

AGENDA

REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, August 2, 2022 – 4:00 PM

Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order

S. DiBiasi, Chair

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

OLD BUSINESS

III.	*Proposed Action - Approve MinutesJuly 5, 2022, Regular Meeting	S. DiBiasi
	• July 5, 2022, Regular Meeting	А
NEW I	BUSINESS	

IV. Hospital Board Chair Monthly Report

S. DiBiasi verbal

V.	CEO Monthly Report	S. Barron	verbal
VI.	August, September, & October Board/Committee Meeting Calendars	S. DiBiasi	В
VII.	Foundation monthly report	R. Robbins/ V.Hunter	C
VIII.	Committee Reports:		
	 Finance Committee July 26, 2022, regular meeting minutes * Proposed Action – Approve June 2022 Financial Statemen (Approval recommended by Finance Committee 07/26/2022 • ROLL CALL 		D
IX.	Chief of Staff Report	S. Khalil, MD Chief of Staff	verbal
X.	 * Proposed Action - Approve Policies and Procedures • ROLL CALL 	Staff	E
XI.	Community Benefit events/Announcements/ and newspaper articles	S. DiBiasi	F
XII.	Future Agenda Items		
***	ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION	S. DiBiasi	
\triangleright	Proposed Action - Recommend approval to Healthcare District Board - Medica (Health & Safety Code §32155; and Evidence Code §1157)	l Staff Credentiali	ng
	Receive Quarterly Security/Safety & Emergency Preparedness Report (Health & Safety Code §32155; and Evidence Code §1157)		
	Receive Quarterly Performance Improvement Committee Report (Health & Safety Code §32155; and Evidence Code §1157)		
\triangleright	Receive Quarterly Corporate Compliance Committee Report		

XIII. ADJOURN TO CLOSED SESSION

* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

RECONVENE TO OPEN SESSION

(Health & Safety Code §32155; and Evidence Code §1157)

*** REPORT ON ACTIONS TAKEN DURING CLOSED SESSION

S. DiBiasi

XIV. ADJOURN

S. DiBiasi

*Action Required

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on July 29, 2022, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Banning, California, on July 29, 2022

and Whitley

Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

July 5, 2022

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, July 5, 2022, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi (Chair), Ehren Ngo, Steve Rutledge (Vice Chair), Randal Stevens, Dennis Tankersley, Siri Welch
Members Absent:	Joel Labha, Phillip Capobianco, Ron Rader
Required Staff:	Steve Barron (CEO), Pat Brown (CNO/COO), Daniel Heckathorne (CFO), Sherif Khalil, MD (Chief of Staff), Annah Karam (CHRO), Ariel Whitley (Executive Assistant), Karan P. Singh, MD (CMO), Angie Brady (ED Director), Margaret Kammer (Controller)

AGENDA ITEM		ACTION /
		FOLLOW-UP
Call To Order	Chair, Susan DiBiasi, called the meeting to order at 4:08 pm.	
Public Comment	No public addressed the Board.	
OLD BUSINESS		
	1	
Proposed Action -	Chair, Susan DiBiasi, asked for any changes or corrections to the	The minutes of the
Approve Minutes	minutes of the June 7, 2022, regular meeting as included on the	June 7, 2022,
	board tablets.	regular meeting
June 7, 2022,		will stand correct
regular meeting.		as presented.
NEW BUSINESS		
Hospital Board	Chair DiBiasi reported that the Finance team at SGMH has been	
Chair Monthly	working extremely hard to complete the FY 2023 Capital and	
Report	Operating Budget. She thanked them for their effort in getting it	
_	done.	
CEO Monthly	As this was our first in-person meeting since 2020, Steve Barron,	
Report	CEO, asked that everyone introduce themselves. Steve briefly	
	reported on SGMH's financial situation and informed the board	
	that we may need to call a special meeting.	

AGENDA ITEM					ACTION / FOLLOW-UP	
July, August, & September Board/Committee meeting calendars	Calendars for Ju board tablets.	ly, August, &	September were	e included on the		
Proposed Action – Appoint Ad Hoc Affiliation Committee	The Ad Hoc At members: Denni Susan DiBiasi. BOARD MEMBI	M.S.C., (Tankersley/Ngo) the SGMH Board of Directors voted to appoint Dennis Tankersley, Ehren				
	Capobianco	Absent	DiBiasi	Yes	Ngo, Steve	
	Labha	Absent	Ngo	Yes	Rutledge, and	
	Rader	Absent	Rutledge	Yes	Susan DiBiasi as	
	Stevens	Yes	Tankersley	Yes	Ad Hoc Affiliation	
	Welch	Yes	Motion carried		Committee members.	
Monthly Report Patient Care Services Bi-Monthly Report COMMITTEE REPO	Report as included on the board tablets. Chair DiBiasi noted that the Patient Care Services Bi-Monthly report was included as a handout for review. Pat Brown reviewed the Patient Care Services Bi-Monthly Report.					
					MGG	
Finance Committee				e Summary of the n the board tablet.	M.S.C., (Welch/Rutledge),	
Proposed Action –	-	-		8, 2022, meeting	(weich/Rutledge), the	
Recommend	1.			•	SGMH Board of	
Approval of the	minutes were also included on the board tablet. It was noted that SGMH the Finance Committee recommends approval of the May 2022 Director					
May 2022 Financial	Financial report a		the May 2022			
Statement	1	Financial				
(Unaudited).	BOARD MEMBI	Statement as				
	Capobianco	Absent	DiBiasi	Yes	presented.	
	Labha	Absent	Ngo	Yes		
	Rader	Absent	Rutledge	Yes		
	Stevens	Yes	Tankersley	Yes		
	Welch	Yes	Motion carried			
		1.00				

AGENDA ITEM					ACTION /
Proposed Action - Recommend Approval to Healthcare District Board FY 2023 Operating Budget and FY 2023 Capital Budget	30, 2023, Budge Combined Baland Operating Budge	et Package: C ce Sheet, Cash t presentation a at approval is		Capital Budget, and the SGMHD bard packets. the Healthcare	FOLLOW-UP M.S.C., (Rutledge/Stevens), the SGMH Board of Directors voted to recommend approval of the FY 2023 Operating budget and FY 2023 Capital
	Capobianco	Absent	DiBiasi	Yes	budget to the
	Labha	Absent	Ngo	Yes	Healthcare District
	Rader	Absent	Rutledge	Yes	Board of Directors.
	Stevens	Yes	Tankersley	Yes	
	Welch	Yes	Motion carried.		
Proposed Action – Approve Recommendations of the Medical Executive Committee Proposed Action –	These second	(2) maliai	d procedures includ		M.S.C.,
Approve Policies and Procedures	Incle were two vtablets presentedBOARD MEMBCapobiancoLabhaRaderStevensWelch	for approval by	the Board.	Yes Yes Yes Yes Yes	(Tankersley/Welch) , the SGMH Board of Directors approved the policies and procedures as submitted.
Community Benefit events/Announceme nts/and newspaper articles	Susan DiBiasi an	nounced that sl	included on the boa he would like to see often now that thin	e board members	

AGENDA ITEM		ACTION / FOLLOW-UP
Future Agenda Items	None.	
Adjourn to Closed Session	 Chair, DiBiasi reported the items to be reviewed and discussed and/or acted upon during Closed Session will be: Recommend approval to the Healthcare District Board – Medical Staff Credentialing Receive Quarterly Environment of Care/Life Safety/Utility Management Report The meeting adjourned to Closed Session at 5:23 pm. 	
Reconvene to Open Session	 The meeting adjourned from closed session at 5:59 pm. At the request of Chair DiBiasi, Ariel Whitley reported on the actions taken/information received during the Closed Session as follows: Recommended approval to the Healthcare District Board – Medical Staff Credentialing Received Quarterly Environment of Care/Life Safety/Utility Management Report 	
Adjourn	The meeting was adjourned at 6:00 pm.	

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



August 2022

Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2 4:00 pm Hospital Board Meeting	3	4	5	6
		6:00 pm Healthcare District Board Meeting				
7	8	9	10	11	12	13
14	15	16 9:00 am Community Planning Committee	17 9:00 am HR Committee	18	19	20
21	22	23	24	25	26	27
28	29	30 9:00 am Finance Committee	31			



September 2022

Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5 ADMIN. CLOSED LABOR DAY	6 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27 9:00 am Finance Committee 10:00 am Executive Committee	28	29	30	



October 2022

Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25 9:00 am Finance Committee	26	27	28	29
30	31 HAPPI					

TAB C

SGMH Foundation July 2022 Report

Foundation Finances for July 2022	(as of	<u>f July 26, 2022)</u>
Bank of Hemet Checking Acct:	\$293,180.81	(actual as of <u>7/26/2022</u>)
Bank of Hemet Money Market Acct:	\$128,159.72	(actual as of <u>7/26/2022</u>)
I.E. Community Foundation Acct:	\$91,705.82	Actual for June 2022/July 2022 not available
Total	\$513,045.81	-

Foundation Report

- The Foundation department is in its Employee Giving Appreciation campaign. The campaign started off late but has already gained 6 new members in July.
- The Foundation's first event coming out of covid is slated to be a golf tournament which is scheduled for Friday October 6, 2023. The Morongo Golf Club at Tukwet Canyon has been reserved.
- The Foundation Director and the Foundation Executive Team are planning to meet with potential major donors to support the Stroke Center tentatively coming to the hospital fall 2023.

TAB D

REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

FINANCE COMMITTEE Tuesday, July 26, 2022

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, July 26, 2022, in Classroom B, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi, Ehren Ngo (Chair), Ron Rader, Steve Rutledge, Siri Welch
Members Absent:	Daniel Heckathorne (CFO)
Required Staff:	Steve Barron (CEO), Pat Brown (CNO/COO), Ariel Whitley (Executive Assistant), Margaret Kammer (Controller), Angela Brady (ED Director), Annah Karam (CHRO), Karan P. Singh (CMO)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
Call To Order	Chair Ngo called the meeting to order at 9:10 am.	
Public Comment	No public addressed the committee.	
OLD BUSINESS		
Proposed Action - Approve Minutes June 28, 2022, regular meeting	Chair Ngo asked for any changes or corrections to the minutes of the June 28, 2022, regular meeting. There were none.	The minutes of the June 28, 2022, regular meeting will stand correct as presented.
NEW BUSINESS	1	

AGENDA ITEM		DISC	CUSSION		ACTION / FOLLOW-UP
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – June 2022	report as include Steve reported \$2.6M compare to remove \$8955 included Salarie over budget by surge. Overall, budgeted loss Emergency visi 22.7, up from 18	that the curred that the curred to a budgeter K IGT Expenses being under \$485K due to June resulted of \$712K. Ju ts were high, 8.7 in May.	packets. ent YTD EBIDA d loss of \$8.3M (a e booked in 2021 budget while Co o shortage of nurs in \$1.02M EBI ne Surgery visits the average inpa	une 2022 finance was negative at adjusted to \$7.4M). YTD Variances ontract Labor was ses and the covid DA compared to s remained high, atient census was e Hospital Board.	M.S.C. (Rader/Rutledge), the SGMH Finance Committee voted to recommend approval of the Unaudited June 2022 Financial report to the Hospital Board of Directors.
	DiBiasi Rader Welch				
Future Agenda Items		Yes Review of A	Motion carried udit Partners	••	
Next Meeting	The next regula August 30, 2022		mmittee meeting	will be held on	
Adjournment	The meeting wa	s adjourned 10	:44 am.		

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

Unaudited Financial Statements

for

TWELVE MONTHS ENDING JUNE 30, 2022

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the uncertainty of IGT revenue accruals, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

Daniel R. Heckathorne

Daniel R. Heckathorne

CFO

San Gorgonio Memorial Hospital

Financial Report - Executive Summary

For the Month of June 30, 2022 and Twelve Months Ended June 30, 2022 (Unaudited)

Profit/Loss (EBIDA) Summary (MTD) Positive and (YTD) Negative (see YTD Note)

The month of June resulted in \$1.02M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted EBIDA loss of \$712K.

YTD – There was a \$2.6M loss in Earnings before Interest, Depreciation and Amortization (EBIDA) compared to a budgeted loss of \$8.3M (adjusted to \$7.4M to remove \$895K IGT Expense booked in 2021).

Month – Adjustments and Items of note:

- The June Surgery visits remained high again at 153 plus 21 G.I. procedures.
- The Emergency visits were also high at 3,470.
- The average inpatient census was 22.7, up from 18.7 in May.
- Other Income one-time items included \$779K of "QIP 3.5" (July 2020 December 2020), \$245K of prior year NFP Grant "pick-up", \$88K from the PT Joint venture, and recognition of Cafeteria quick charge revenue of \$114K.
- Total Operating Expenses were \$588K below budget (see comments below)

June's inpatient average daily census was 22.7 compared to 18.7 in May, 20.3 in April and 20.7 in March. Adjusted Patient Days were 11.5% under budget (1,821 vs. 2,058) and Patient Days were 34% below budget (680 vs.1,025). Emergency Visits were 16.4% over budget (3,470 vs. 2,982), and overall Surgeries were significantly over budget by 70% (153 vs. 90).

YTD – Overall workloads are as follows: Adjusted Patient Days = 23,604 vs. 26,172 budgeted (-9.8%); Patient Days = 9,689 vs. 12,865 budgeted (-25%); Emergency Visits = 39,374 vs. 37,900 (+3.9%), and Surgeries were 1,446 vs. 1,081 (+34%).

EBIDA results are now \$5.7M better than the unadjusted EBIDA target of -\$8.3M for the year. Overall Operating Revenues are \$5.3M better than budget, while Operating Expenses were \$362K under budget.

Patient Revenues (MTD) Positive (YTD) Positive

Month - The Net Patient Revenue in June continues to reflect improved A/R collections ratios and managed care rate increases estimated at \$194K for the month impacting the favorable \$522K variance. **YTD** – Net Patient Revenue through June was \$63.3M compared to the budgeted \$60.8M. The increase in managed care contracted revenue since September is estimated at \$1.96M.

Total Operating Revenues (MTD) Positive & (YTD) Positive

Month – Operating Revenue in June was \$1.1M over budget. This was impacted by the key variances in Net Patient Revenues and Other Income described above.

YTD – Operating Revenue was \$5.3M over budget, impacted by the Net Patient Revenues being \$2.5M over budget and the Non-Patient Revenues were \$2.8M over budget. Overall Supplemental Revenues have been \$3.7M better than anticipated, as some of the programs were accelerated, others had favorable retro adjustments, and some came in higher than expected. Nevertheless, the six-month Rate Range delay estimated at \$5.4M has still had a significant impact on the current year's operations.

Operating Expenses (MTD) Positive & (YTD) Positive

Month - Operating Expenses in June were \$6.3M and were under budget by \$588K. Unusual items that impacted overall Expenses included a favorable Inventory count adjustment of \$220K. Salaries were under budget by \$162K and were also \$278K lower than May, even though the Gross Revenues in June were \$3M higher than in May. These reductions in Salary expense are positively impacted by the PTO "flex-down" that the Associates are following. Benefits continue to be over budget, and the variance is

in line with past experience. Contract Labor is over budget, mostly impacted by staffing needs in the OB service. Physician on-call fees were under budget, and the Residency costs were trued-up, leaving a favorable variance of \$97K. Purchased Services were favorable by \$125K, as legal fees were \$66K below budget, coupled with several other departments being lower than expected. Supplies were under budget by \$251K, which was largely impacted by the \$220K Inventory adjustment to actual counts.

YTD – Variances included: 1) Salaries were \$1.2M under budget while Contract Labor was over budget by \$485K due to shortage of nurses and the covid surge; 2) Benefits were \$805K (8.0%) over budget which has been somewhat consistent with previous monthly experience. 3) Purchased Services were \$287K over budget which includes Allscripts/Navigant \$702K variance to budget based on overall collection performance with other large favorable variances in Administration (\$158K), I/T (\$281K), Surgery (\$106K), Legal fees (\$88K) and Laundry (\$84K); 4) Supplies were over budget by \$1.49M, largely due to the covid surges and much higher Surgery volumes than budgeted. Some of the major variances over budget include Surgery (\$419K), Lab (\$570K), Pharmaceuticals (\$446K), Emergency (\$136K), Blood (\$109K), and ICU and Med Surg (\$215K). These were offset by several other departments whose supply costs were below budget; 5) Utilities are over budget by 254K(19%) - itappears that the warmer than usual summer and the cooler than usual winter are having an impact on these costs; 6) Repairs were over budget by \$246K, which included accelerated repairs made on emergency doors and negative pressure rooms and all of the testing/repairs referred to in the April monthly comment; 7) Other Expenses were \$1.16M below budget as generally everyone is taking a conservative approach toward many projects during this year, including dues and subscriptions, outside education, and travel (combined \$330K), along with other expenditures which have not been incurred; 8) IGT Expense was under budget by \$895K due to those costs being included in the previous year's audited statements; and 9) Leases and Rentals were \$595K below budget. of which \$337K was impacted by the exclusion of leasing telemetry monitors along with the delay in the surgical robotics lease (\$151K), and Respiratory Therapy rentals are \$142K less than expected.

Balance Sheet/Cash Flow

Patient cash collections in June were \$5.0M following May (\$4.5M) and record months in April (\$7.0M), March (\$6.7M) and February (\$6.68M). The Gross A/R Days dropped from 74.4 in May to 67.0 in June. The 7.4 days decrease in Gross Days included about 4.4 days of write-offs for previously "held" \$5.5M Bad Debt write offs due to complications surrounding implementation of the new California AB1020 rule which changed the "150 day" self-pay billing process to a mandated "180 day" billing process. The Net A/R days also decreased from 60 days outstanding in May to 57 in June.

Cash balances increased in June to \$11.3M, compared the May balance of \$6.5M and April's \$8.4M. The line of credit balance was also increased from \$6M in May to \$12M in June. The Accounts Payable increased to \$10.6M, compared to \$9.1M at the end of May. Other Receivables changes included recording IGT revenues along with recognition of several items that were reflected in the "Other Income" revenues.

Concluding Summary

Positive takeaways:

- 1) Total Surgeries were 70% over budget.
- 2) Operating Expenses were under budget.
- 3) Total Operating Revenues were strong due to Net Revenues and Supplemental Funding.

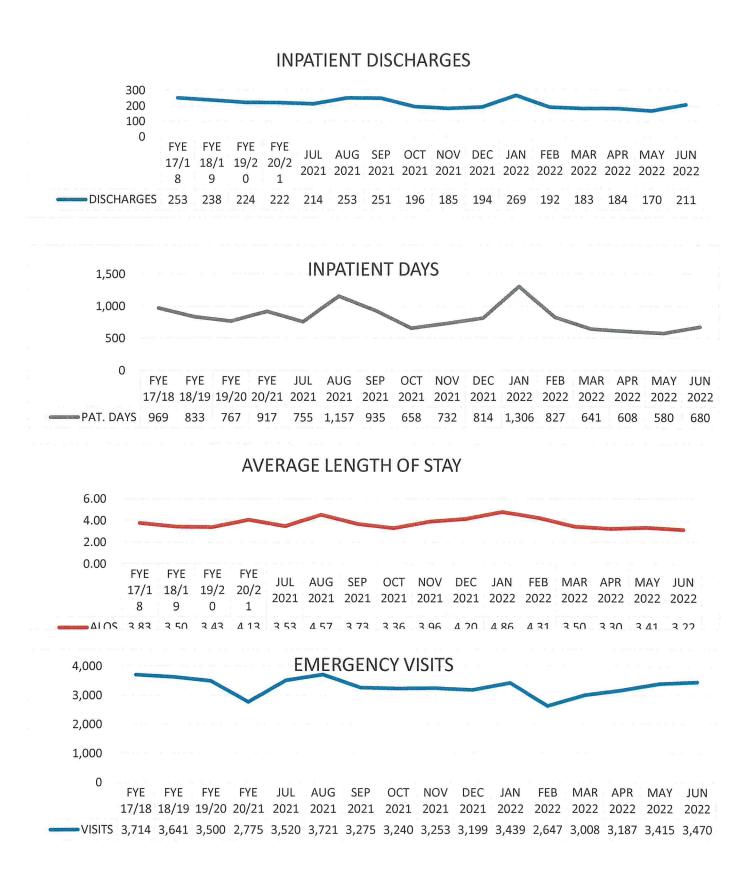
Negative takeaways:

1) Supply expenses continue to be the biggest YTD challenge.

	Inpatient Admissions/Discharges (Monthly Average) Patient Days (Monthly Average) Average Daily Census (Inpatient) Average Length of Stay (Inpatient) Emergency Visits (Monthly Average) Surgery Cases - Excluding G.I. (Monthly Average) G.I. Cases (Monthly)	Represents number of patients admitted/discharged into and out of the hospital. Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight. Equals the average number of inpatients in the hospital on any given day or month. Represents that average number of days that inpatients stay in the hospital. Represents the number of patients who sought services at the emergency room. Equals the number of patients who had a surgical procedure(s) performed.
	Newborn Deliveries (Monthly)	Number of babies delivered.
3-A	PRODUCTIVITY Worked FTEs (includes Registry FTEs)	Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's
	Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
	Paid FTEs (includes Registry FTEs)	Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay to period = 6.25 FTE's.
	Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
	ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

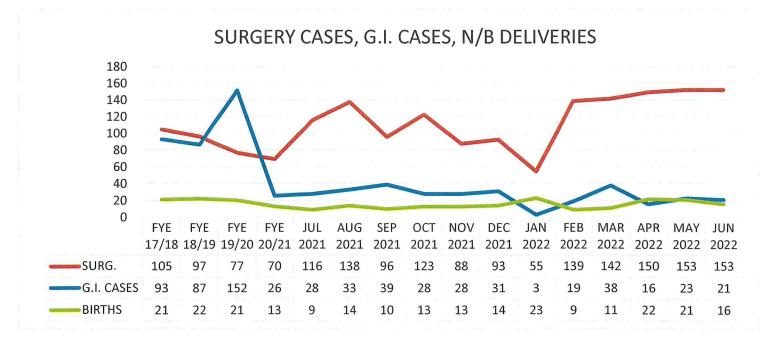
STATISTICS

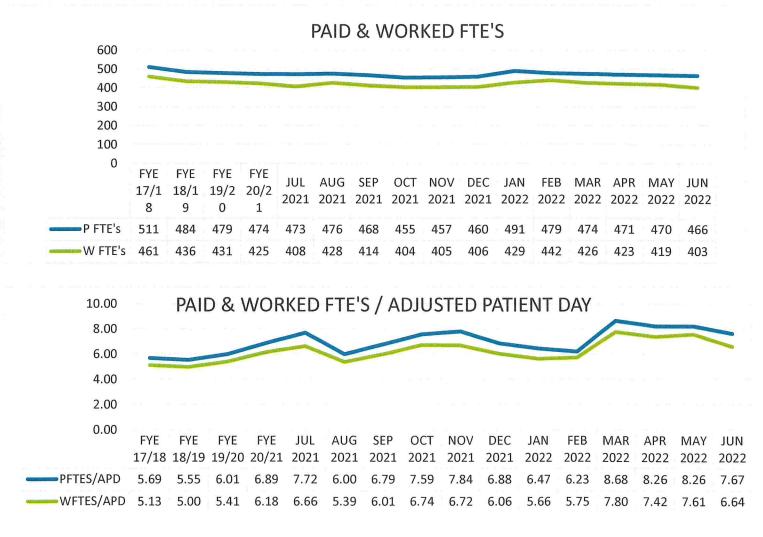
SAN GORGONIO MEMORIAL HOSPITAL



3-B

SAN GORGONIO MEMORIAL HOSPITAL

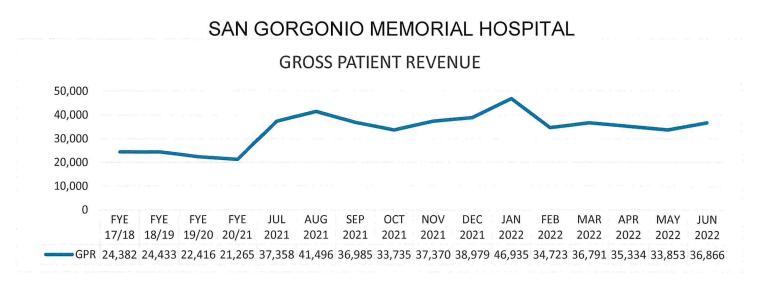


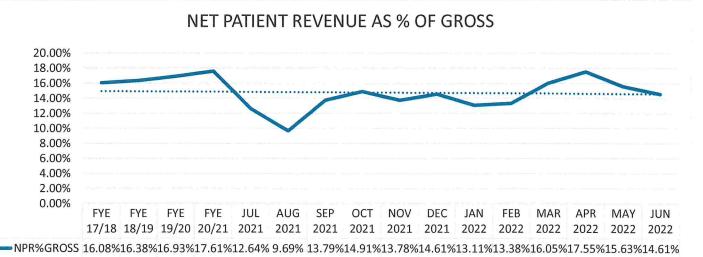


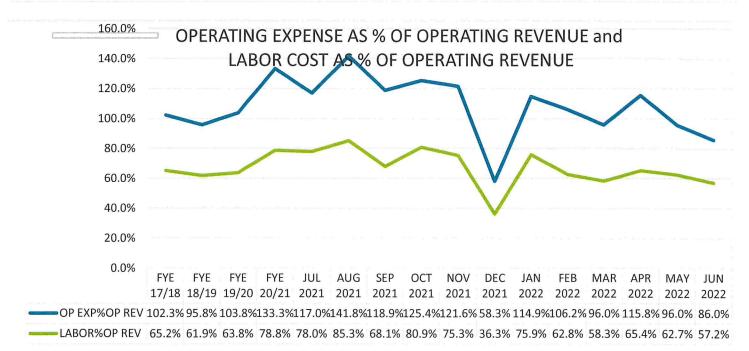
INCOME STATEMENT	
Gross Patient Revenue (000's) (Monthly Ave.)	Renresents total charges (hefo

Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue Identifi	dentifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense <mark>(new in February, 2022)</mark>	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized) <mark>(new in February, 2022)</mark>	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating the Rate Range Income booked in December, 2021 over the all 6 months of the FYE December 31, 2021.

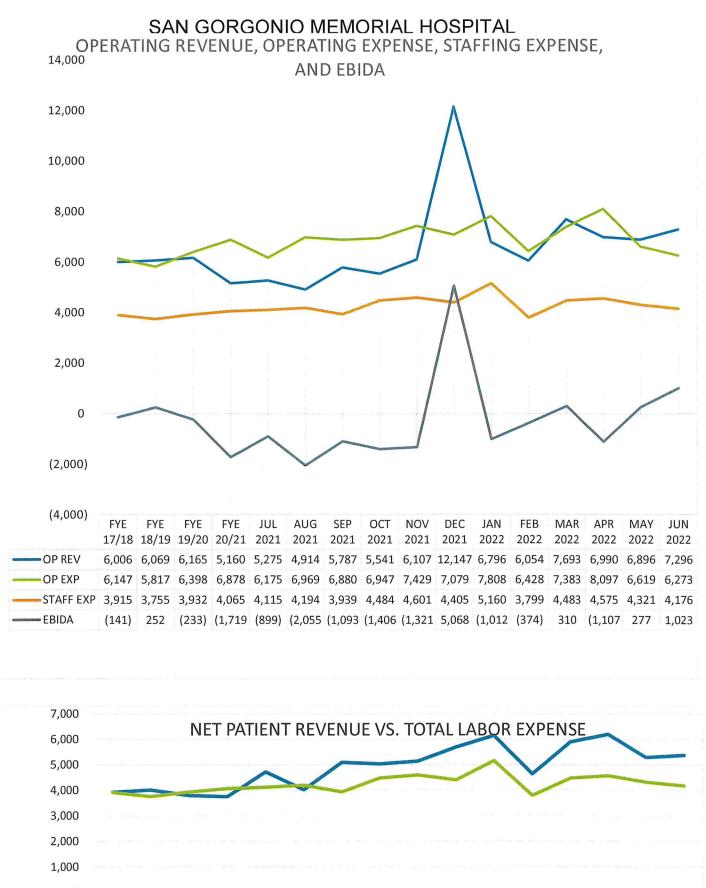
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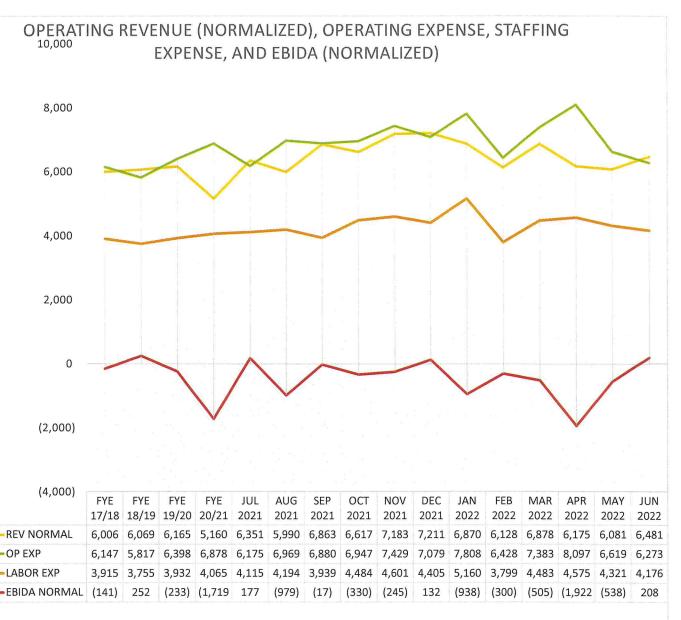


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0 FYE FYE FYE FYE JUL AUG SEP OCT NOV DEC JAN FEB MAR APR MAY JUN 17/18 18/19 19/20 20/21 2021 2021 2021 2021 2021 2021 2022 2022 2022 2022 2022 2022 NET PAT REV 3,921 4,003 3,795 3,744 4,722 4,019 5,100 5,031 5,149 5,695 6,155 5,905 6,202 5,291 5,385 4,644 LABOR EXP 3,915 3,755 3,932 4,065 4,115 4,194 3,939 4,484 4,601 4,405 5,160 3,799 4,483 4,575 4,321 4,176

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SAN GORGONIO HEALTHCARE DISTRICT & HOSPITAL - BANNING, CA Month-to Month FYE June 30, 2022 Statement of Revenue and Expense

								Staten	statement of Kevenue and	enue and Ex	Expense							
	FYE17/18	FYE18/19	FYE19/20	FYE 20/21	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21/22	FYE 21122
	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	7/31/2021	8/31/2021	9/30/2021	10/31/2021	11/30/2021	12/31/2021	1/31/2022	2/28/2022	3/31/2022	4/30/2022	5/31/2022	6/30/2022	6/30/2022
Gross Patient Revenue	\$ 8,652,325	\$ 7,667,883	\$ 7.401.282	\$ 9.331.371	\$ 16 603 390	\$ 15366746	\$ 20 315 097	\$ 18 658 896	\$ 11 148 784 S	\$ 18 051 448 \$	17 581 450 \$	29 1RD 538	\$ 16 023 727 \$	\$ 14 009 575 \$	12 985 4RD	\$ 12 699 299 \$	\$ 13 219 644 \$	199 240 684
shab Revenue		0	0	0		-		-			-	-			-			topintainn
Outpatient Revenue	15,730,069	16,765,365	15,067,104	11,933,682	20,932,075	21,991,078	21,181,242	18,326,106	22,586,269	19,318,269	21,397,485	17,754,388	18,699,730	22,781,003	22,348,929	21,153,874	23,646,523	251,184,896
Long Term Care Revenue Home Health Revenue	0 0		0 0	0 0	•		6.3		• •		с э				6.3			
Total Gross Patient Revenue	24,382,394	24,433,247	22,468,386	21,265,053	37,535,465	37,357,824	41,496,339	36,985,002	33,735,053	37,369,717	38,978,936	46,934,926	34,723,457	36,790,578	35,334,409	33,853,172	36,866,167 \$	\$ 450,425,580
Deductions From Revenue																		
Discounts and Allowances	(19,635,639)	(19,588,148)	(17,845,730)	(16	(31,077,870)	(31,157,700)	(36,364,720)	(30,346,595)	(27,094,692)	(30,704,377)	(31,514,954)	(38,941,080)	_	(29,655,536)	(27,674,758)	(26,569,751)	(33,958,338)	(372,934,437)
Bad Debt Expense	(806,002)	(858,023)	(653,280)	(824,395)	(1,045,570)	(1,478,073)	(963,563)	(1,509,194)	(1,466,791)	(1,418,564)	(1,744,778)	(1,661,127)	(1,097,242)			(1,104,585)	2,536,474	(12,546,840)
GI TIMO UISCOUTIS Charity Care	(80,410)	0 (56,168)	(86,517)	(41,362)	(136,947)	00	0 (148,810)	0 (29,218)	(142,235)	(97,440)	(23,772)	u (177,583)	0 (29,837)	0 (22,283)		- (887,352)	- (59,144)	(1,643,365)
Total Deductions From Revenue	(20,522,051)	(20,502,339)	(18,585,527)	(17,501,490)	(32,260,387)	(32,635,773)	(37,477,093)	(31,885,008)	(28,703,718)	(32,220,382)	(33,283,504)	(40,779,789)	(30,079,014)	(30,885,200)	(29,132,464)	(28,561,688)	(31,481,009)	(387,124,642)
Net Patient Revenue	-84.2% 3,860,343		- ^{82.7%} 3,882,859	-82.3% 3,763,563	-86.9% 5,275,078	-	-90.3% 4,019,246	- ^{86.2%} 5,099,995	-86.1% 5,031,335	- ^{86.2} % 5,149,335	-85.4% 5,695,431	- ^{86.9} % 6,155,137	- ^{36.6%} 4,644,443	- ^{83.9%} 5,905,378	-82.4% 6,201,945	-84.4% 5,291,484	-85.4% 5,385,158 \$	-85.9% 63,300,938
Non- Patient Revenues																		
IGT/DSH Revenues	1,530,975	1,485,337	1,157,326	869,707	501,407		0	0	0	0	6,016,888	0	0	0	0	ī	•	6,016,888
Grants & Other Op Revenues	193,507	205,590	750,434	505,190	619,149	167,360	505,308 0	308,393	124,989	573,166	51,070	257,227	1,025,766	1,404,234	404,979	1,221,031	1,386,261	7,429,783
Tax Subsidies Measure D	174.852	196.524	199,469	209.744	233,333	233.333	233.333	233.333	233.333	233.333	233.333	233.333	233.333	233.333	233,333	233,333	233.333	2.799.996
Tax Subsidies Prop 13 Tay Subsidies County Sundmit Funds	105,376	115,388	114,061	142,552	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,800,000
Non-Patient Revenues	2,041,675	2,041,381	2,246,097	1,743,355	1,515,677	550,693	888,641	691,726	508,322	956,499	6,451,291	640,560	1,409,099	1,787,567	788,312	1,604,364	1,911,056 \$	18,188,129
Total Operating Revenue	5,902,018	5,972,289	6,128,956	5,506,919	6,790,756	5,272,745	4,907,888	5,791,721	5,539,656	6,105,833	12,146,722	6,795,697	6,053,542	7,692,944	6,990,257	6,895,848	7,296,214 \$	81,489,067
Operating Expenses	101 000 0								100 000 0	100 001 0		100 000 0		100 100 1		2 600 760	1 1 1 1 0 0 1 1 C	44 DE4 COD
Salaries and Wages	3,000,485	Z,941,226 702 477	3,104,224	3,125,159	3,420,974	3,189,198 846 001	3,241,078	3,119,355	3,609,281	3/31,115 806 996	3,541,554 755 181	3,869,331	3,024,051	3,508,794	3,443,890 886 002	3,522,753	3,245,290 834 861	41,051,650
Contract Labor	130.625	106.628	59.516	114.886	98.762	79.279	207.937	95.749	66,995	62.832	108.418	114.375	(76.550)	145.598	244.817	39,673	96,023	1,185,145
H Physicians Fees	211,630	246,631	331,858	350,783	330,533	360,075	224,167	532,291	316,536	343,587	198,313	298,243	318,078	437,958	497,575	195,777	243,800	3,966,400
Purchased Services	581,239	513,857	691,337	772,336	888,505	631,182	891,877	812,271	810,404	1,034,039	953,575	877,171	992,328	1,036,315	966,521	912,287	744,090	10,662,060
Supply Expense	699,167 74 205	685,518 76 474	751,025	903,883	956,544	644,984 67 A65	1,273,837	1,133,627	159,949	1,033,/56 83 919	145,298	931,808 135 515	130 260	1,024,948	114.367	683,784 99 773	114 902	11,4/8,529
Currues Repairs and Maintenance	53,574	58.325	58.592	139.712	617.67	107.979	71.453	81.746	65,197	89,547	48,900	47,901	58,986	37,984	183,195	73,948	90,516	957,352
Insurance Expense	86,537	85,267	103,277	110,683	112,745	115,997	121,224	115,996	115,996	115,494	129,887	130,590	119,850	122,460	115,996	29,026	120,427	1,352,942
All Other Operating Expenses	68,153	70,922	160,745	148,752	93,085	63,027	56,824	97,243	122,788	46,020	75,944	154,765	50,537	67,757	75,734	194,597	111,788	1,117,024
IGT Expense	217,249 57 507	58,743 76 1 50	109,484 79 233	172,366	81 751	0	0 73 820	0 56 259	0 87 089	0 81 362	0 76 968	U 72 138	0 51 487	0 69.694	- 113.459	- 112.625	112.284	976.216
1206 (b) CLINIC	80,927	98,810	94,628	34,096	0	0	0	0	0	0	0	0	0	0			7.2	
Total Operating Expenses	6,045,502	5,720,023	6,377,306	6,901,255	7,007,756	6,174,581	6,969,083	6,887,564	6,946,803	7,428,666	7,078,738	7,808,187	6,427,676	7,382,712	8,097,148	6,618,763	6,273,429 \$	84,093,076
EBIDA	(143,485)	252,266	(248,351)	(1,394,337)	(217,001)	(901,836)	(2,061,196)	(1,095,843)	(1,407,147)	(1,322,832)	5,067,984	(1,012,491)	(374,133)	310,232	(1,106,891)	277,085	1,022,785 \$	(2,604,009)
Interest, Depreciation, and Amortization	547 ACC	000 201	EDE 407	107 101	EDA BEE	EDA REE	FUA REF	504 865	FOA REF	504 865	504 865	504 R65	504 865	504 865	504 865	504.865	504.865	6.058.380
Depreciation and Amontzation Interest Expense	432.490	418.193	422.094	447.994	409,987	386,425	413,384	335,467	404,425	421,092	374,425	393,735	591,013	393,056	374,425	452,092	380,300	4,919,841
Total Interest, Depr, & Amort.	944,956	916,000	928,591	942,715	914,852	891,290	918,249	840,332	909,290	925,957	879,290	898,600	1,095,878	897,921	879,290	956,957	885,165	10,978,221
Non-Operating Revenue:															100 007	000 01	000	400.045
Contributions & Other	14,354	7,745	27,759	7,121	40,068	3,213	29,882	2,969 613 966	1,708 613 966	1,695 613 966	4,381 613 966	963 613 966	186,373 613 966	9,437 613 966	183,295 613 966	52,869 613.966	4,029 613.966	480,615
	666,841	700,202	694,725	605,531	654,034	617,179	643,847	616,935	615,674	615,661	618,347	614,928	800,339	623,403	797,260	666,835	617,995	7,848,403
Total Nat Sumbus// oce)	1421 5991	36 467	1482 2171	(1 731 521)	(477 819)	(1 175 948)	(2 335 597)	(1.319.240)	(1.700.764)	(1.633.129)	4.807.040	(1.296.162)	(669.672)	35.714	(1.188.921)	(13.037)	755,614 \$	(5,733,827)
Change in Interest in Foundation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Extra-ordinary Loss on Financing	0		(689,574)	(650)		e (1175048)	0	0	0	0 11 5 2 3 1 2 0 6	1 007 040 6	11 205 1571 5	0 (550 677) \$	35 71A \$	11 188 9211 5	112.0371 \$	0 755.614 \$	(5 733 827)
Increase/(Decrease in Unrestricted Net / *	(860,124)	30,461	(11/1/1) *	\$ (1,1,26,1/1)	\$ (4/1,013)	(0+c'c/1'1) ¢	(100'000'7) *	, (0+7'EIC'I) ¢			+ 040,100,4	+ 1701'0C7'I	* 1710'0001	*	* /17000111	* [1	I realize the
Total Profit Margin EDINA が	-7.1%	0.6%	-7.9%	-31.4%	-7.0%	-22.3%	47.6%	-22.8% -18 9%	-30.7%	-26.7%	39.6% 41 7%	-19.1%	-11.1% -6.2%	0.5%	-17.0%	-0.2%	10.4%	-7.0%
COUR //	0/ 4:7-	0/7:4	R	0/0.04	0.4.0								A CONTRACTOR OF A CONTRACTOR A	ALC: LANGER AND AND	All and a second se	CONTRACT OF AN AND AND AND AND AND AND AND AND AND		ALL PROPERTY AND A

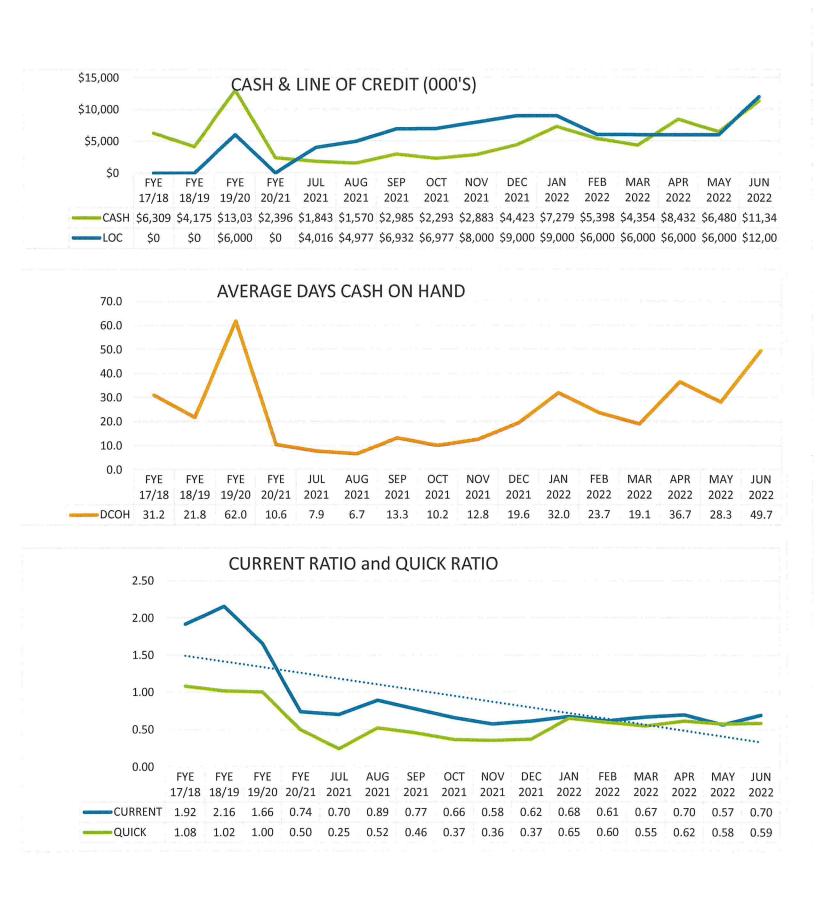
Note: Trend variances in the FYE 21/22 monthly columns are explained in the respective monthly financial reports - "Financial Report - Executive Summary".

Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses.
Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.

BALANCE SHEET (Period End)

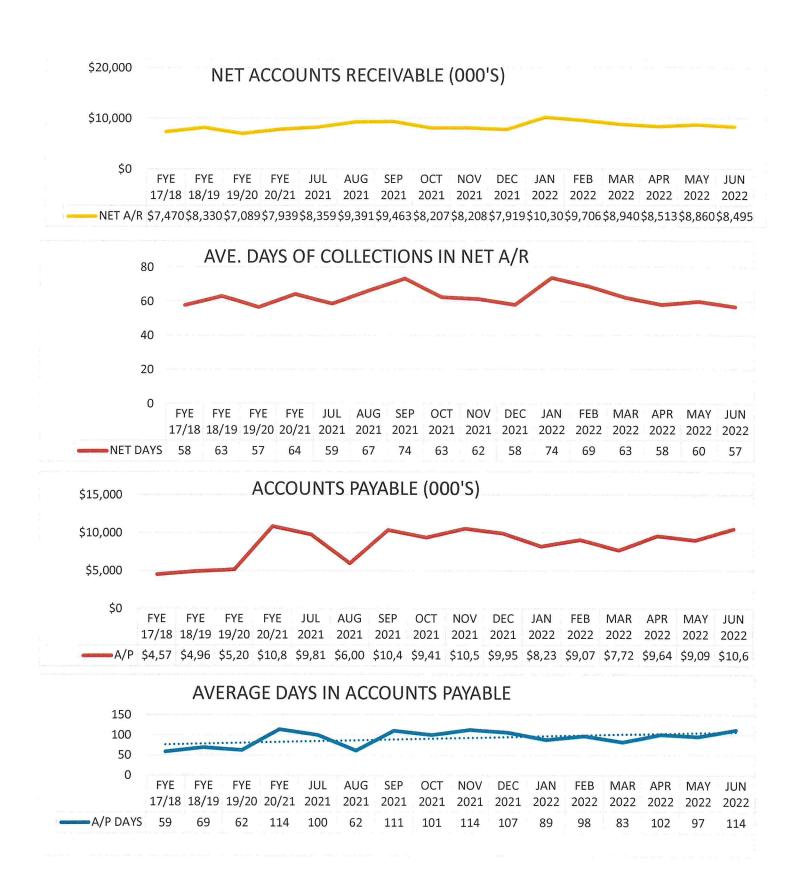
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SAN GORGONIO MEMORIAL HOSPITAL



3-5

SAN GORGONIO MEMORIAL HOSPITAL



SAN GORGONIO MEMORIAL HOSPITAL EXECUTIVE FINANCIAL SUMMARY TWELVE MONTHS ENDING JUNE 30, 2022

140,883 (745,339) (52, 682, 889)484,940) (286,946) (631,003) (1, 490, 823)2,488,435 3,593,949 237,015 55,171,323 5,337,045 381,243 1,207,917 895,056 362,390 5,699,435 (1,051,597) 4,884,854 DIFFERENCE **JTD** ω ŝ θ θ (8,303,444) (10,618,681) (442,295,966) 503, 108, 468 60,812,503 8,577,293 6,762,227 76,152,022 51,377,035 827,611 3,979,878 10,420,653 15,228,142 9,941,099 7,014,134 895.056 84,455,467 11,215,237 8,900,000 BUDGET YTD θ \$ \$ \$ (2,604,009) (5,733,827)387,124,642) 11,431,922 5,806,217 450,425,580 84,093,076 6,016,888 12,171,242 7,848,403 10,707,599 15,859,145 63,300,937 50,995,792 3,838,995 81,489,067 1,312,551 10,978,221 STATEMENT OF REVENUE AND EXPENSES - MONTH & YTD ACTUAL 470 \$ \$ \$ \$ (937,575) (35,254,598) (712,297) 40,117,855 480,000 6,149,698 65,271 607,201 6,861,995 966,945 806,441 4,169,632 340,810 868,853 ,274,934 810,229 4,863,257 741,667 06/30/22 BUDGET θ \$ \$ θ 549,916 885,165 617,995 31,481,008) 755,616 7,296,215 6,273,429 1,022,786 36,866,167 5,385,158 243,800 1,083,913 559,448 1,911,057 96,023 744,090 4,080,151 06/30/22 ACTUAL θ \$ S \$ EBIDA TOTAL NET SURPLUS (LOSS) **Total Operating Revenues** Total Expenses Other Operating Expenses & Clinic Loss Purchased Serv. & Physician Fees Supplimental and Grant Expense Depreciation & Interest Expense Non-Operating Revenue/(Exp.) Other Purchase Services Deductions From Revenue Other Operating Revenue **Gross Patient Revenues** Net Patient Revenues Physicians Fees Salaries, Benefits Contract Labor Supply Expenses **IGT** Revenue Expenses: Revenue: LINE# REF [14] [10] [11] 12] [13] [15] [16] [1] [3] [5] [6] 2 [8]

PAGE 4

SAN GORGONIO MEMORIAL HOSPITAL **TWELVE MONTHS ENDING JUNE 30, 2022 EXECUTIVE FINANCIAL SUMMARY**

	BALANCE SHEET	SHEE			
			ΥTD		Prior FYE
			6/30/2022		6/30/2021
	ASSETS				
Ξ	Current Assets	θ	23,401,085	θ	16,547,047
[2]	Assets Whose Use is Limited		12,704,494		10,422,841
[3]	Property, Plant & Equipment (Net)		73,514,801		77,876,031
[4]	Other Assets		503,000		1,196,701
[2]	Total Unrestricted Assets		110,123,381		106,042,620
[9]	Restricted Assets		0		0
[2]	Total Assets	€	110,123,381	\$	106,042,620
	LIABILITIES AND NET ASSETS				
[8]	Current Liabilities		\$33,649,575		\$24,037,506
[6]	Long-Term Debt		105,323,946		108,480,892
[10]	Other Long-Term Liabilities		2,231,628		0
[11]	Total Liabilities	\$	141,205,148	Ф	132,518,398
[12]	Net Assets	θ	(31,081,767) \$	Ф	(26,475,778)
[13]	Total Liabilities and Net Assets	ŝ	110,123,381	S	106,042,620
-					

			KEY STATISTICS AND RATIOS	AND RATIOS		
		05/31/22 ACTUAL	06/30/22 ACTUAL	06/30/22 BUDGET	2022 YTD	2021 YR END TOTAL
		FY 22	FY 22	FY 22	FY 22	FY 21
[1]	Total Acute Patient Days	580	680	1,025	9,689	11,008
[2]	Average Daily Census	18.7	22.7	34.2	26.5	30.2
[3]	Average Acute Length of Stay	3.4	3.2	4.1	3.9	4.1
[4]	Patient Discharges	170	211	248	2,502	2,667
[5]	Observation Days	228	241	229	2,775	2,512
[9]	Total Emergency Room Visits	3,415	3,470	2,982	39,374	33,299
[2]	Average ED Visits Per Day	110	116	66	108	91
[6]	Total Surgeries	153	153	6	1,446	837
[10]	[10] Deliveries/Births	21	16	15	175	158

PAGE 6

							CURREN		ТН			
		1	TRICT ONLY ACTUAL 06/30/22		FY 21 ACTUAL 06/30/22	с	FY 21 UR MO BUD 06/30/22	(Positive Negative) Variance	Percentage Variance		
	atient Revenue								(0.750.040)			
[1]	Inpatient Revenue	\$	-	\$	13,219,644	\$	19,972,293	\$	(6,752,649)	-51.1%		
[2] [3]	Inpatient Psych/Rehab Revenue Outpatient Revenue		-		- 23,646,523	\$	20,145,562		3,500,961	14.8%		
[5]	Long Term Care Revenue				-	Ψ	20,140,002		3,300,901	14.0%		
[5]	Home Health Revenue		-		-							
[6]	Total Gross Patient Revenue	\$	-	\$	36,866,167	\$	40,117,855	\$	(3,251,689)	-8.8%		
Deducti	ons From Revenue											
[7]	Discounts and Allowances		-		(33,958,338)	\$	(34,346,265)	\$	387,927	-1.1%		
[8]	Bad Debt Expense		-		2,536,474	\$	(850,000)		3,386,474	133.5%		
[9]	Prior Year Settlements		-		-	\$	-		-			
[10]	Charity Care		-		(59,144)	\$	(58,333)		(811)	1.4%		
[11]	Total Deductions From Revenue		-		(31,481,008)		(35,254,598)	\$	3,773,590	-12.0%		
[12]					-85.4%		-87.9%					
[13]	Net Patient Revenue	\$	-	\$	5,385,158	\$	4,863,257	\$	521,901	9.7%		
	nt Operating Revenues						100.000	-	1400 000			
[14]	IGT/DSH Revenues		-		-	\$	480,000	\$	(480,000)	0.0%		
[15]	Grants & Other Op Revenues		-		1,386,261	\$	300,191		1,086,070	78.3%		
[16]	Clinic Net Revenues Tax Subsidies Measure D		- 233,333		- 233,333	\$ \$	- 239,583		-	-2.7%		
[17] [18]	Tax Subsidies Prop 13		233,333		233,333	э \$	166,667		(6,250) (16,667)	-2.7%		
[18]	Tax Subsidies County Supplemental Funds		141,462		141,462	Գ \$	100,000		41,462	0.0%		
[19]	Non- Patient Revenue	\$	524,795	\$	1,911,057	\$	1,286,441	\$	624,616	32.7%		
				Ţ								
Oranti	Total Operating Revenue	\$	524,795	\$	7,296,215	\$	6,149,698	\$	1,146,517	15.7%		
	ng Expenses Salaries and Wages				2 245 200		2 407 460	\$	162,179	5.0%		
[20] [21]	Fringe Benefits		-		3,245,290 834,861		3,407,469 762,163	φ	(72,698)	-8.7%		
[21]	Contract Labor		-		96,023		65,271		(30,752)	-32.0%		
[23]	Physicians Fees		-		243,800		340,810		97,010	39.8%		
[24]	Purchased Services		21,339		744,090		868,853		124,763	16.8%		
[25]	Supply Expense		-		559,448		810,229		250,781	44.8%		
[26]	Utilities		(1,123)		114,902		108,067		(6,835)	-5.9%		
[27]	Repairs and Maintenance		9,715		90,516		55,920		(34,595)	-38.2%		
[28]	Insurance Expense		.=		120,427		115,494		(4,933)	-4.1%		
[29]	All Other Operating Expenses				111,788		193,338		81,550	73.0%		
[30]	Supplimental and Grant Expense		-		-		0		-	0.0%		
[31]	Leases and Rentals		-		112,284		134,381		22,097	19.7%		
[32]		^	-		-	•	0	•	-	0.0%		
[33]	Total Operating Expenses	\$	29,931	\$	6,273,429	\$	6,861,995	\$	588,566	9.4%		
[34]	EBIDA	\$	494,865	\$	1,022,786	\$	(712,297)	\$	1,735,083	169.6%		
Interest E	xpense and Depreciation											
[35]	Depreciation		504,865		504,865		535,486	\$	30,621	6.1%		
[36]	Interest Expense and Amortization		359,808		380,300		431,460		51,159	13.5%		
[37]	Total Interest & depreciation		864,673		885,165		966,945		81,780	9.2%		
Non-Op	erating Revenue:							_				
[38]	Contributions & Other		3,045		4,029		75,000		(70,971)	-1761.3%		
[39]	Tax Subsidies for GO Bonds - M-A		613,966		613,966		666,667	-	(52,701)	-8.6%		
[40]	Total Non Operating Revenue/(Expense)		617,011		617,995		741,667	\$	(123,672)	-20.0%		
[41]	Total Net Surplus/(Loss)	\$	247,202	\$	755,616	\$	(937,575)	\$	1,693,191	224.1%		
[42]	Extra-ordinary loss on FInancing		-		-		-					
		-	VILLEY, FOR STREET, STREET, ST. ST.						1 000 101	004.40/		
[43]	Increase/(Decrease in Unrestricted Net Assets	\$	247,202	\$	755,616	\$	(937,575)	\$	1,693,191	224.1%		
[43] [44]	Increase/(Decrease in Unrestricted Net Assets Total Profit Margin	\$	247,202 47.10% 94.30%		755,616 10.36% 14.02%	\$	(937,575) -15.25% -11.58%	\$	1,693,191	224.1%		

Statement of Revenue and Expense

							YEAR-TO	-DATE		
			STRICT ONLY Actual 06/30/22		Actual 06/30/22		Budget 06/30/22		Positive (Negative) Variance	Percentage Variance
Gross F	Patient Revenue							-		
[1]	Inpatient Revenue	\$	-	\$	199,240,684	\$	247,562,258	\$	(48,321,575)	-24.3%
[2]	Inpatient Psych/Rehab Revenue		-		s an a star a star a					
[3]	Outpatient Revenue		-		251,184,896	\$	255,546,210		(4,361,314)	-1.7%
[4]	Long Term Care Revenue Home Health Revenue		-		-					
[5] [6]	Total Gross Patient Revenue	\$	-	\$	450,425,580	\$	503,108,468	\$	(52,682,889)	-11.7%
[0]		<u> </u>		+	100, 120,000	*	000,100,100	-	(02,002,000)	
Deducti	ions From Revenue									
[7]	Discounts and Allowances		-		(372,934,437)	\$	(431,395,966)	\$	58,461,529	15.7%
[8]	Bad Debt Expense		-		(12,546,840)		(10,200,000)		(2,346,840)	-18.7%
[9]	Prior Year Settlements		-		-	\$	-		-	57 40/
[10] [11]	Charity Care Total Deductions From Revenue				(1,643,365) (387,124,642)	\$	(700,000) (442,295,966)	\$	(943,365) 55,171,323	<u>-57.4%</u> 14.3%
[12]	Total Deductions From Revenue				85.9%		-87.9%	<u> </u>	55,171,525	14.576
[13]	Net Patient Revenue	\$	=	\$	63,300,937	\$	60,812,503	\$	2,488,435	3.9%
	tient Operating Revenues			Profilement 2						
[14]	IGT/DSH Revenues		1		6,016,888	\$	6,762,227	\$	(745,339)	-12.4%
[15]	Grants & Other Op Revenues		-		7,429,783		3,602,293		3,827,491	51.5%
[16]	Clinic Net Revenues		-		-	\$	-		-	0 70/
[17] [18]	Tax Subsidies Measure D Tax Subsidies Prop 13		2,799,996 1,800,000		2,799,996 1,800,000	\$ \$	2,875,000 2,000,000		(75,004) (200,000)	-2.7% -11.1%
[10]	Tax Subsidies County Supplemental Funds		1,800,000		141,462		2,000,000		(200,000) 41,462	-11.1%
[10]	Non- Patient Revenue	\$	4,741,458	\$	18,188,130	\$	15,339,520	\$	2,848,610	15.7%
	Total Operating Revenue	\$	4,741,458	\$	81,489,067	\$	76,152,022	\$	5,337,045	6.5%
	ng Expenses									
[20]	Salaries and Wages		-		40,984,374		42,170,755	\$	1,186,381	2.9%
[21] [22]	Fringe Benefits Contract Labor		-		10,011,418 1,312,551		9,206,280 827,611		(805,138) (484,940)	-8.0% -36.9%
[22]	Physicians Fees		-		3,838,995		3,979,878		140,883	-30.9%
[24]	Purchased Services		312,339		10,707,599		10,420,653		(286,946)	-2.7%
[25]	Supply Expense		-		11,431,922		9,941,099		(1,490,823)	-13.0%
[26]	Utilities		23,506		1,334,299	\$	1,080,000		(254,299)	-19.1%
[27]	Repairs and Maintenance		106,943		915,394		669,543		(245,851)	-26.9%
[28]	Insurance Expense		-		1,427,942		1,385,931		(42,012)	-2.9%
[29] [30]	All Other Operating Expenses Supplimental and Grant Expense		-		1,160,276	Դ Տ	2,316,085 895,056		1,155,809 895,056	99.6% 0.0%
[30]	Leases and Rentals		-		968,306	₽ \$	1,562,576		594,270	61.4%
[32]	Clinic Expense		-		-	\$	-		-	0.0%
[33]	Total Operating Expenses	\$	442,787	\$	84,093,076	\$	84,455,467	\$	362,390	0.4%
[34]	EBIDA	\$	4,298,671	\$	(2,604,009)	\$	(8,303,444)	\$	5,699,435	-218.9%
[0,1]		<u> </u>	1,200,011	*	(1,001,000)	*	(0,000,111)	-	0,000,400	-210.078
Interest	Expense and Depreciation									
[35]	Depreciation		5,553,515		6,058,380		6,058,380	\$	-	0.0%
[36]	Interest Expense and Amortization		4,011,748		4,919,841	\$	5,156,857	-	237,015	4.8%
[37]	Total Interest & depreciation	(9,565,263		10,978,221		11,215,237	-	237,015	2.2%
	Contributions & Other		115 040		490 916	¢	000 000		(410 194)	87.00/
[38] [39]	Contributions & Other Tax Subsidies for GO Bonds - M-A		115,049 7,367,588		480,816 7,367,588		900,000 8,000,000		(419,184) (632,412)	-87.2% -8.6%
[39]	Total Non Operating Revenue/(Expense)		7,482,637	_	7,848,403	Ψ	8,900,000		(1,051,597)	-13.4%
[41]	Total Net Surplus/(Loss)	\$	2,216,045	\$	(5,733,827)	\$	(10,618,681)	\$	4,884,854	-85.2%
[42]	Extra-ordinary loss on FInancing		-		-		-	-		
[43]	Increase/(Decrease in Unrestricted Net Assets	\$	2,216,045	\$	(5,733,827)	\$	(10,618,681)	\$	4,884,854	-85.2%
[40]	Total Profit Margin		46.74%	÷	-7.04%	¥	-13.94%		-,00-,00-	-00.270
[45]	EBIDA %		90.66%		-3.20%		-10.90%			

	LVE MONTHS ENDING JUNE 30, 20			ASSETS				
		DISTRICT ONLY Current Month 6/30/2022	Current Month 6/30/2022	Prior Month 5/31/2022	(1	Positive/ Negative) Variance		Prior Year End 6/30/2021
Current [1] [2] [3] [4] [5] [6] [7] [8] [9] [10] [11]	Assets Cash and Cash Equivalents Gross Patient Accounts Receivable Less: Bad Debt and Allowance Reserves Net Patient Accounts Receivable Taxes Receivable Other Receivables (includes advances) Inventories Prepaid Expenses Due From Third Party Payers-DSH Malpractice Receivable Supplimental Receivables	\$1,873,283 \$0 \$0 \$1,178,859 \$660,465 \$0 \$426,169 \$0 \$0 \$0 \$0 \$0	\$11,340,002 \$77,594,807 (\$69,099,845) \$8,494,961 \$1,178,859 \$738,141 \$2,297,204 \$1,197,395 (\$1,845,477) \$0 \$0	\$6,479,991 \$83,700,002 (\$74,840,418) \$8,859,584 \$117,177 (\$2,267,925) \$2,433,993 \$1,032,187 (\$1,845,477) \$0 \$256,558	\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$	4,860,011 (6,105,196) 5,740,573 (364,623) 1,061,682 3,006,066 (136,789) 165,208 (0) - (256,558)	\$	2,395,672 58,800,003 (50,860,800) 7,939,203 1,000,061 2,015,108 1,776,554 21,485 138,601 - 1,260,363
11	Total Current Assets	4,138,776	23,401,085	15,066,087	\$	(736,481)	\$	16,547,047
Assets [12] [13] [14] [15] [16] [17] [18]	Whose Use is Limited Cash Investments Bond Reserve/Debt Retirement Fund Trustee Held Funds Funded Depreciation Board Designated Funds Other Limited Use Assets	\$12,704,494	\$12,704,494	\$12,546,077	\$	158,417		10,422,841
[10]		12,704,494	12,704,494	12,546,077	\$	(223,324)	\$	10,422,841
 [19] [20] [21] [22] [23] [24] [25] [26] 	y, Plant, and Equipment Land and Land Improvements Building and Building Improvements Equipment Construction In Progress Capitalized Interest Gross Property, Plant, and Equipment Less: Accumulated Depreciation Net Property, Plant, and Equipment	\$4,828,182 \$129,281,491 \$26,856,789 \$1,694,007 162,660,469 (\$89,145,667) 73,514,801	\$4,828,182 \$129,281,491 \$26,856,789 \$1,694,007 162,660,469 (\$89,145,667) 73,514,801	\$4,828,182 \$129,281,561 \$26,853,549 \$1,679,782 162,643,074 (\$88,640,802) 74,002,271	\$\$ \$\$ \$\$ \$ \$	(70) 3,240 14,225 17,395 (504,865) (475,050)	\$	3,655,877 130,453,796 26,562,201 291,444 160,963,318 (83,087,287) 77,876,031
Other A [27] [28] [29] [30] [31]	Seets Unamortized Loan Costs Assets Held for Future Use Investments in Subsidiary/Affiliated Org. Other Total Other Assets	\$627,385 \$21,282,258 21,909,642	\$614,440 \$485 (\$111,925) 503,000	\$617,029 \$450 \$0 617,479	\$ \$ \$	(2,589) 35 (111,925) (114,479)	\$	645,507 551,194 1,196,701
[01]			565,000	017,475	<u>Ψ</u>	(114,473)		1,130,701
[32]	TOTAL UNRESTRICTED ASSETS	112,267,714	110,123,381	102,231,915	\$	7,891,466	\$	106,042,620
Restrict	ed Assets	0	0	0		0	0	0
[33]	TOTAL ASSETS	\$112,267,714	\$110,123,381	\$102,231,915	\$	7,891,466	\$	106,042,620

		DISTRICT ONLY			LIABILITIES AND FUND BALANCE						
			Current Month 6/30/2022		Current Month 6/30/2022		Prior Month 5/30/2022	3)	Positive/ (Negative) Variance		Prior Year End 6/30/2021
Current	Liabilities										
[1]	Accounts Payable	\$	980,448	\$	10,600,622	\$	9,090,210	\$	(1,510,412)	\$	11,184,294
[2]	Notes and Loans Payable (Line of Credit)		-		12,000,000		6,000,000	\$	(6,000,000)		-
[3]	Accounts Payable- Tax advance		-		-		-	\$	-		÷
[4]	Accrued Payroll Taxes		-		5,597,527		6,017,448	\$	419,921		4,865,852
[5]	Accrued Benefits		-		-		-	\$	-		-
[6]	Accrued Benefits Current Portion		-		-		-	\$	-		-
[7]	Other Accrued Expenses		-		-		-	\$ \$	-		-
[8] [9]	Accrued GO Bond Interest Payable Stimulus Advance		2,526,756		2,526,756 4,259		2,049,071	ф \$	(477,684) (4,259)		1,945,116 2,120,577
[9] [10]	Due to Third Party Payers (Settlements)		-		4,209		-	φ \$	(4,239)		2,120,377
[10]	Advances From Third Party Payers		-		-		400,001	\$	400,001		1,533,196
[12]	Current Portion of LTD (Bonds/Mortgages)		2,335,000		2,335,000		2,335,000	\$	-		2,335,000
[13]	Current Portion of LTD (Leases)				_,,			\$	-		-
[14]	Other Current Liabilities		-		585,411		601,692		-		53,471
	Total Current Liabilities		5,842,204		33,649,575		25,493,422	\$	791,861		24,037,506
	rm Daht	1 includes the second sec									
[15]	rm Debt Bonds/Mortgages Payable (net of Cur Portion)		103,043,956		\$103,030,598	\$	103,043,956	\$	13,358	\$	108,165,892
[15]	Leases Payable (net of current portion)		\$2,293,348		\$2,293,348	Ψ	\$2,300,565	Ф \$	7,217	Ψ	\$315,000
[10]			ψ2,200,040		φ2,200,040		φ2,000,000	Ψ	7,217		φ313,000
[17]	Total Long Term Debt (Net of Current)		105,337,304		105,323,946		105,344,521	\$	313,358		108,480,892
Other I c	ong Term Liabilities										
[18]	Deferred Revenue										
[19]	Accrued Pension Expense (Net of Current)										
[20]	Other-Bridge Loan		0		2,231,628		2,231,628	\$	-		0
[21]	Total Other Long Term Liabilities		0		2,231,628		2,231,628		0		0
	TOTAL LIABILITIES	\$	111,179,508	\$	141,205,148	\$	134,069,570	\$	(7,135,578)	\$	132,518,398
Net Asse	ets:										
[22]	Unrestricted Fund Balance		(1,127,838)		(25,347,940)	\$	(25,347,940)	\$	-	\$	3,261,178
[23]	Temporarily Restricted Fund Balance		-		-		-		-		-
[24]	Restricted Fund Balance		-		-		-		-		
[25]	Net Revenue/(Expenses)		2,216,045		(5,733,827)		(6,489,715)		(755,888)		(29,736,956)
[26]	TOTAL NET ASSETS		1,088,207		(31,081,767)	\$	(31,837,655)	\$	(755,888)	\$	(26,475,778)
[27]	TOTAL LIABILITIES	¢	110 067 744	¢	110 122 204	¢	(102 221 045)	¢	1040 255 000	¢	106 042 620
[27]	AND NET ASSETS	ֆ Տ	<u>112,267,714</u>	\$ \$	<u>110,123,381</u> 0	⊅ \$	(102,231,915)	Þ	(212,355,296) (\$0) 0	\$	106,042,620
		φ	0	φ	0	φ	-	No.	(40) (φ	

Statement of Cash Flows SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA TWELVE MONTHS ENDING JUNE 30, 2022

Current Month 6/30/2022BEGINNING CASH BALANCES[1]Cash: Beginning Balances- HOSPITAL\$4,572,383[2]Cash: Beginning Balances- DISTRICT 1,907,6081,907,608[3]Cash: Beginning Balances TOTALS\$6,479,991Receipts[4]Pt Collections\$4,994,132[5]Tax Subsidies Measure D-[6]Tax Subsidies County Supplemental Funds-[7]Tax Subsidies County Supplemental Funds-[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers\$ TOTAL RECEIPTS \$12,636,586Disbursements(Hosp onlyw/ LOC interest)-[11]Payroll/ Benefits\$[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)[16]TOTAL DISBURSEMENTS\$7,776,573			С	ASH FLOW		
[1] Cash: Beginning Balances- HOSPITAL \$ 4,572,383 [2] Cash: Beginning Balances- DISTRICT 1,907,608 [3] Cash: Beginning Balances TOTALS \$ 6,479,991 Receipts [4] Pt Collections \$ 4,994,132 [5] Tax Subsidies Measure D - [6] Tax Subsidies Prop 13 - [7] Tax Subsidies County Supplemental Funds - [8] IGT & other Supplemental (Net) 1,556,911 [9] Draws/(Paydown) of LOC Balances 6,000,000 [10] Other Misc Receipts/Transfers 85,542 TOTAL RECEIPTS \$ 12,636,585 Disbursements \$ 5,854,538 [11] Payroll/ Benefits \$ 4,080,151 [12] Other Operating Costs 5,854,538 [13] Capital Spending 17,395 [14] Debt serv payments (Hosp onlyw/ LOC interest) - [15] Other (increase) in AP /other bal sheet (2,175,511)	HEALTHCARE SYSTEM CASH FLOW			Month		
[2] Cash: Beginning Balances- DISTRICT 1,907,608 [3] Cash: Beginning Balances TOTALS \$ 6,479,991 Receipts [4] Pt Collections \$ 4,994,132 [5] Tax Subsidies Measure D - [6] Tax Subsidies County Supplemental Funds - [7] Tax Subsidies County Supplemental Funds - [8] IGT & other Supplemental (Net) 1,556,911 [9] Draws/(Paydown) of LOC Balances 6,000,000 [10] Other Misc Receipts/Transfers 85,542 TOTAL RECEIPTS \$ 12,636,585 85,542 Disbursements \$ 4,080,151 [12] Other Operating Costs 5,854,538 [13] Capital Spending 17,395 [14] Debt serv payments (Hosp onlyw/ LOC interest) - [15] Other (increase) in AP /other bal sheet (2,175,511)		BEGINNING CASH BALANCES				
[3] Cash: Beginning Balances TOTALS \$ 6,479,991 [4] Pt Collections \$ 4,994,132 [5] Tax Subsidies Measure D - [6] Tax Subsidies Prop 13 - [7] Tax Subsidies County Supplemental Funds - [8] IGT & other Supplemental (Net) 1,556,911 [9] Draws/(Paydown) of LOC Balances 6,000,000 [10] Other Misc Receipts/Transfers 85,542 TOTAL RECEIPTS \$ 12,636,585 Disbursements \$ 4,080,151 [11] Payroll/ Benefits \$ 4,080,151 [12] Other Operating Costs 5,854,538 17,395 [14] Debt serv payments (Hosp onlyw/ LOC interest) - - [15] Other (increase) in AP /other bal sheet (2,175,511)	[1]	Cash: Beginning Balances- HOSPITAL	\$	4,572,383		
Receipts[4]Pt Collections\$4,994,132[5]Tax Subsidies Measure D-[6]Tax Subsidies Prop 13-[7]Tax Subsidies County Supplemental Funds-[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTS\$ 12,636,585Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[2]	Cash: Beginning Balances- DISTRICT		1,907,608		
[4] Pt Collections \$ 4,994,132 [5] Tax Subsidies Measure D - [6] Tax Subsidies Prop 13 - [7] Tax Subsidies County Supplemental Funds - [8] IGT & other Supplemental (Net) 1,556,911 [9] Draws/(Paydown) of LOC Balances 6,000,000 [10] Other Misc Receipts/Transfers 85,542 TOTAL RECEIPTS \$ 12,636,585 Disbursements \$ [11] Payroll/ Benefits \$ 4,080,151 [12] Other Operating Costs 5,854,538 [13] Capital Spending 17,395 [14] Debt serv payments (Hosp onlyw/ LOC interest) - [15] Other (increase) in AP /other bal sheet (2,175,511)	[3]	Cash: Beginning Balances TOTALS	\$	6,479,991		
[5]Tax Subsidies Measure D-[6]Tax Subsidies Prop 13-[7]Tax Subsidies County Supplemental Funds-[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTSbisbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)		Receipts				
[6]Tax Subsidies Prop 13-[7]Tax Subsidies County Supplemental Funds-[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTS \$ 12,636,585 Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[4]	Pt Collections	\$	4,994,132		
[7]Tax Subsidies County Supplemental Funds-[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542 TOTAL RECEIPTS \$ 12,636,585Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[5]	Tax Subsidies Measure D		-		
[8]IGT & other Supplemental (Net)1,556,911[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTS\$ 12,636,585Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[6]	Tax Subsidies Prop 13		-		
[9]Draws/(Paydown) of LOC Balances6,000,000[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTS\$ 12,636,585Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[7]	Tax Subsidies County Supplemental Funds		-		
[10]Other Misc Receipts/Transfers85,542TOTAL RECEIPTSDisbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[8]	IGT & other Supplemental (Net)		1,556,911		
TOTAL RECEIPTS\$ 12,636,585Disbursements*4,080,151[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[9]	Draws/(Paydown) of LOC Balances		6,000,000		
Disbursements[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[10]	Other Misc Receipts/Transfers	(85,542		
[11]Payroll/ Benefits\$ 4,080,151[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)		TOTAL RECEIPTS	\$	12,636,585		
[12]Other Operating Costs5,854,538[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)		Disbursements				
[13]Capital Spending17,395[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[11]	Payroll/ Benefits	\$	4,080,151		
[14]Debt serv payments (Hosp onlyw/ LOC interest)-[15]Other (increase) in AP /other bal sheet(2,175,511)	[12]	Other Operating Costs		5,854,538		
[15] Other (increase) in AP /other bal sheet (2,175,511)	[13]	Capital Spending		17,395		
	[14]	Debt serv payments (Hosp onlyw/ LOC interest)		-		
[16] TOTAL DISBURSEMENTS \$ 7,776,573	[15]	Other (increase) in AP /other bal sheet	(<u></u>	(2,175,511)		
	[16]	TOTAL DISBURSEMENTS	\$	7,776,573		
[17] TOTAL CHANGE in CASH \$ 4,860,012	[17]	TOTAL CHANGE in CASH	\$	4,860,012		
ENDING CASH BALANCES		ENDING CASH BALANCES				
[18] Ending Balances- HOSPITAL \$ 9,466,720	[18]	Ending Balances- HOSPITAL	\$	9,466,720		
[19] Ending Balances- DISTRICT 1,873,283	[19]	Ending Balances- DISTRICT		1,873,283		
[20] Ending Balances- TOTALS \$ 11,340,003		Ending Balances- TOTALS	\$			
ADDITIONAL INFO	<u>ADDITI</u>					
[21] LOC CURRENT BALANCES \$ 12,000,000	[21]	LOC CURRENT BALANCES	\$	12,000,000		

TAB E

	Title	Policy Area	Owner	Workflow Approval
			Sommers, Susan: Director of	
1	Disclosure of Adverse Outcomes or		Infection Control and Risk	Ariel Whitley for Hospital
	Unanticipated Events	Risk	Management	Board of Directors
2			Sanchez, Salvador: Director of	Ariel Whitley for Hospital
2	Environment of Care/Safety Committee	Environment of Care	Engineering	Board of Directors
3			Brown, Pat: Chief Nursing	Ariel Whitley for Hospital
5	Organ / Tissue Donation	Administration	Officer	Board of Directors
4			Chamberlin, Krystal: Director	Ariel Whitley for Hospital
4	The Radiation Safety Officer	Radiation Safety Program	Diagnostic Imaging	Board of Directors
-			Sanchez, Salvador: Director of	Ariel Whitley for Hospital
5	Utilities Management Plan 2022	Engineering	Engineering	Board of Directors
C			Hawthorne, Lakeisha: Director	Ariel Whitley for Hospital
6	Warewashing/Dishwasher Use	Dietary	Food and Nutrition	Board of Directors
7	Workplace Standards for Operations with		Chamberlin, Krystal: Director	Ariel Whitley for Hospital
/	Unsealed Radioactive Materials	Radiation Safety Program	Diagnostic Imaging	Board of Directors

TAB F



SAN GORGONIO MEMORIAL HOSPITAL

Whether you're new to the area, or have lived here for generations, San Gorgonio Memorial Hospital is here to care for you.

> 600 N. Highland Springs Ave., Banning, CA 951-845-1121 | www.sgmh.org

Record Gazette - 7/8/2022



WE ARE EXCEPTIONALLY HONORED TO BE YOUR HEALING PLACE



Since 1951 we've provided the best possible healthcare to our community. Whether you're new to the area, or have lived here for generations, San Gorgonio Memorial Hospital is here to care for you.

> 600 N. Highland Springs Ave., Banning, CA 951-845-1121 | www.sgmh.org

From:	Whitley, Ariel
Sent:	Wednesday, July 13, 2022 9:19 AM
То:	Whitley, Ariel
Subject:	RE: NEWS: Dr. Ruiz Announces Nearly Half Million Investment to Improve Pass Area Health Care
	Access

From: O'Keeffe, Kelly <Kelly.O'Keeffe@mail.house.gov>
Sent: Tuesday, July 12, 2022 3:39 PM
To: O'Keeffe, Kelly <Kelly.O'Keeffe@mail.house.gov>
Subject: NEWS: Dr. Ruiz Announces Nearly Half Million Investment to Improve Pass Area Health Care Access



FOR IMMEDIATE RELEASE

July 12, 2022

MEDIA CONTACT: Kelly O'Keeffe Kelly.OKeeffe@mail.house.gov; (202) 893-1554

Dr. Ruiz Announces Nearly Half Million Investment to Improve Pass Area Health Care Access

Washington, D.C. – Today, Congressman Raul Ruiz, M.D. (CA-36) announced the inclusion of a nearly halfmillion-dollar investment in Fiscal Year 2023 appropriations legislation to upgrade equipment for San Gorgonio Memorial Hospital (SGMH), the only emergency department in the Pass Area.

Once signed into law as part of a larger appropriations package, SGMH will use the funding to purchase a portable X-Ray unit and a mobile C-arm Fluoroscopy unit to provide imaging services in the operating room. Currently, the hospital's X-Ray Unit and C-arm unit are incapable of meeting the needs of the hospital to care for its patients. The funding included by Dr. Ruiz will help SGMH broaden its capabilities to provide safe, efficient care to its patients and improve health outcomes in the region. The House is expected the vote on the legislation in the coming weeks.

"As an emergency medicine physician, I know how crucial reliable, up-to-date equipment is to providing quality care to patients," **said Dr. Ruiz.** "That is why I advocated for robust federal funding for San Gorgonio Memorial Hospital to upgrade its current equipment and improve health outcomes for local families. Once signed into law, this funding will make a meaningful difference in the lives of the people I serve and improve access to quality care."

"San Gorgonio Memorial Hospital (SGMH) is honored to be included in the federal Community Project Funding program being facilitated by Congressman Raul Ruiz. This funding will allow the hospital to purchase needed diagnostic imaging equipment to better serve our community," **said Steve Barron, CEO of San Gorgonio Memorial Hospital.** "As the only acute-care hospital in the San Gorgonio pass area, SGMH's commitment to providing state-of-the-art diagnostic tools for our healthcare providers is always our priority. Receiving this funding will enhance our ability to continue with this goal. We appreciate Congressman Ruiz joining us in providing high-quality and personalized healthcare services to our community."

BACKGROUND

For the FY23 appropriations cycle, Chair Rosa DeLauro (CT-03) announced that each Member of Congress could submit local community projects for potential funding. In total, Dr. Ruiz advocated for \$20.9 million for projects throughout California's 36th Congressional District that will improve local infrastructure.

The FY23 Labor, Health and Human Services, and Education and Related Agencies appropriations bill includes \$452,000 for SGMH to purchase much-needed updated equipment, including a portable X-Ray Unit and a mobile C-arm Fluoroscopy unit to provide imaging services in the operating room.

To learn more about the community project funding for the 36th District, click <u>here</u>.

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