPRECIATION						(101,916,067)	(102,465,767)	(102,946,028)	(103,438,382)		(492,354)	
				LESS: ACCUMULATED DEPRECIATION						(101,916,067)	(102,465,767)	(102,946,028)	(103,438,382)		(492,354)	
		OTHER ASSETS								7,432,426	8,643,126	10,437,763	444,057		(9,993,706)	
				INVESTMENT IN AFFILIATE						6,978,297	8,192,354	9,990,349	0		(9,990,349)	
				BONDS						454,129	450,772	447,414	444,057		(3,357)	
		TOTAL LIABILITIES & FUND BALANCE								108,002,777	108,180,430	110,909,246	92,697,681		18,211,565	
		TOTAL LIABILITIES								126,034,019	125,946,967	128,385,908	128,829,675		(443,767)	
		CURRENT LIABILITES								18,897,743	19,018,099	21,482,250	21,951,228		(468,978)	
				ACCOUNTS PAYABLE						1,263,294	1,353,777	587,431	664,718		(77,287)	
				LINE OF CREDIT						12,161,195	12,161,195	15,000,000	15,000,000		0	
		OTHER CURRENT LIABILITIES								5,473,254	5,503,127	5,894,819	6,286,510		(391,691)	
				ACCRUED INTEREST PAYABLE						1,031,160	1,049,569	1,441,261	1,832,952		(391,691)	
				DEBT - CURRENT						4,442,094	4,453,558	4,453,558	4,453,558		0	
		LONG TERM LIABILITIES								107,136,276	106,928,868	106,903,658	106,878,447		25,211	
		NET ASSETS - UNRESTRICTED								(18,031,242)	(17,766,537)	(17,476,662)	(36,131,994)		18,655,332	
				NET ASSETS - BEGINNING OF PERIOD						(23,656,909)	(23,656,909)	(23,656,909)	(43,740,963)		20,084,054	
				CURRENT YEAR NET GAIN/(LOSS)						5,625,667	5,890,372	6,180,247	7,608,969		1,428,722	
										Page 13						

STATISTICS

Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.

PRODUCTIVITY

Worked FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

INCOME STATEMENT

Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue	Identifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

BALANCE SHEET (Period End)

Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirements to cover operating expenses.
Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.

TAB F

**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
QUARTERLY INVESTMENT REPORT
06-30-26 REPORT**

Has the authority to invest funds been delegated to the District's CFO within the past 12 months?	Yes
What is the quarterly period covered by this report (June 30th, September 30th, December 31st or March 31st)?	6/30/2026
What is the date of preparation of this quarterly report?	7/20/2026
Has the preparation of this report been within 30 days following the end of the quarter being reported?	Yes
What is the date of presentation of this quarterly report to the District's Board of Directors?	7/28/2026
Are any of the District's funds under the management of contracting parties?	No
If yes, list the contracting parties.	Not applicable
Is the District's investment portfolio in compliance with the District's Investment Policy?	Yes
If not, indicate why.	Not applicable
If District manages an investment pool, is it able to meet its obligations for the 6 months following quarter's end?	Not applicable
If not, indicate why sufficient money shall, or may, not be available.	Not applicable

Management Summary (Required pursuant to Investment Code Section 12)):

District reserves are maintained in collateralized deposit accounts with FDIC insured banks with the exception of the following accounts:

- 1 Ad Valorem Tax Deposit Account with U.S. Bank (pursuant to Deposit and Transfer Agreement dated September 1, 2022)*
 - 2 District Reserve Account for GO Bonds with HCN Bank (ad valorem taxes in excess of GOB debt service requirements)**
 - 3 District Reserve Account for GO Bonds with First Foundation Bank (ad valorem taxes in excess of GOB debt service requirements)**
 - 4 Excess Cash Custody Account with U.S. Bank (excess unrestricted cash pursuant to issuance of the 2022 Revenue Bonds)***
 - 5 GO Bond General and Bond Proceeds Accounts with LAIF (funds held over from prior years and prior GO Bonds)****
- * Held by U.S. Bank in First American Funds Shares - D Treasury Obligations
** Held by HCN Bank and First Foundation Bank (held pursuant to Local Agency Security Program and collateralized)
*** Held in the Local Agency Investment Fund, a pooled money investment account managed by the State Treasurer's Office ("LAIF")
**** Held in Demand Deposit State and Local Government Series (SLGS) US Treasury obligations

As such, the attached worksheets provide the beginning and ending quarterly balances of each of the above-indicated accounts, including collateralized accounts. The attached worksheets also provide information concerning the activity in each of these accounts that have occurred within each quarterly period being reported on. These investment accounts are invested directly in US Treasury securities or are invested in money market accounts that invest primarily or only in US Treasury securities.

Required Information (Analysis of current investment portfolio & individual transactions, if applicable):

Beginning quarterly balance of Investment Accounts (**see attached worksheets**)

 Add: Purchases and transfers of securities and Investment Income

 Deduct: Administrative fees, sales and transfers of securities, and maturities of securities

Ending quarterly balance of Investment Accounts

Ending cash & cash equivalents held in District accounts (**see attached worksheets**)

Description of the investment portfolio (**see attached worksheets**):

Listing of investments, including the following information: (Required pursuant to Section 53646(b)(1) of the Code)

 Type of investment, issuer, maturity date, par amount and dollar amount invested.

 Funds, investments or programs under management of contracted parties

 Investments and moneys held by the District

With respect to securities held by the District and under management of any outside party, provide the following information:

 Current market value as of the date of the report #

 Source of current market valuation #

The above information is not required if investments are with LAIF, FDIC insured accounts or County investment pools. Provide recent statements.

HCN BANK
Premier Money Market Public Account

	Acct. No. 6212
Balance as of 03/31/26	<u>\$ 2,891,911.04</u>
Interest 04/30/26	7,368.43
Interest 05/31/26	7,140.97
Interest 06/30/26	7,899.09
Balance and Market Value as of 06/30/26	<u><u>\$ 2,914,319.53</u></u>

Investments are held in the Bank's Premier Money Market Public Account.
This account is collateralized pursuant to the Local Agency Security Program
administered by the State of California. Market value is based on statements received.

FIRST FOUNDATION BANK
Money Market Public Account

	Acct. No. 3598
Balance as of 03/31/26	<u>\$ 4,085,377.47</u>
Interest 04/30/26	7,730.10
Interest 05/31/26	8,003.14
Interest 06/30/26	7,759.87
Balance and Market Value as of 06/30/26	<u><u>\$ 4,108,870.58</u></u>

This account is collateralized pursuant to the Local Agency Security Program
administered by the State of California. Market value is based on statements received.

LOCAL AGENCY INVESTMENT FUND ("LAIF") - General Acct (Quarterly))

Balance as of 03/31/26	\$ 5,574.34
Interest 04/30/26	54.63
Interest 05/31/26	-
Interest 06/30/26	-
Balance and Market Value as of 06/30/26	<u><u>\$ 5,628.97</u></u>

LOCAL AGENCY INVESTMENT FUND ("LAIF") - GO Bond Account (Quarterly)

Balance as of 03/31/26	\$ 101,646.28
Interest 04/30/26	996.09
Interest 05/31/26	-
Interest 06/30/26	-
Balance and Market Value as of 06/30/26	<u><u>\$ 102,642.37</u></u>

LAIF currently has over 2,300 participants (primarily special districts & cities) and \$24 billion in assets.
LAIF currently maintains approximately 80% of its portfolio in Treasury and Agency obligations
with ther remaining portfolio in CDs, bank notes, commercial paper and time deposits.
Market value is based on statements received.

US BANK SGMHcD DEPOSIT AND TRANSFER AGREEMENT (dated 9/1/22)
2021 and 2022 Revenue Bonds Lock Box

	TRF Acct. 5002	VATRA Acct. 5000	NVATRA Acct 5001
Balance as of 03/31/26	\$ 190,939.85	\$ 8,073,372.80	\$ 1,769,043.44
April Cash Receipts from Riverside Co.	998,601.57	-	-
April Transfers	(1,009,569.53)	759,525.36	250,044.17
April Disbursements	-	-	(1,770,773.80)
April Interest/Dividends	480.89	21,460.32	4,697.79
Balance as of 04/30/26	180,452.78	8,854,358.48	253,011.60
May Cash Receipts from Riverside Co.	412,219.42	-	-
May Transfers	(412,219.42)	355,988.94	56,230.48
May Disbursements	-	-	-
May Interest/Dividends	467.99	21,895.42	2,188.57
Balance as of 05/31/26	180,920.77	9,232,242.84	311,430.65
June Cash Receipts from Riverside Co.	3,639,714.95	-	-
June Transfers	(3,639,714.95)	2,667,067.35	972,647.60
June Disbursements	-	-	-
June Interest/Dividends	474.83	23,687.24	737.00
Balances & Market Values as of 06/30/26	<u>\$ 181,395.60</u>	<u>\$ 11,922,997.43</u>	<u>\$ 1,284,815.25</u>

Invested in First Amerian Funds Inc. SHS-D-Treasury Obligations Fund. This fund currently holds 100% of its assets in US Treasury obligations and US Treasury repurchase agreements. The fund's weighted average maturity is approximately 31 days. Market value is based on statements received.

TRF - Tax Receipt Fund

VATRA - Voter Approved Tax Revenue Account

NVATRA - Non-Voter Approved Tax Revenue Account

US BANK SGMHcD CUSTODY ACCOUNT
2023 Custody Account (due to 2022 Revenue Bonds funding working capital expenditures)

	Acct. 2000
Balance as of 3/31/26	\$ 1,253.99
Interest 04/30/26	-
Receipts 04/30/26	-
Interest 04/30/26 Disbursement	-
Interest 05/31/26	-
Interest 06/30/26	-
Balances & Market Values as of 06/30/26	<u>\$ 1,253.99</u>

Invested in US Treasury State and Local Government Series Demand Deposit (Demand Deposit SLGS). Backed by the federal government and interest earned is exempt from both yield restriction and arbitrage rebate. Market value is based on statements received.

TAB G

San Geronio Memorial Hospital and San Geronio Memorial Health Care District

To: Healthcare District Board of Directors

Agenda Item for July 28, 2026, Finance Committee Board Meetings

Subject:

Approval for Declaration of surplus property - van.

Background:

With the closing of the Behavioral Health Clinic, we will no longer have a need for a number of the patient transport vans (list below). Some of these vehicles are not operational and need significant repairs. These vehicles have been completely depreciated. The list below includes the Kelly Blue Book (KBB) value of each vehicle. It is our recommendation to either sell these vehicles for the estimated value as listed or to donate them to an organization such as Kars for Kids or a like not-for-profit organization.

Funding: N/A

Recommended Action:

1. **That the board approves the declaration of these Vans as obsolete, and it is not in the best interest of the District to retain this equipment.**

Exhibit: Kelly Blue Book Valuation

Vehicle	Model	Year	VIN	Mileage	KBB Trade-in Value	Comments
Ford	Transit T350	2017	1FBAX2CM9HKA89498	102302	\$13541 to \$15341	
Ford	Econoline Wagon	2009	1FMNE11W09DA21495	240139	\$2245 to \$3370	
Ford	Transit Van - 8 Passenger	2015	1FMZK1YM0FKA38349	242562	\$1325 to \$3075	bad transmission
Ford	Transit Van	2015	1FMZK1YM3FKA71801	234011	\$4300 to \$6500	
Ford	Transit Van - 7 Passenger	2016	1FMZK1YM4GKA25802	244811	\$1670 to \$3520	bad catalytic converter

TAB H

San Gorgonio Memorial Hospital and San Gorgonio Memorial Health Care District

To: Finance Committee, and District Board

Agenda Item for July 28, 2026, Finance Committee and Board Meeting

Subject:

Approval for Declaration of surplus property – Disaster Food

Background:

The hospital is required to maintain food for use in the event of a disaster to meet CMS Emergency Preparedness Rules that can meet its facility-specific Hazard Vulnerability Analysis (HVA). To maintain preparedness the hospital has adequate nonperishable food available for anticipated census and staffing. This food has a finite self-life and must be rotated periodically, every 10 years. We have reached the cycle when this food stock must be rotated.

A plan for disposal has been developed and will be followed which makes this surplus food stock available to Associates, community nonprofit organizations, and finally to qualified nonprofits of emergency preparedness organizations capable of immediate use.

Funding: N/A

Recommended Action:

1. **That the board approves the declaration of the Disaster Food as obsolete, and it is not in the best interest of the District to retain this asset.**



Emergency Preparedness Program

Quote
Page 1

Prepared for: San Gorgonio Memorial Hospital
Contact: Lakeisha Hawthorne
Quote Number: 974525000003878017
Date: 02/17/2016 11:30 AM

Meals for All® knows that healthcare communities need to be prepared to provide emergency nutrition not only for residents and patients but for staff, visitors, and the potential surge of victims needing care in an emergency or disaster.

Meals for All® are freeze-dried meals that provide a complete, nutritionally balanced meal solution designed for institutional emergency preparedness and flexible for three to seven days, or even longer.

Number of Persons Included in San Gorgonio Memorial Hospital Emergency Food Plan



We have designed this quote based on the following information provided by your hospital or facility.

Number of Patients/Residents	79
Number of Staff	213
Number of Family or Volunteers	
Number of Potential Surge	73
Total number to be served	365
Number of Days of Emergency Meals	4

Meals for All has the following options to complete your order. Ask your consultant for pricing:

- Vegetarian meals: Designed for your vegetarian patients/residents.
- Orange drink: Delicious, alternate beverage, 450 servings.
- Coffee: A quality brew, 500 servings.
- Dining Kits: Complete meal-serving plates, cups, napkins and spoons for 150 people per kit.

Quote for San Gorgonio Memorial Hospital

Bill To:
600 N Highland Springs Ave
Banning CA 92220

Ship to:

Quote for San Gorgonio Memorial Hospital
Page 2

Line	Product Code	Product Details	Qty	List Price	Total
1.	1-025-1	Meals for All - Day One serves 25 people 3 meals + milk + snack	4	\$ 452.00	\$ 1,808.00
2.	1-025-2	Meals for All - Day Two serves 25 people 3 meals + milk + snack	4	\$ 452.00	\$ 1,808.00
3.	1-025-3	Meals for All - Day Three serves 25 people 3 meals + milk + snack	4	\$ 452.00	\$ 1,808.00
4.	1-025-4	Meals for All - Day Four serves 25 people 3 meals + milk + snack	4	\$ 452.00	\$ 1,808.00
5.	3-025-1	Meals for All - Day One serves 25 people 3 meals, no milk, no snack	12	\$ 381.00	\$ 4,572.00
6.	3-025-2	Meals for All - Day Two serves 25 people 3 meals, no milk, no snack	12	\$ 381.00	\$ 4,572.00
7.	3-025-3	Meals for All - Day Three serves 25 people 3 meals, no milk, no snack	12	\$ 381.00	\$ 4,572.00
8.	3-025-4	Meals for All - Day Four serves 25 people 3 meals, no milk, no snack	12	\$ 381.00	\$ 4,572.00
9.	2-075-0	Meals for All - Vegetarian Entrees - 75 servings	1	\$ 153.00	\$ 153.00
				Sub Total	\$ 25,673.00
				Discount	\$ 0.00
				Shipping Estimate	\$ 0.00
				Grand Total	\$ 25,673.00

*Shipping is estimated and variable. Actual shipping charges will be billed on final invoice.

San Gorgonio Memorial Hospital

(951) 665-4246

Quote number: 974525000003878017

Quote valid until: 05/31/2016

After 05/31/2016 call or e-mail to update Quote pricing.

HOW TO ORDER with this QUOTE FORM:

I have received the above **Quote** for **Meals for All** and we are ready to order. All products purchased from **Meals for All** are non-returnable and the signatures below confirm acceptance. Fax or e-mail order to our office (subject to credit review.) Most orders will ship within 30-45 days. Order will be invoiced with sales tax (if applicable) and shipping charges once shipment has occurred.

****Carefully inspect product before accepting your order and notate any damage before signing the delivery receipt.**

Notify **Meals for All** within **72 hours** of any hidden damage or order discrepancies.

Meals for All can only assist with any damage if reported within three days.

Name: _____ Signature: _____

Title: _____ Date: _____

Administrator Signature: _____

Fax or E-mail **QUOTE ACCEPTANCE** to:

Meals for All, Inc.

9837 Folsom Blvd, Suite A Sacramento CA 95827

Phone: (916) 832-MEALS (6325)

E-fax: (916) 978-5836 E-Mail: Jonathan@mealsforall.com

San Gorgonio Memorial Hospital

Surplus Food Redistribution and Disposal Plan

Purpose

San Gorgonio Memorial Hospital is committed to reducing food waste while supporting our associates, community, and emergency preparedness efforts. This plan establishes a structured process for redistributing wholesome surplus food before disposal, consistent with food safety standards and applicable federal and California Good Samaritan food donation laws.

Policy Statement

Whenever practical, surplus food that is safe for human consumption shall be redistributed according to the following priority:

1. Hospital Associates
2. Local Community Nonprofit Organizations
3. Qualified Emergency Preparedness Organizations
4. Composting or Animal Feed (where permitted)
5. Disposal as Municipal Waste

Food that is unsafe, adulterated, temperature-abused, contaminated, or otherwise unsuitable for consumption shall be discarded immediately.

Definitions

Surplus Food

Food prepared or purchased by the hospital that is wholesome but no longer needed for patient or retail operations.

Examples include:

- Excess catered meals
- Overproduction from cafeteria operations
- Unserved packaged foods

- Whole fruits
- Unopened beverages
- Shelf-stable inventory approaching "Best By" dates
- Frozen inventory no longer required

Excluded:

- Food recalled by manufacturer
 - Opened retail products
 - Food held outside safe temperature limits
 - Food that exceeds expiration requirements
 - Patient tray leftovers
 - Partially consumed food
-

Distribution Priority

Priority 1 – Associates

After patient and visitor needs have been met:

Eligible food may be made available to hospital associates.

Methods may include:

- Employee breakroom distribution

Food shall be offered without charge.

No food may be reserved or intentionally overproduced for employee distribution.

Priority 2 – Community Nonprofit Organizations

Remaining surplus food shall be offered to qualified nonprofit organizations capable of immediate distribution.

Examples include:

- Local food banks

- Homeless shelters
- Faith-based food ministries
- Senior nutrition programs
- Veteran assistance organizations

Organizations should demonstrate:

- Ability to safely transport food
- Proper temperature control
- Same-day distribution whenever possible

Priority 3 – Emergency Preparedness Organizations – (Disaster Food Only)

If food remains available, it may be donated to organizations supporting emergency preparedness and disaster response.

Examples include:

- American Red Cross
- Community Emergency Response Teams (CERT)
- Salvation Army disaster services
- Local Emergency Operations Centers
- Disaster relief organizations
- Search and Rescue organizations
- Community resilience groups
- Emergency feeding organizations

Priority should be given to organizations capable of immediate utilization or refrigerated storage.

Food Safety Requirements

Before release, Food & Nutrition Services shall verify:

✓ Food has remained within required temperature ranges.

- ✓ Packaging remains intact.
- ✓ Food shows no signs of spoilage.
- ✓ Product has not exceeded expiration or use-by requirements.
- ✓ Proper labeling is attached where required.

No food shall be redistributed that presents a food safety risk.

Distribution Procedures

Step 1

Food & Nutrition identifies available surplus.

Step 2

Manager determines food is safe for redistribution.

Step 3

Food is documented in Surplus Food Log.

Step 4

Food is offered according to priority sequence.

Step 5

Receiving organization signs acknowledgment.

Step 6

Remaining unusable food is discarded according to environmental procedures.

Documentation

The following shall be documented:

- Date
- Description of food
- Quantity
- Estimated value

- Recipient
- Time of transfer
- Staff member authorizing release

Records shall be maintained for three years.

Roles and Responsibilities

Director of Food & Nutrition

Responsible for:

- Overall program oversight
- Food safety compliance
- Partner organization coordination
- Annual review

Food Production Staff

Responsible for:

- Identifying surplus
- Proper packaging
- Safe storage

Receiving Organizations

Responsible for:

- Timely pickup
- Maintaining safe temperatures
- Safe distribution after receipt

Emergency Preparedness Integration

When practical, SGMH shall prioritize relationships with organizations that:

- Support disaster feeding
- Maintain emergency food distribution capability
- Participate in Riverside County emergency preparedness
- Can rapidly mobilize during disasters

These partnerships strengthen regional emergency response capabilities while reducing food waste.

Disposal Hierarchy

Whenever possible:

1. Associates
2. Community Nonprofits
3. Emergency Preparedness Organizations
4. Composting
5. Animal Feed (where legally permitted)
6. Landfill Disposal (last resort)

Legal Protections

This program is intended to operate in accordance with applicable federal and California laws protecting good-faith food donors, including the federal Bill Emerson Good Samaritan Food Donation Act and California's food donation provisions. Donations must consist of apparently wholesome food handled in accordance with food safety requirements.

Recommended Community Partners for SGMH

Given SGMH's location in Banning and the San Geronio Pass, potential partners include:

- Local food pantries and food banks serving Banning and Beaumont
- Faith-based community meal programs

- Senior meal organizations
- Veterans service organizations
- Riverside County Office of Emergency Services partners
- American Red Cross disaster response teams
- Community Emergency Response Team (CERT) programs
- Salvation Army emergency disaster services
- Local cooling/warming centers activated during emergencies

TAB I

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting July 28, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
1	30 Day All Cause Readmission Monitoring and Analysis	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
2	ABG Machine - Techniques of Quality Control	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
3	Abuse – Identification and Reporting of Elder and Dependent Person (Adult)	Administration	Brady, Angela: Chief Nursing Executive	Revised
4	Addiction Medicine Program	Administration	Brady, Angela: Chief Nursing Executive	New
5	ALARA Investigation Memo	Radiation Safety Program	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
6	Blood Gas Competency Testing	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
7	Blood Gas Lab Downtime Procedures	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
8	Capillary Blood Gas, Venous Blood Gas And Cord pH	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
9	Care and Management of Suicidal Patients (Patients that are Danger to Self or Others)	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
10	Clean Linen Handling	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised
11	Cleaning Solutions	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised
12	Clinical Duties of the Technical Consultant Include	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
13	Clinical Lab Specimen Collection and Labeling	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
14	Collection Criteria for Microbiology Tests and Cultures	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
15	Cooling Down and Reheating Foods In Dietary	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Revised

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting July 28, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
16	Discharge Planning and Implementation	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
17	Discharge Preparation and Instructions - Unhoused/Homeless Outpatients	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
18	Disinfectants and Cleaning Products Approval Process	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Revised
19	Documentation of Initial Instruction (Training) To Associates	Radiation Safety Program	Chamberlin, Krystal: Director Diagnostic Imaging	Revised
20	Down-Time Procedure For Case Management and Social Services	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
21	Equipment Management Plan	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
22	Exposure of Pre-Hospital Care Providers to Reportable Diseases	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Revised
23	Handwashing	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Revised
24	Indeterminate Results of Manual Methods	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
25	Lab Specimens Saved for the Coroner's Office or Law Enforcement	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
26	Legal Hold Patients: Care of	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
27	Malignant Hyperthermia	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised
28	Management of BI-RADS OB (Incomplete) Assessments	Diagnostic Imaging	Chamberlin, Krystal: Director Diagnostic Imaging	New
29	Medi-Cal Provider-Preventable Conditions Reporting	Risk	Valdez, Ana: Director of Risk and Quality Assurance	Unchanged

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting July 28, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
30	Medicare and Senior (Advantage) Plan Discharge Appeals Rights	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
31	Newborn Hearing Screening (NHS)	Obstetrics	Castro, Martha Patricia: Director of Obstetrics	New
32	Nursery Cleaning - Daily	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised
33	One Person Loading and Unloading of the Dish Machine	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Revised
34	Order of Draw for Phlebotomy	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
35	Parasite Infestation in Patients: Bed bugs	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised
36	Parasite Infestation in Patients: Lice and Scabies	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Revised
37	Preventing Multidrug-Resistant Organisms (MDRO) Transmission	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Revised
38	Prohibition of Artificial Intelligence (AI) Use in Clinical Documentation	Administration	Brady, Angela: Chief Nursing Executive	New
39	Recording Log for Unhoused (Homeless) Patients	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
40	Sputum Induction	Respiratory Therapy	Caruso, Nicole: RespiratoryTherapy Manager	Revised
41	Sterilized Items: Shelf Life	Infection Prevention	Hudson, Tracie: Director of Infection Prevention	Revised
42	Stroke Program	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
43	Surgical Services - Tourniquet Use	Surgical Services	Castillo, Yubitza: Director of Surgical Services	Revised

POLICIES AND PROCEDURES FOR BOARD APPROVAL - District Board Meeting July 28, 2026

	Title	Policy Area	Owner	Revised? Unchaged?
44	Therapeutic Phlebotomy	Clinical Laboratory	Pendley, Will: Director of Clinical Laboratory	Revised
45	Transfer of Hospitalized Patients For Higher Level of Care	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
46	Transfer of Inpatients to Other Facilities	Nursing	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
47	Unhoused/Homeless Patient Discharge Planning	Case Management	Freude, Gayle: Director Med/Surg/CM and SW and P&P Chairperson	Revised
48	Using Food Thermometers	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Revised
49	Washing Fruits & Vegetables Using Antimicrobial Treatment	Dietary	Hawthorne, Lakeisha: Director Food and Nutrition	Revised
50	Wood Cleaning/ Upholstery	Environmental Services	Medrano, Felipe: Director of Environmental Services	Revised